INVEST TANZANIA

QUARTERLY INVESTMENT BULLETIN

JANUARY TO MARCH, 2026

FROM DIRECTOR GENERAL'S DESK:

The third quarter of the 2025/26 Financial Year reflects a continued strengthening of Tanzania's investment ecosystem and growing confidence in the country's long-term economic prospects. Across key sectors of the economy, investor engagement has deepened, project activity has expanded, and institutional systems have become increasingly responsive to the needs of investors.

Between January and March 2026, TISEZA registered 182 investment projects valued at USD 1.14 billion, with the potential to create 22,657 jobs. These figures represent more than investment approvals; they reflect productive capital commitments, industrial expansion, enterprise growth, and increasing investor confidence in Tanzania's economic direction.

This momentum is underpinned by sustained policy reforms and strategic investments undertaken by the Government under the leadership of Her Excellency Dr. Samia Suluhu Hassan, President of the United Republic of Tanzania. National frameworks including the Tanzania Development Vision 2050, the Third Five-Year Development Plan (FYDP III), the National Industrial Development Strategy, MKUMBI II, and the Tanzania Investment and Special Economic Zones Act continue to strengthen the foundation for private sector development, industrialization, and inclusive economic transformation.

One of the most encouraging developments during the quarter has been the increasing conversion of investor interest into concrete investment activity. Beyond project registrations, investors are engaging more actively with facilitation systems, pursuing approvals, securing land, establishing operations, and progressing towards implementation. This shift signals a maturing investment environment where institutional support mechanisms are increasingly translating investment intentions into real economic activity.

The Authority's investment promotion efforts also continued to generate positive results. Through domestic investment promotion campaigns conducted across nine regions, TISEZA brought investment services closer to businesses and entrepreneurs while expanding awareness of opportunities available throughout the country. This growing regional outreach is contributing to a more geographically diversified investment landscape, with emerging investment activity increasingly evident beyond traditional commercial centers. A particularly significant milestone during the quarter was the signing of land agreements with nine companies under the Special Economic Zones programme. Covering sectors such as agro-processing, pharmaceuticals, packaging, steel and metal production, and automotive assembly, these agreements represent an important transition from investor interest to committed industrial investment. Anchored within strategic zones including Bagamoyo, Kwala, Nala, and Buzwagi, these projects have the potential to strengthen industrial production, promote value addition, support exports, and create employment opportunities across multiple value chains.

At the international level, Tanzania continued to strengthen its visibility and competitiveness through participation in major global and regional investment platforms, including the World Economic Forum in Davos, BIOFACH Germany, AGRITEQ Qatar, the Tanzania–UK Investment Forum, and a series of engagements across Africa, Asia, Europe, and the Middle East. These initiatives not only enhanced Tanzania's international profile but also expanded a growing pipeline of potential investments across manufacturing, agriculture, logistics, infrastructure, energy, and other strategic sectors.

Behind these achievements is an increasingly coordinated and responsive institutional framework. Continued improvements in investment facilitation, digitalization, inter-agency collaboration, and investor support services are contributing to a more efficient investment ecosystem capable of supporting investors throughout the investment lifecycle. The ongoing rollout of the National Investment Database System further demonstrates our commitment to evidence-based decision-making, improved coordination, and stronger investment intelligence.

This edition of the Quarterly Investment Bulletin captures these developments and provides insight into the opportunities, trends, and progress shaping Tanzania's investment landscape. While much has been achieved, our focus remains firmly on accelerating implementation, strengthening industrial development, expanding investment across all regions, and ensuring that investment continues to contribute meaningfully to sustainable economic growth and national prosperity.

Gilead Teri
Director General
Tanzania Investment & Special
Economic Zones Authority

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LIST OF ABBREVIATIONS & ACRONYMS

AfCFTA	African Continental Free Trade Area
BRELA	Business Registration and Licensing Agency
DI	Domestic Investment
EAC	East African Community
EPZA	Export Processing Zones Authority
FDI	Foreign Direct Investment
FYDP III	Third Five-Year Development Plan
GIS	General Investment Scheme
ICC	Investment Call Centre
ICT	Information and Communication Technology
ISP	Investment Service Provider
JV	Joint Venture
LGA	Local Government Authority
MDAs	Ministries, Departments, and Agencies
MKUMBI II	Mpango wa Kuboresha Mazingira ya Biashara Awamu ya Pili (Blueprint for Regulatory Reforms to Improve the Business Environment – Phase II)
MNH	Muhimbili National Hospital
MoU	Memorandum of Understanding
NEMC	National Environment Management Council
NIDA	National Identification Authority
NIDS	National Investment Database System
ORS	Online Registration System
OSFC	One Stop Facilitation Centre
PPP	Public-Private Partnership

SGR	Standard Gauge Railway
SEZ	Special Economic Zone
SMEs	Small and Medium Enterprises
TANESCO	Tanzania Electric Supply Company Limited
TBS	Tanzania Bureau of Standards
TISEZA	Tanzania Investment and Special Economic Zones Authority
TMDA	Tanzania Medicines and Medical Devices Authority
TPA	Tanzania Ports Authority
TPDC	Tanzania Petroleum Development Corporation
TRA	Tanzania Revenue Authority
TZS	Tanzanian Shilling
URT	United Republic of Tanzania
USD / US$	United States Dollar
DSM	Dar es Salaam
MKUMBI	Mpango wa Kuboresha Mazingira ya Biashara (Blueprint for Improving the Business Environment)
SADC	Southern African Development Community
TTB	Tanzania Tourist Board
MSD	Medical Stores Department
OTR	Office of the Treasury Registrar

ACKNOWLEDGEMENT

The Tanzania Investment and Special Economic Zones Authority (TISEZA) is pleased to present this edition of the Quarterly Investment Bulletin, a publication designed to provide timely insights into Tanzania's evolving investment landscape, institutional performance, policy developments, and emerging investment opportunities.

This publication reflects the collective commitment of stakeholders across the national investment ecosystem. The Authority acknowledges the valuable contributions of Ministries, Departments and Agencies (MDAs), regional and local government institutions, Investment Service Providers (ISPs), development partners, and private sector stakeholders whose information, perspectives, and collaboration enriched the content and analysis presented in this edition.

TISEZA extends its sincere appreciation to Mr. Gilead Teri, Director General, for his strategic leadership, guidance, and unwavering commitment to strengthening investment promotion and facilitation in Tanzania. His support was instrumental in shaping the vision and direction of this publication.

Special recognition is accorded to the Editorial and Technical Team comprising Mr. Gaudence Mmassy (Head of Planning, Research and Innovation), Ms. Privata Simon, Mr. Nestory Kissima, Mr. Shem Redie, Mr. Remidius Bantulaki, Dr. David Biswalo, and Ms. Salma Kauga, whose dedication, professionalism, and attention to detail ensured the successful preparation and delivery of this edition.

The Authority further acknowledges the invaluable contributions of technical teams across TISEZA, including the Investment Promotion Department, Investment Facilitation Department, Special Economic Zones Department, Monitoring and Evaluation Unit, Public Relations and Communication Unit, Zone Offices, and other supporting units that provided data, technical inputs, analysis, and quality assurance throughout the publication process.

The Authority expresses its gratitude to all stakeholders whose continued collaboration contributes to strengthening Tanzania's investment environment and advancing the country's industrialization and economic transformation agenda.

As part of its commitment to transparency, continuous improvement, and evidence-based investment promotion, TISEZA welcomes comments, suggestions, and feedback from stakeholders to enhance future editions of this publication. For comments, inquiries, or additional information, please contact: gaudence.mmassy@tiseza.go.tz, privata.simon@tiseza.go.tz and info@tiseza.go.tz.

EXECUTIVE SUMMARY

This Quarterly Investment Bulletin presents an overview of Tanzania's investment landscape during the third quarter of the 2025/2026 Financial Year (January–March 2026). The period was characterized by continued growth in investor confidence, increased investment activity, strengthened investment facilitation systems, and sustained implementation of reforms aimed at improving the business and investment environment.

During the quarter, Tanzania continued to consolidate its position as one of Africa's emerging investment destinations, supported by a stable macroeconomic environment, ongoing infrastructure development, and strategic policy reforms. National development frameworks, including the Tanzania Development Vision 2050, the Third Five-Year Development Plan (FYDP III), MKUMBI II, and the Tanzania Investment and Special Economic Zones Act, continued to provide a strong foundation for private sector-led growth, industrialization, and value addition.

Investment performance remained robust, with TISEZA registering 182 investment projects valued at USD 1.14 billion, expected to generate approximately 22,657 employment opportunities. Manufacturing remained the leading investment sector, accounting for the largest share of projects and capital commitments, followed by transportation, tourism, commercial real estate, and agriculture. The performance reflects growing investor interest in productive sectors that support industrial development and export growth.

The quarter also witnessed significant progress in Special Economic Zones (SEZs) and Export Processing Zones (EPZs), including the signing of investment agreements with nine (9) companies operating in sectors such as agro-processing, pharmaceuticals, steel manufacturing, packaging, and automotive assembly. These developments reinforce the strategic role of SEZs as platforms for industrial expansion, export promotion, and employment creation.

Investment facilitation continued to improve through the One Stop Facilitation Centre (OSFC), which processed a substantial volume of investor services, including work permits, residence permits, business registrations, and other regulatory approvals. Enhanced coordination among government institutions contributed to faster service delivery and improved investor experience. The rollout of the National Investment Database System (NIDS) further strengthened investment monitoring, data management, and decision-making processes.

TISEZA also intensified investment promotion efforts through participation in major international and regional platforms, including the World Economic Forum in Davos, the Tanzania–UK Investment Forum, BIOFACH Germany, AGRITEQ Qatar, the East Africa Business and Investment Summit, investment engagements in India and Oman, and the Tanzania–Nantong Business Forum in China. These engagements enhanced Tanzania's global visibility, generated new investment leads, and strengthened strategic partnerships across priority sectors.

At the policy and institutional level, progress continued in implementing regulatory reforms under MKUMBI II and strengthening collaboration with Investment Service Providers

(ISPs) to improve the overall ease of doing business. These initiatives are contributing to a more predictable, transparent, and investor-friendly investment environment.

Overall, the developments recorded during the quarter demonstrate a growing alignment between policy reforms, institutional effectiveness, and investor response. As Tanzania continues to strengthen its investment ecosystem, expand industrial infrastructure, and deepen regional and global economic integration, the country remains well positioned to attract quality investments that support industrial transformation, job creation, export growth, and sustainable economic development.

KEY MESSAGE:

Tanzania is steadily transitioning into a competitive industrial and investment hub in Africa, driven by ongoing reforms, expanding infrastructure, and a clear strategic focus on industrialization and value addition.

SECTION ONE

INVESTMENT CLIMATE OVERVIEW

Tanzania's investment landscape is evolving into a more dynamic and structured ecosystem, where policy direction, institutional reforms, and investor participation are becoming increasingly interconnected. The third quarter of the 2025/26 Financial Year reflects an investment environment that is not only attracting greater volumes of capital but is also demonstrating a stronger orientation towards productive investment, industrial expansion, and value addition. This evolution signals a gradual transition from investment promotion as an end in itself to investment as a catalyst for industrialization, competitiveness, and sustainable economic growth.

Picture 1.1: Deputy Minister in the President's Office for Planning and Investment, Dr. Pius Stephen Chaya, during a meeting with an investor at TISEZA offices-Golden Jubilee.

Recent trends indicate sustained investor activity and strong utilization of facilitation systems, pointing to an environment in which investment interest is increasingly translating into implementation and operational activity. This shift signals growing confidence in both the investment framework and the institutions that support it.

Picture 1.2: Benjamin William Mkapa SEZ in Dar es Salaam

1.1. Industrial Transformation and Production Systems

A key feature of the evolving investment climate is the emerging sectoral shift toward industrial and production-driven activities, supported by a more diversified investment base. While manufacturing remains the dominant sector accounting for 92 out of 182 projects and over USD 535 million in capital, the broader distribution of investment reveals a more integrated economic structure.

Picture 1.3: Industrial production facility supporting Tanzania's transformation agenda through manufacturing, value addition and industrial development.

Beyond manufacturing, sectors such as transportation (19 projects), tourism (17 projects), commercial buildings (17 projects), and agriculture (16 projects) are also attracting notable investor interest. This pattern suggests that investment is not only concentrated in production, but is increasingly extending into supporting sectors that enable industrial growth, including logistics, real estate, and primary supply chains. At the same time, the presence of investments in economic infrastructure, energy, and services, though smaller in scale, indicates a gradual strengthening of the foundational sectors required to sustain long-term industrialization..

Picture 1.4: Modern industrial operations contributing to increase production capacity, employment creation, and export-oriented economic growth.

Within this evolving structure, Special Economic Zones (SEZs) are playing a catalytic role by anchoring industrial investment and linking it with these supporting sectors. The signing of investment agreements with 27 companies during the quarter reflects a growing pipeline of projects likely to reinforce this sectoral interdependence, particularly between manufacturing, logistics, and export-oriented activities.

Overall, the sectoral distribution indicates a shift from a narrowly concentrated investment pattern toward a more balanced and interconnected investment ecosystem, where industrial growth is increasingly supported by complementary sectors across the economy.

1.2. Global and Regional Positioning

Tanzania's investment climate is increasingly being shaped by evolving global production patterns and supply chain reconfiguration. As companies seek more resilient, cost-efficient, and diversified investment destinations, emerging markets are gaining prominence, with Africa positioned to attract a growing share of the next wave of industrial investment.

Within this changing global landscape, Tanzania continues to strengthen its competitiveness through strategic investments in infrastructure, transport and logistics systems, industrial development, and business environment reforms. The country's strategic location along key regional and international trade routes, combined with improving connectivity through ports, railways, roads, and energy infrastructure, is enhancing its attractiveness as a hub for manufacturing, trade, and regional distribution.

These developments are increasingly reflected in investor interest across productive sectors. During the quarter, growing investment activity in manufacturing, transportation, logistics, agro-processing, and related industries highlighted Tanzania's emerging role as a production and supply chain destination serving both domestic and regional markets.

At the regional level, economic integration through the African Continental Free Trade Area (AfCFTA), the East African Community (EAC), and the Southern African Development Community (SADC) continues to expand Tanzania's strategic importance within regional value chains. Access to a combined market of more than one billion consumers is increasingly enabling firms to use Tanzania as a platform for market expansion, cross-border trade, and regional production networks.

As a result, Tanzania is strengthening its position not only as a gateway economy for regional commerce, but also as a competitive base for export-oriented and regionally integrated investments. This positioning is creating new opportunities for investors seeking efficient access to African markets while benefiting from Tanzania's improving investment climate and expanding production capabilities.

Against this backdrop, Tanzania continued to strengthen its global and regional investment positioning during the Third Quarter of FY 2025/26 through active participation in high-level international platforms, bilateral engagements, investment forums, and strategic business dialogues. These engagements enhanced the country's visibility among global investors, reinforced investor confidence, and expanded opportunities for investment across priority sectors including manufacturing, agro-processing, infrastructure, energy, tourism, logistics, and industrial development.

1.2.1. Tanzania Showcases Investment Potential at the World Economic Forum 2026

Davos, Switzerland | 19–23 January 2026

As global leaders gathered in Davos to discuss the future of the world economy, Tanzania joined the conversation with a clear message: the country is open for investment, reform-oriented, and strategically positioned to serve regional and global markets.

Led by Hon. Prof. Kitila A. Mkumbo (MP), Minister of State, President's Office – Planning and Investment, Tanzania participated in the World Economic Forum (WEF) 2026, engaging global investors, multinational corporations, policymakers, development partners, and financial institutions on opportunities across key sectors of the economy.

The Forum provided a high-level platform for Tanzania to present its economic transformation agenda, ongoing investment climate reforms, and commitment to fostering a predictable, transparent, and investor-friendly business environment. The engagement reinforced Tanzania's credibility as a competitive investment destination aligned with evolving global production shifts, industrial relocation trends, and supply chain diversification strategies.

Throughout the Forum, Tanzania showcased investment opportunities in priority sectors including agriculture and agro-processing, mining and critical minerals value addition, manufacturing, renewable energy, infrastructure, logistics, and tourism. Discussions highlighted the country's strategic geographic location, abundant natural resources, expanding infrastructure network, and access to regional and continental markets through the East African Community (EAC), Southern African Development Community (SADC), and the African Continental Free Trade Area (AfCFTA).

A series of bilateral meetings were held with prospective investors and international stakeholders interested in renewable energy development, agro-processing, logistics infrastructure, tourism projects, and critical minerals value addition. The engagements also facilitated discussions with development partners and financial institutions on investment facilitation, project preparation, technical cooperation, and innovative financing mechanisms to support strategic investments.

Beyond promoting investment opportunities, Tanzania's participation generated tangible investment leads and expanded engagement with institutions seeking to explore partnerships in priority sectors. Follow-up discussions were initiated with selected investors and organizations to assess potential investment projects and areas of cooperation.

By participating in the World Economic Forum, Tanzania not only strengthened its visibility within global investment networks but also reinforced investor confidence in the country's long-term economic outlook, reform trajectory, and industrial development ambitions. The engagement further contributed to expanding international partnerships that have the potential to translate into future investment projects, increased capital inflows, technology transfer, and broader economic cooperation.

Picture 1.5: World Economic Forum (WEF), Davos – Switzerland January 2026

1.2.2. Tanzania Strengthens Investment Partnerships at the Tanzania–UK Investment Forum

London, United Kingdom | 24 January 2026

On 24 January 2026, Tanzania participated in the Tanzania–UK Investment Forum in London, reaffirming its position as a stable, competitive, and reform-oriented investment destination. The Forum provided a strategic platform to engage UK-based investors, business leaders, development partners, and investment promotion stakeholders while showcasing Tanzania's economic transformation agenda and emerging investment opportunities.

During the engagement, Tanzania highlighted its strong macroeconomic performance, including sustained economic growth projected at 6.3 percent in 2026 and inflation maintained below 5 percent. Participants were also briefed on ongoing reforms aimed at enhancing regulatory efficiency, transparency, investor facilitation, and the overall ease of doing business.

The Forum further showcased Tanzania's strategic advantages, including abundant natural resources, extensive arable land, a growing infrastructure network, and a strategic geographic location connecting markets across Eastern, Southern, and Central Africa. These attributes continue to position Tanzania as a preferred gateway for investment targeting regional and continental markets.

A key feature of the Forum was a series of business-to-business (B2B) and government-to-business (G2B) engagements facilitated by TISEZA between Tanzanian institutions and UK-based investors exploring opportunities in agriculture and agro-processing, renewable energy, mining and mineral value addition, tourism infrastructure, manufacturing, and logistics.

The engagements generated significant investor interest and resulted in follow-up discussions with selected companies to explore potential investments, partnerships, and project development opportunities in Tanzania. The Forum also strengthened collaboration with UK-based investment promotion stakeholders, business associations, and development partners in support of investment facilitation, information exchange, and investor outreach initiatives.

Among the key outcomes was a shared commitment to maintain structured engagement with prospective investors through follow-up meetings, targeted sector information sharing, and facilitation of investment missions to Tanzania. The Forum therefore served as an important platform for generating investment leads, strengthening bilateral investment cooperation, and laying the foundation for future investment commitments and strategic partnerships between Tanzania and the United Kingdom.

Picture 1.6: World Economic Forum (WEF), Davos – Switzerland January 2026

1.2.3. Tanzania Showcases Organic Agriculture Potential at BIOFACH 2026

Nuremberg, Germany | 10–15 February 2026

From 10 to 15 February 2026, TISEZA participated in BIOFACH 2026 in Nuremberg, Germany, one of the world's leading exhibitions for organic products and sustainable agriculture. The event provided a strategic platform to position Tanzania within global organic value chains and promote the country's growing potential in organic agriculture, agro-processing, and export-oriented production.

Through the Tanzania Pavilion, TISEZA engaged with more than 120 stakeholders, including international investors, organic product buyers, certification bodies, processors, distributors, and agribusiness companies seeking opportunities within Tanzania's organic agriculture sector. The participation enhanced Tanzania's visibility among key players in the rapidly expanding global organic products market while reinforcing the country's commitment to sustainable agricultural development.

The exhibition showcased investment opportunities across a wide range of high-value agricultural value chains, including organic horticulture production covering fruits, vegetables, herbs, and spices; organic coffee and cocoa processing; sesame and oilseed value addition; organic cashew production; honey processing; and export-oriented agro-processing and packaging industries.

Investor discussions also revealed growing interest in supporting sectors critical to the expansion of Tanzania's organic agriculture industry, including organic fertilizer production, sustainable farming technologies, certification systems, contract farming models, and modern production practices designed to meet international organic market standards.

Beyond production activities, the engagement facilitated strategic discussions on agricultural logistics, cold chain infrastructure, export facilitation, and supply chain development aimed at strengthening Tanzania's competitiveness in global organic markets. These conversations highlighted the importance of improving market access and value addition to support long-term growth of Tanzania's agricultural exports.

The exhibition generated strong investor interest and opened new opportunities for collaboration across multiple segments of the organic agriculture value chain. Follow-up engagements were initiated with interested investors, buyers, and institutions to provide detailed investment information and explore potential partnerships in organic agriculture, agro-processing, export development, and related support industries.

By participating in BIOFACH 2026, Tanzania strengthened its position as an emerging destination for sustainable agricultural investment while expanding international partnerships that can contribute to increased exports, technology transfer, value addition, and growth of the country's organic agriculture sector.

Picture 1.7: BIOFACH Exhibition – Germany on 10–15 February 2026

1.2.4. Tanzania Expands Middle East Investment Outreach at AGRITEQ 2026

Doha, Qatar | 12–16 February 2026

From 12 to 16 February 2026, TISEZA participated in AGRITEQ 2026 in Doha, Qatar, one of the region's premier exhibitions for agriculture, food security, agricultural technology, and sustainable production systems. The participation formed part of Tanzania's broader strategy to strengthen engagement with Middle East investors and promote investment opportunities in agriculture and agri-industrial development.

The exhibition provided a strategic platform to showcase Tanzania's vast agricultural potential, abundant arable land, favorable climatic conditions, and growing opportunities in commercial agriculture, agro-processing, irrigation development, and food production. Through targeted engagements with investors, agribusiness companies, technology providers, and industry stakeholders, Tanzania promoted opportunities across agricultural value chains with significant potential for export growth and value addition.

A key focus of the engagement was attracting investment in modern irrigation systems, climate-smart agriculture, sustainable farming technologies, and agri-industrial infrastructure required to support increased productivity and food security. Discussions also highlighted opportunities in agricultural mechanization, greenhouse farming, water management solutions, and renewable energy applications within agricultural production systems.

The event further facilitated dialogue on technology transfer, innovation, and strategic partnerships aimed at strengthening agricultural productivity and enhancing resilience to climate-related challenges. Several engagements explored opportunities for collaboration in agricultural technologies, sustainable production models, and investment initiatives aligned with global sustainability and food security objectives.

Participation in AGRITEQ 2026 enhanced Tanzania's visibility among Middle East investors seeking opportunities in agriculture, food processing, and sustainable development sectors. The engagement also contributed to strengthening investment relations with partners in the Gulf region while generating new prospects for investment, technical cooperation, and knowledge exchange in support of Tanzania's agricultural transformation agenda.

By participating in AGRITEQ, Tanzania reinforced its position as an emerging destination for agricultural investment and demonstrated its commitment to promoting sustainable, technology-driven, and export-oriented agricultural development.

Picture 1.8: AGRITEQ Exhibition – Qatar from 12 to16 February 2026

1.2.5. Tanzania Strengthens Regional Investment Leadership at the East Africa Business and Investment Summit

Nairobi, Kenya | 24–27 February 2026

From 24 to 27 February 2026, TISEZA participated in the East Africa Business and Investment Summit in Nairobi, Kenya, reaffirming Tanzania's position as a strategic gateway for investment, trade, and industrial development within the East African Community (EAC) and the wider African market.

The Summit brought together investors, business leaders, policymakers, and investment promotion institutions from across the region, providing an important platform to strengthen cross-border investment linkages, promote regional value chains, and advance economic integration under the East African Community (EAC) and the African Continental Free Trade Area (AfCFTA).

Throughout the Summit, TISEZA actively promoted Tanzania's competitive investment advantages through panel discussions, business networking sessions, targeted investment meetings, and exhibition activities. The Authority showcased opportunities within Tanzania's Special Economic Zones (SEZs) and Export Processing Zones (EPZs), highlighting the country's strategic location, growing infrastructure network, access to regional markets, and ongoing reforms aimed at enhancing the ease of doing business.

A key feature of the engagement was the facilitation of Business-to-Business (B2B) and Business-to-Government (B2G) meetings with regional and international investors exploring opportunities in manufacturing, agro-processing, logistics, renewable energy, digital innovation, and healthcare. Discussions focused on the establishment of regional manufacturing and distribution hubs serving the East African market, value-addition facilities for agricultural products, and logistics investments linked to regional trade corridors and port infrastructure.

As part of the programme, TISEZA participated in a benchmarking visit to Tatu City, one of the region's leading mixed-use urban and industrial developments. The visit provided valuable insights into integrated industrial city planning, infrastructure development, investor servicing models, and Special Economic Zone management. Lessons from the engagement contributed to ongoing discussions on strengthening Tanzania's SEZ and EPZ ecosystem, particularly in areas related to industrial clustering, mixed-use development, investment facilitation, and private sector participation in zone development.

The Summit generated strong interest among investors seeking regional expansion opportunities and resulted in follow-up engagements with selected companies and stakeholders to explore potential investments and partnerships in Tanzania. Beyond investment promotion, the participation further strengthened regional economic cooperation and reinforced Tanzania's growing role as a preferred destination for businesses seeking access to East African and continental markets.

Through its participation, Tanzania not only showcased its investment opportunities but also strengthened its regional investment leadership, expanded strategic networks, and advanced its vision of becoming a competitive hub for industrial production, trade, and investment in Africa.

1.2.6. Tanzania Strengthens Investment and Industrial Partnerships in India

India | January–February 2026

During January and February 2026, TISEZA undertook a series of investment-promotion engagements in India aimed at strengthening bilateral economic cooperation and attracting strategic investments into priority sectors of the Tanzanian economy.

The engagements brought together investors, business leaders, industrial institutions, and technology partners to explore emerging opportunities in healthcare, electric mobility, logistics, manufacturing, and other high-growth sectors. The mission served as an important platform to showcase Tanzania's investment potential and promote the country's ongoing industrialization agenda.

Throughout the engagements, Tanzania highlighted its strategic location, an improving business environment, an expanding infrastructure network, and growing access to regional and continental markets through the East African Community (EAC), the Southern African Development Community (SADC), and the African Continental Free Trade Area (AfCFTA). These advantages position Tanzania as an attractive destination for investors seeking to establish production, distribution, and service hubs serving regional markets.

Particular interest was expressed in opportunities related to pharmaceutical and healthcare investments, electric vehicle technologies and assembly, logistics infrastructure, manufacturing industries, and industrial value addition. Discussions also focused on opportunities for technology transfer, skills development, industrial innovation, and partnerships that can contribute to increased productivity and competitiveness within Tanzania's industrial sector.

The engagements facilitated direct interactions between Tanzanian institutions and prospective investors, enabling detailed discussions on investment requirements, market opportunities, regulatory frameworks, and potential collaboration models. Several companies expressed interest in exploring investment opportunities and establishing partnerships with Tanzanian counterparts in strategic sectors.

Beyond investment promotion, the mission strengthened economic ties between Tanzania and India while expanding networks with industrial institutions and technology providers. Follow-up engagements were initiated with interested companies and stakeholders to explore potential investments, industrial partnerships, and knowledge-sharing initiatives.

The India engagements therefore contributed to advancing Tanzania's objective of attracting quality investments, promoting industrial transformation, facilitating technology transfer, and strengthening international partnerships that support sustainable economic growth and job creation.

Picture 1.9: India Investment Engagements (Roadshow & Institutional Visits)

1.2.7. Tanzania Expands Investment Cooperation with Gulf Partners at the Tanzania–Oman Business Forum

Oman | January 2026

In January 2026, TISEZA participated in the Tanzania–Oman Business Forum, strengthening economic and investment cooperation between Tanzania and the Sultanate of Oman while expanding the country's outreach to investors and business institutions across the Gulf region.

The Forum brought together government representatives, investors, business leaders, and trade institutions from both countries, providing a strategic platform to showcase Tanzania's investment potential and deepen bilateral economic relations. Through the engagement, Tanzania highlighted its ongoing economic reforms, improving business environment, strategic geographic location, and growing role as a gateway to regional markets within the East African Community (EAC), Southern African Development Community (SADC), and the African Continental Free Trade Area (AfCFTA).

TISEZA promoted investment opportunities across priority sectors including agriculture and agro-processing, tourism, logistics, ports and maritime services, manufacturing, renewable energy, mining, and infrastructure development. Particular emphasis was placed on opportunities that align with the Gulf region's growing interest in food security, supply chain diversification, industrial investment, and strategic partnerships in emerging markets.

The Forum facilitated direct engagements between Tanzanian institutions and Omani investors, creating opportunities for Business-to-Business (B2B) and Government-to-Business (G2B) discussions on potential investment projects and areas of cooperation. Discussions also explored opportunities for technology transfer, trade expansion, investment facilitation, and partnerships that can contribute to long-term economic growth and value addition.

The engagement generated investor interest in several sectors and strengthened networks with business associations, investment institutions, and private sector stakeholders from Oman and the wider Gulf region. Follow-up discussions were initiated with prospective investors to explore investment opportunities and facilitate future investment missions to Tanzania.

By participating in the Tanzania–Oman Business Forum, Tanzania strengthened its presence within Gulf markets, expanded international investment networks, and reinforced its position as an attractive destination for strategic investment, trade, and economic cooperation between Africa and the Middle East.

Picture 1.10: Tanzania–Oman Business Forum

1.2.8. TISEZA and TIB Development Bank Strengthen Collaboration to Support Strategic Investments

Dar es Salaam, Tanzania | 04 March 2026

On 04 March 2026, TISEZA held a strategic engagement with TIB Development Bank aimed at strengthening collaboration in investment financing, project development, and investment facilitation. The engagement formed part of ongoing efforts to enhance Tanzania's investment ecosystem and improve access to financial solutions for strategic investment projects.

The discussions focused on identifying opportunities for closer cooperation in supporting investors throughout the investment cycle, from project identification and development to financing and implementation. Particular attention was given to mechanisms for improving access to long-term financing for priority investments in sectors critical to Tanzania's economic transformation agenda.

The engagement also explored ways to strengthen institutional coordination between investment promotion and development finance institutions to ensure that investors receive comprehensive support services, including project preparation, financial advisory services, investment facilitation, and access to financing opportunities.

As Tanzania continues to attract investments in manufacturing, agro-processing, infrastructure, renewable energy, logistics, tourism, and other productive sectors, the collaboration between TISEZA and TIB Development Bank is expected to contribute to the development of bankable projects and improved investor support mechanisms.

The meeting further reaffirmed the shared commitment of both institutions to creating an enabling environment for investment by strengthening financing frameworks, promoting sustainable investment, and supporting projects that contribute to industrialization, job creation, and long-term economic growth.

The engagement marked an important step towards strengthening the linkages between investment promotion and development finance, reinforcing Tanzania's efforts to build a more competitive, resilient, and investor-friendly investment ecosystem.

Picture 1.11: Strategic Collaboration with TIB Development Bank on 4 March 2026

1.2.9. Tanzania Promotes Horticulture Investment Opportunities at Fruit Logistica 2026

Berlin, Germany | February 2026

In February 2026, TISEZA participated in Fruit Logistica 2026 in Berlin, Germany, one of the world's leading international trade exhibitions for fresh produce, horticulture, agricultural technology, and global food supply chains. The event provided a strategic platform for Tanzania to showcase its horticultural potential and strengthen its presence within international agri-food markets.

Through engagements with investors, buyers, distributors, logistics providers, and agribusiness stakeholders, Tanzania promoted investment opportunities across the horticulture value chain, including fruits, vegetables, flowers, spices, agro-processing, packaging, and export-oriented production. The participation also highlighted the country's favorable climate, abundant agricultural resources, expanding irrigation potential, and growing access to regional and international markets.

The exhibition provided an opportunity to position Tanzania as an emerging destination for investment in high-value agriculture and agro-processing while showcasing opportunities in cold chain infrastructure, storage facilities, agricultural logistics, packaging technologies, and export support services. Discussions further focused on enhancing value addition, reducing post-harvest losses, and improving competitiveness of Tanzanian horticultural products in international markets.

Throughout the event, TISEZA engaged with international buyers and value chain partners seeking reliable sourcing destinations and investment opportunities within Africa's growing horticulture sector. The interactions facilitated market intelligence exchange, strengthened business networks, and created opportunities for future collaboration in production, processing, logistics, and export development.

The participation enhanced Tanzania's visibility within global horticultural and agri-food value chains while supporting the country's broader agenda of increasing agricultural exports, attracting investment into agro-processing industries, and strengthening integration into international markets. Follow-up engagements were initiated with interested stakeholders to explore potential partnerships and investment opportunities in Tanzania's horticulture and related sectors.

1.2.10. Tanzania Deepens Industrial Investment Cooperation at the Tanzania–Nantong Business Forum

Nantong, China | 18 March 2026

On 18 March 2026, Tanzania strengthened its engagement with one of the world's leading manufacturing economies through participation in the Tanzania–Nantong Investment and Business Forum held in Nantong, China. The Forum brought together more than 200 investors, manufacturers, business leaders, and industry representatives, providing a strategic platform to promote Tanzania as a competitive destination for industrial and export-oriented investment.

The engagement focused on showcasing Tanzania's investment opportunities across priority sectors, including textile and garment manufacturing, agro-processing, fisheries, livestock, mining, tourism, logistics, and industrial development. Particular emphasis was placed on opportunities within Tanzania's Special Economic Zones (SEZs) and industrial parks, which continue to serve as key platforms for attracting manufacturing investments targeting regional and international markets.

Throughout the Forum, Tanzania highlighted its stable investment climate, strategic geographic location, expanding infrastructure network, and access to regional and continental markets through

Picture 1.12: A Tanzanian delegation led by Hon. Prof. Kitila Alexander Mkumbo (MB), Minister of State, President's Office, Planning and Investment, during the Tanzania–Nantong Business Forum in China

Picture 1.13: Minister of State, President's Office, Planning and Investment, Hon. Prof. Kitila Alexander Mkumbo (MB), handed over Traditional artifact / wooden Sculpture during the Tanzania–Nantong Business Forum, in China.

the East African Community (EAC), Southern African Development Community (SADC), and the African Continental Free Trade Area (AfCFTA). These advantages position the country as an attractive hub for investors seeking to establish production and distribution operations serving Africa's growing consumer market.

The Forum generated significant investor interest in textile and garment manufacturing, export-oriented production, and industrial park development. Additional areas of interest included agro-processing industries focused on rice, maize, horticulture, edible oils, fisheries value addition, cold storage facilities, livestock processing, meat and dairy production, and mineral beneficiation linked to Tanzania's mining sector.

Investors also explored opportunities in tourism infrastructure development, including hotel investments and integrated resort facilities, as well as logistics, warehousing, and supply chain services that support regional trade and industrial growth. Discussions further highlighted growing interest in renewable energy solutions to support industrial operations and light manufacturing industries targeting both domestic and regional markets.

Several investors expressed readiness to undertake follow-up technical discussions and investment missions to Tanzania to assess specific project opportunities and explore potential partnerships. The Forum therefore served as an important platform for generating investment leads, strengthening industrial cooperation between Tanzania and China, and advancing the country's broader industrialization agenda through strategic international partnerships.

By participating in the Tanzania–Nantong Investment and Business Forum, Tanzania reinforced its position as an emerging manufacturing and investment hub while expanding engagement with investors seeking long-term opportunities in Africa's fast-growing markets.

1.2.11. Tanzania deepens industrial investment cooperation during the visits in Hangzhou (Zhejiang Province), Fuzhou (Fujian Province) and Huizhou (Guangdong Province), China | 21st - 24th March 2026

The high-level investment engagements undertaken in China during from 21th - 24th March 2026 generated a strong pipeline of prospective investments and strategic partnerships aligned with Tanzania's industrialisation agenda. The mission, organized by TISEZA in collaboration with the Ministry of Industry and Trade, built upon the outcomes of the Forum on China–Africa Cooperation (FOCAC) and focused on translating growing bilateral relations into concrete investment opportunities and industrial collaboration. Through investment forums, business-to-business engagements, bilateral meetings, and industrial site visits across the different cities in China, such as Hangzhou (Zhejiang Province), Fuzhou (Fujian Province) and Huizhou (Guangdong Province), the delegation engaged government institutions, business associations, manufacturing enterprises and prospective investors to promote Tanzania's investment opportunities and strengthen investment facilitation.

The engagements generated significant investor interest across several priority sectors, including petrochemical manufacturing, steel and metal processing, electrical equipment and transformer manufacturing, renewable energy, industrial construction materials, logistics, and industrial infrastructure development. A notable outcome was the expression of interest in establishing Africa's first spent catalyst recycling plant in Tanzania through a proposed investment estimated at approximately USD 500 million. Additional discussions focused on opportunities for technology transfer, industrial innovation, Special Economic Zones (SEZs), export oriented manufacturing, and value addition industries capable of strengthening Tanzania's participation in regional and global value chains.

Picture 1.14: The Tanzania delegation visited Huizhou Dayawan Petrochemical Environmental Protection Technology Co. Ltd in Daya Bay Energy Bureau, China

Picture 1.15: The Tanzanian delegations led by Hon. Hon. Judith S. Kapinga (MP), the Minister of Industry and Trade with Chinese investors

The mission also strengthened institutional cooperation with key Chinese organisations, including the China Council for the Promotion of International Trade (CCPIT), regional business associations, and industrial enterprises, creating a structured framework for continued investor engagement, project facilitation, and business matchmaking. These partnerships are expected to enhance investment promotion efforts, facilitate investment missions, and expand collaboration between Tanzanian and Chinese public and private sector institutions.

Following the mission, TISEZA initiated a structured follow-up mechanism to support project development, provide sector-specific investment information, coordinate investor aftercare, and facilitate prospective investors through the investment approval process. The emerging investment pipeline demonstrates growing international confidence in Tanzania's investment climate and reinforces the country's position as a competitive destination for industrial investment, technology transfer, export oriented production, and long term economic transformation.

Picture 1.16: The Hon. Judith S. Kapinga (MP), Minister of Industry and Trade presented Tanzanian wine to a Chinese investor during a recent investment and trade visit to China.

1.3. Institutional Strengthening and Investment Systems

Tanzania's investment climate continues to strengthen, reflecting a growing alignment between policy direction, institutional performance, and investor activity. During the third quarter of FY 2025/26, the investment environment has increasingly evolved towards a more structured, responsive, and production-oriented framework, supported by rising investor engagement and the continued modernization of investment facilitation systems.

This progress is underpinned by sustained reforms and the implementation of key national development frameworks, including the Tanzania Development Vision 2050 (Dira 2050) and the Third Five-Year Development Plan (FYDP III), both of which are guiding the country's transition towards industrialization, value addition, and export-led growth. Complementary reforms under the Blueprint for Regulatory Reforms to Improve the Business Environment (MKUMBI II) continue to enhance the efficiency, transparency, and predictability of the investment environment.

These reforms are increasingly translating into practical improvements across the investment ecosystem. The growing utilization of investment facilitation services reflects a more active and engaged investor community, supported by enhanced institutional coordination, improved data systems, and strengthened service delivery mechanisms. As a result, investors are able to access information more efficiently, navigate regulatory procedures with greater certainty, and advance projects more effectively towards implementation.

At the same time, greater emphasis on export readiness, enterprise competitiveness, and market access is contributing to a more outward-looking investment model. Businesses are increasingly positioning themselves to participate in regional and global value chains, supported by investment promotion initiatives, strategic partnerships, and expanding opportunities for value addition across key productive sectors.

These developments continue to be reinforced by a stable macroeconomic environment characterized by sustained economic growth, low inflation, and ongoing policy reforms. Together, these factors are strengthening Tanzania's reputation as a predictable and investor-friendly destination, supporting long-term investment planning, investor confidence, and the country's broader economic transformation agenda.

1.4. List of incentives

Beyond cost reductions, Tanzania's incentive framework is designed to support efficient investment execution and market integration. The combination of fiscal incentives, fast tracked administrative processes, and institutional support mechanisms reduces entry barriers while enabling investors to scale operations more effectively.

Importantly, the inclusion of market access support and trade facilitation services reflects a broader shift from traditional incentive towards a more end-to-end investment support system, one that connects production with regional and global markets. Table 1.1 highlights some of the incentives offered in the different schemes.

Table 1.1: Tanzania Investment Framework (GIS vs. EPZ/SEZ)

S/N	Category	Incentive	GIS (Local & EAC Market)	Export-Oriented (EPZ/EPZ)
1.	Land Access	Land for Investment	Facilitated access	Designated land
2.	Plant and Machinery	Import Duty & VAT	100% VAT exemption and duty relief	100% VAT and duty exemption
3	Raw Materials	Import Duty	Duty-free	100% duty and VAT exemption
4	Capital Goods	Import Duty	Up to 75% duty reduction	100% duty and VAT exemption
5	Pre-fabricated Buildings	Import Duty	Up to 75% duty reduction	100% duty and VAT exemption
6	Transport Equipment	Trucks / Tractors	Up to 75% duty reduction	100% duty and VAT exemption (specialized vehicles)
7	Corporate Income Tax	CIT	Standard tax regime	0% CIT for the first 10 years
8	Withholding Tax	Dividends, Interest	Standard rates	0% withholding tax for the first 10 years
9	Foreign Loan Interest from commercial banks	WHT	Standard rates	0% withholding tax
10	VAT on Utilities	Electricity, Water, Services	Standard VAT applies	Full VAT exemption
11	Local Government Levies	Local taxes	Applicable	0% for 10 years
12	Port Charges	Import/Export Charges	Applicable	Fully exempt
13	Stamp Duty	Transfer of property, leases, mortgages	Applicable	Fully exempt
14	Construction Inputs	Materials & Services	Partial relief	100% VAT exemption
15	Trade Regime	Market Orientation	Domestic & regional markets	Treated as exports (full export status)
16	Market Access	Sales	Fully allowed locally	Export priority; local sales under conditions

S/N	Category	Incentive	GIS (Local & EAC Market)	Export-Oriented (EPZ/EPZ)
17	Licensing And Permits	Approvals	Standard processing	Fast-tracked via OSFC
18	Building Permits	Construction Approval	Standard timeline	Issued within 24 hours
19	Facilitation System	OSFC	Available	Fully integrated (priority service)
20	Digital Systems	Processing	Partial digitization	Integrated electronic system
21	Immigration	Business Entry	Standard	Visa on Arrival; Validity up to two (2) months
22	Vehicles	Operational Vehicles	Case-by-case	Duty/VAT free: admin vehicle, ambulance, fire truck, up to two (2) buses
23	Capital Repatriation	Profits, dividends	Allowed	100% guaranteed
24	Expropriation Protection	Investment security	Guaranteed	Full legal protection
25	Equal Treatment	Investor rights	Applicable	Full non-discrimination
26	Strategic Investors	Specific additional Incentives	Case-by-case	Additional negotiated incentives

1.5. Outlook

Overall, Tanzania's investment climate is evolving toward a more competitive, coordinated, and production-driven environment. As reforms continue and institutional systems strengthen, the country is increasingly positioning itself not only as a destination for investment but also as a platform for industrial growth, value addition, and regional trade integration.

SECTION TWO

INVESTMENT PERFORMANCE

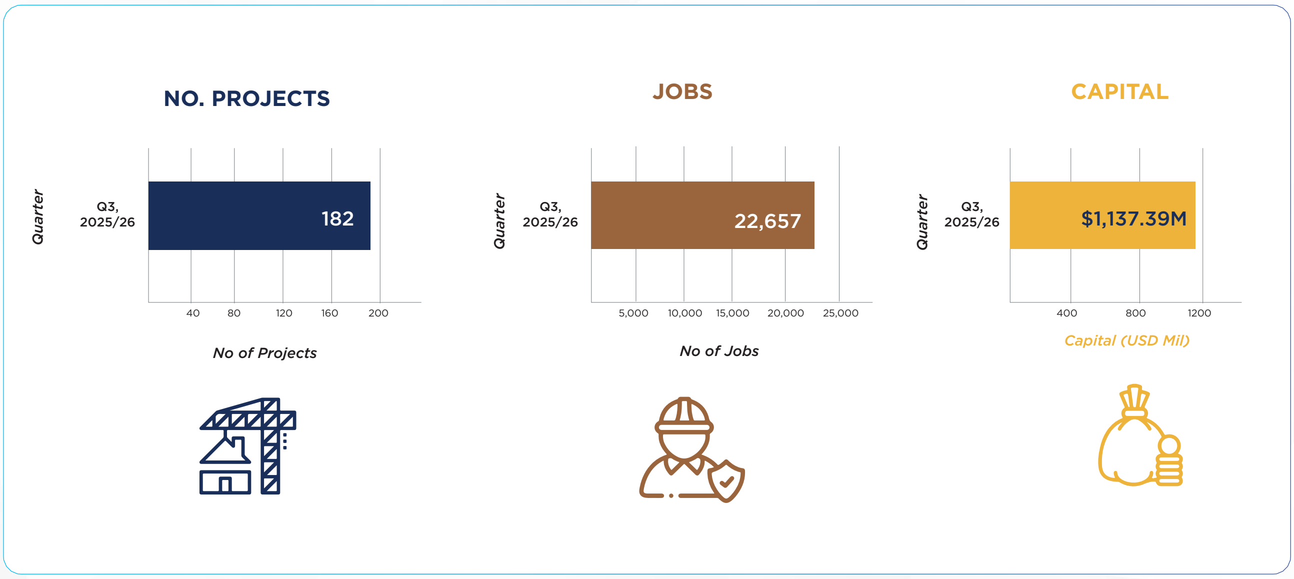
This chapter summarizes investment performance across three main schemes: General Investment Scheme, Export Processing Zones (EPZ), and Special Economic Zones (SEZ). It reviews trends for the third quarter of the 2025/26 financial year (January-March 2026) focusing on project activity, capital investment, and employment generation under each scheme.

2.1. General Investment Scheme

2.1.1. Investment Trends

The Tanzania Investment and Special Economic Zones Authority (TISEZA) recorded sustained investment activity during the third quarter of the 2025/26 financial year (January–March 2026), reflecting sustained investor engagement across key sectors. During the period, a total of 182 investment projects were registered, indicating a steady pipeline of new investments. These projects were valued at US$ 1,137.39 million, highlighting the scale of capital commitments during the quarter. Collectively, the projects are expected to generate approximately 22,657 new jobs, underscoring the contribution of investment to employment creation and broader economic activity (Figure 12)

Figure 2.1: Trends on investments, capital, and jobs



Source: TISEZA, 2026.

2.1.2. Registered Investments by Sector

During the third quarter of the 2025/26 financial year (January–March 2026), investment activity was concentrated in several key sectors, reflecting emerging patterns in project distribution, employment generation, and capital allocation.

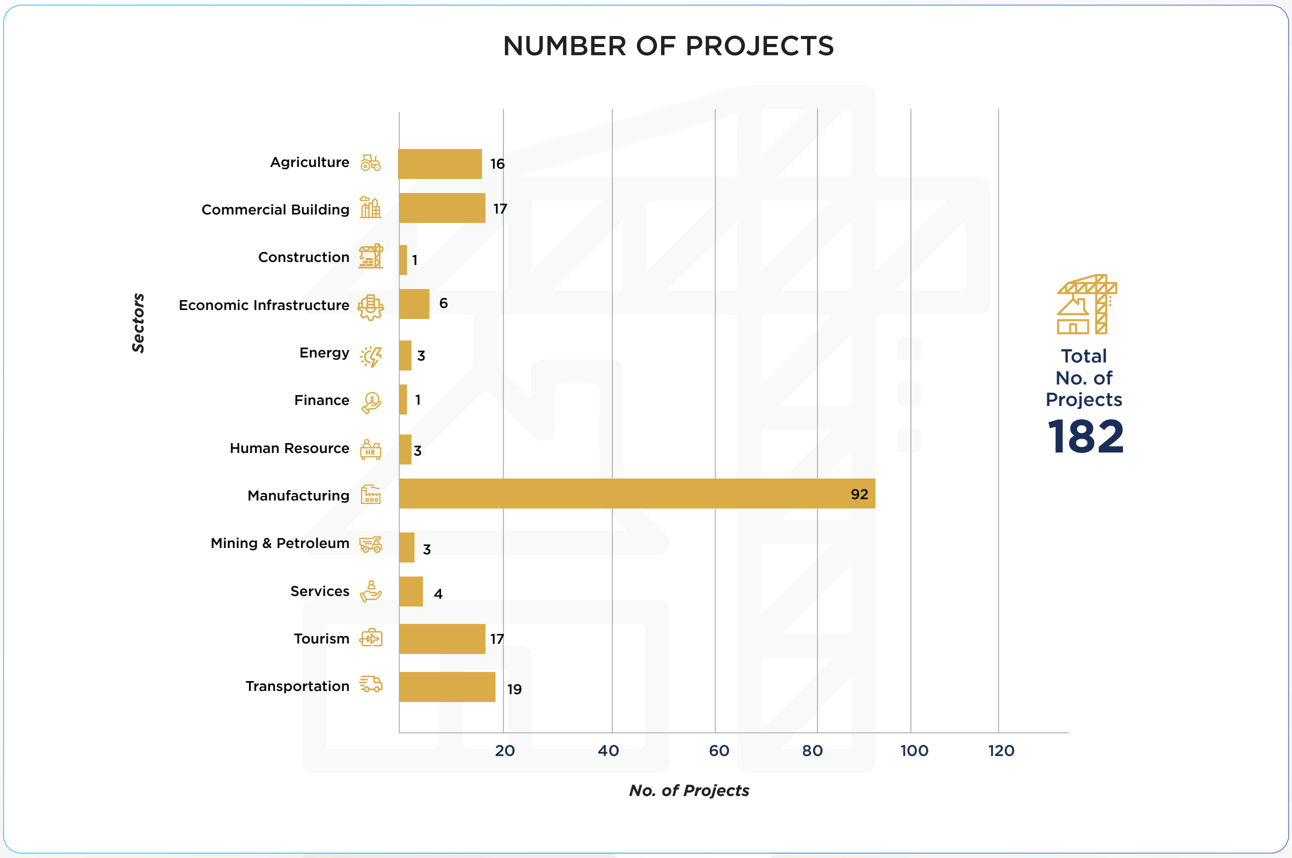
In terms of project volume, Manufacturing led with 92 projects, followed by Transportation with 19 projects, while Commercial Buildings and Tourism recorded 17 projects each, and Agriculture accounted for 16 projects. This distribution highlights continued investor interest in sectors that support industrial production, logistics, and service infrastructure, pointing to a more production-oriented investment landscape.

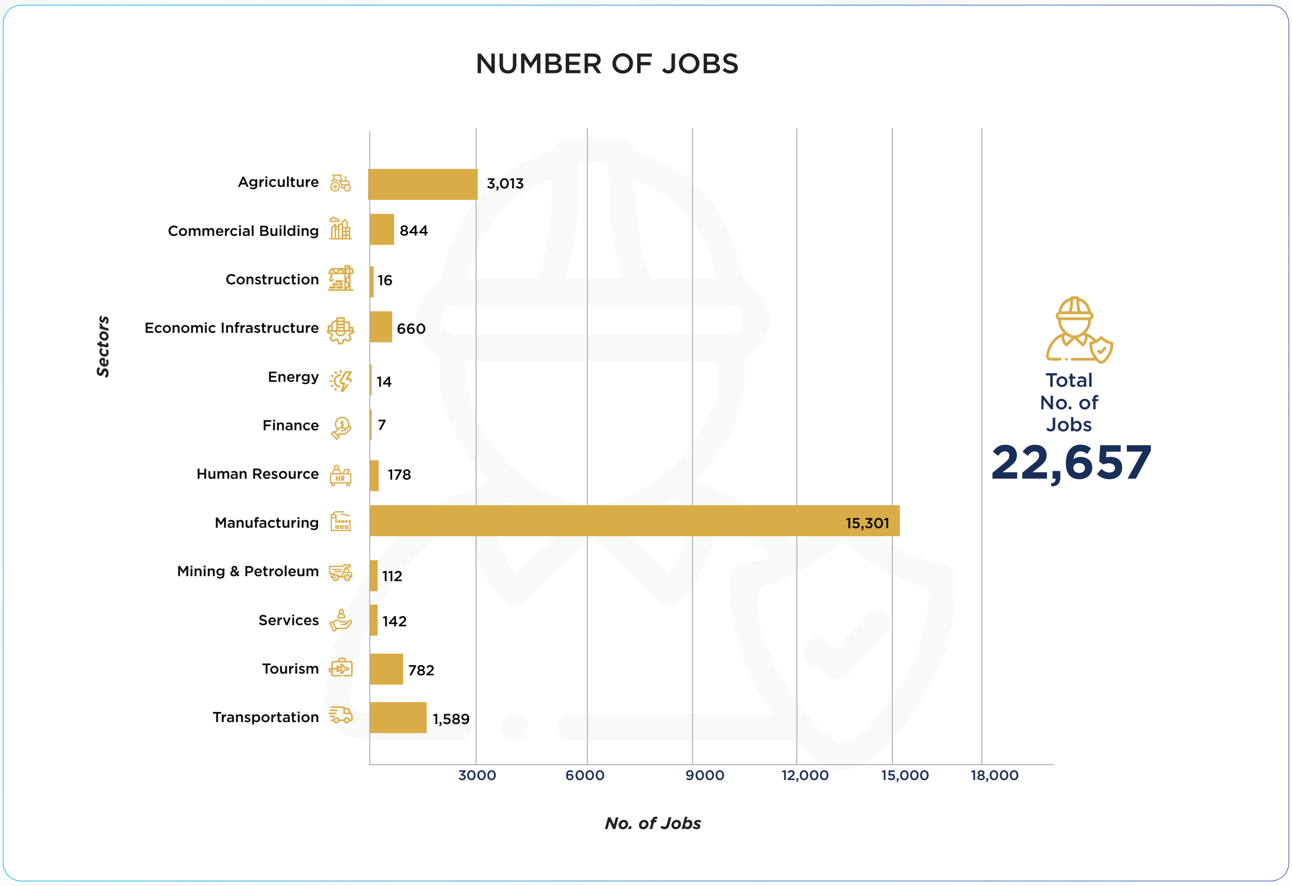
With respect to employment, Manufacturing is expected to generate the highest number of jobs (15,301 jobs), followed by Agriculture (3,013 jobs), Transportation (1,589 jobs), Commercial Buildings (884 jobs), and Tourism (782 jobs). This suggests that labour-intensive and value-adding sectors continue to play a critical role in absorbing labour and supporting inclusive growth.

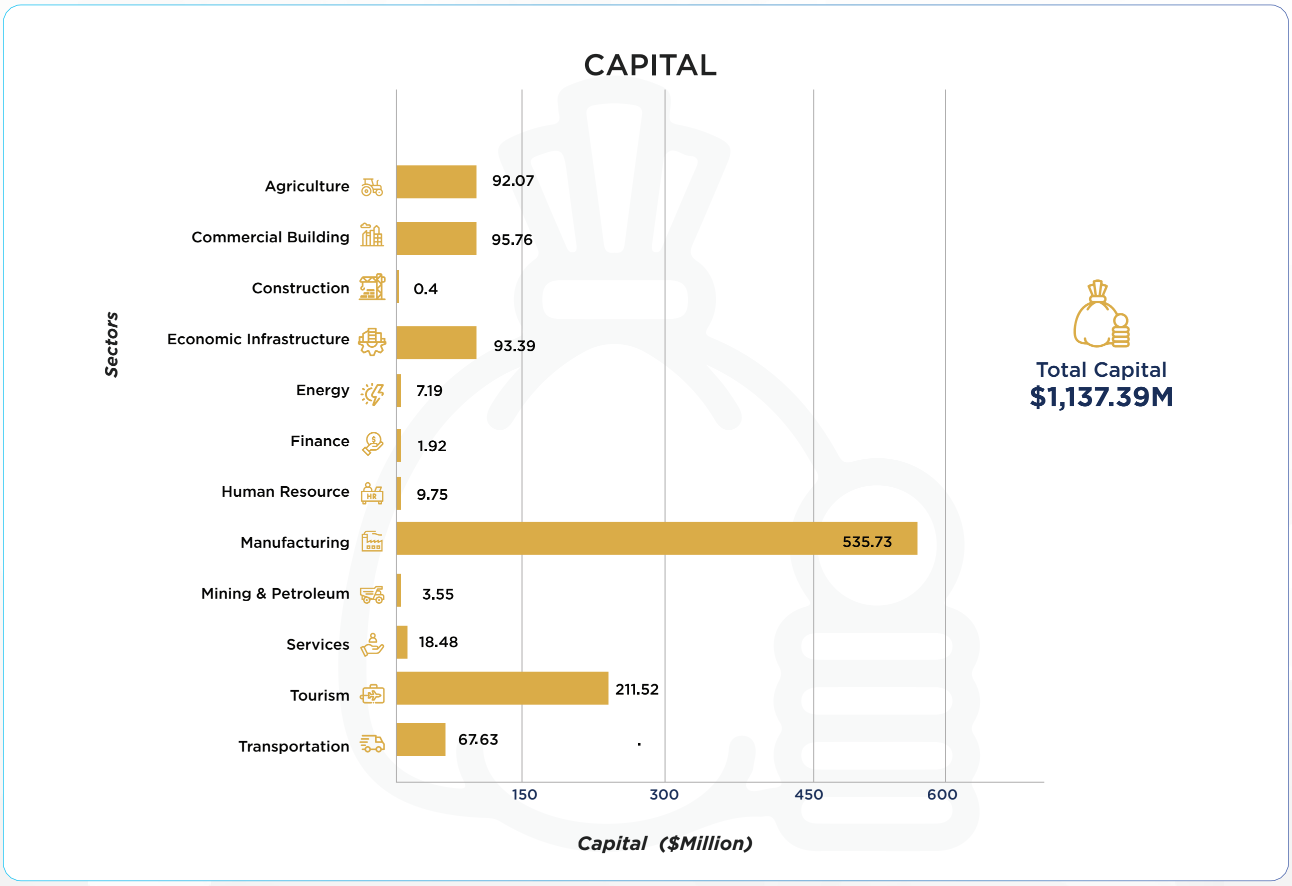
In terms of capital investment, Manufacturing again ranked highest, attracting US$ 535.73 million, followed by Tourism (US$ 211.52 million), Commercial Buildings (US$ 95.76 million), Economic Infrastructure (US$ 93.39 million), and Agriculture (US$ 92.07 million). The relatively high level of capital allocation to both manufacturing and tourism indicates a balance between industrial expansion and service-led growth, particularly in areas linked to exports and foreign exchange generation.

Overall, the dominance of the Manufacturing sector across project numbers, capital investment, and job creation underscores its central role in advancing industrialization, value addition, and supply chain development. At the same time, the presence of agriculture, tourism, and infrastructure among the leading sectors points to a more diversified investment base, where growth is supported by both productive and service-oriented activities (Figure 13)

Figure 2.2: Sector Investment Summary (Jan – March, 2026 2025)







Source: TISEZA, 2026.

2.2.1. Project Ownership

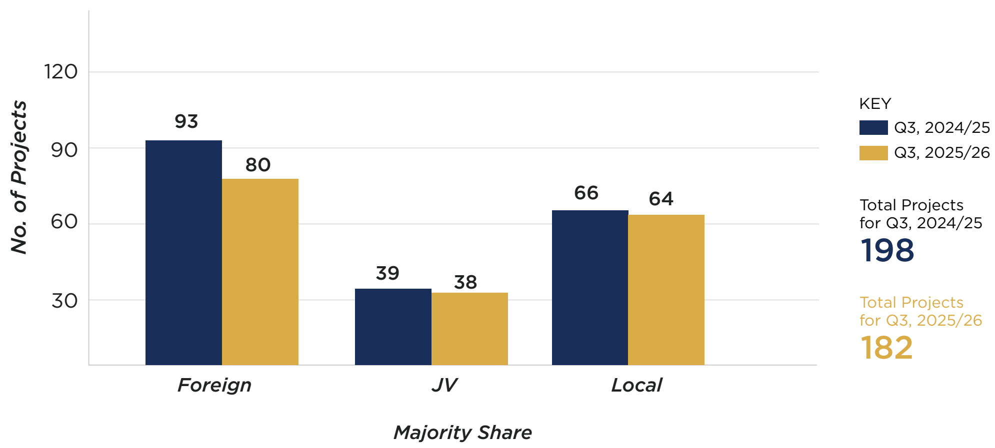
In the third quarter of the 2025/26 financial year (January–March 2026), foreign-owned projects accounted for 80 projects, followed by 64 locally owned projects and 38 joint venture (JV) projects, reflecting a diverse ownership structure within the investment landscape.

The prominence of foreign-owned projects highlights Tanzania's continued ability to attract external capital, technology, and international investment linkages. At the same time, the strong presence of locally owned projects indicates growing domestic investor participation and confidence in the economy.

Joint venture investments further complement this structure by fostering strategic partnerships between local and foreign investors, enabling knowledge transfer, technology adoption, and integration into regional and global value chains.

Overall, this ownership distribution reflects a balanced and complementary investment ecosystem, where different investor categories contribute to capital formation, enterprise development, and broader economic transformation.

Figure 2.3: Summary of Investments by Ownership



Source: TISEZA, 2026.

2.2.2. Regional Distribution of Projects

During the third quarter of the 2025/26 financial year (January–March 2026), investment activity remained concentrated in a few key regions, reflecting evolving spatial patterns in project distribution, employment generation, and capital allocation.

In terms of project volume, Dar es Salaam led with 62 projects, followed by Pwani with 33 projects, Arusha (13 projects), Songwe (8 projects), and Geita and Mara (7 projects each). This distribution highlights the continued dominance of established economic hubs, particularly along the coastal and urban corridors, while also indicating the gradual expansion of investment into other regions.

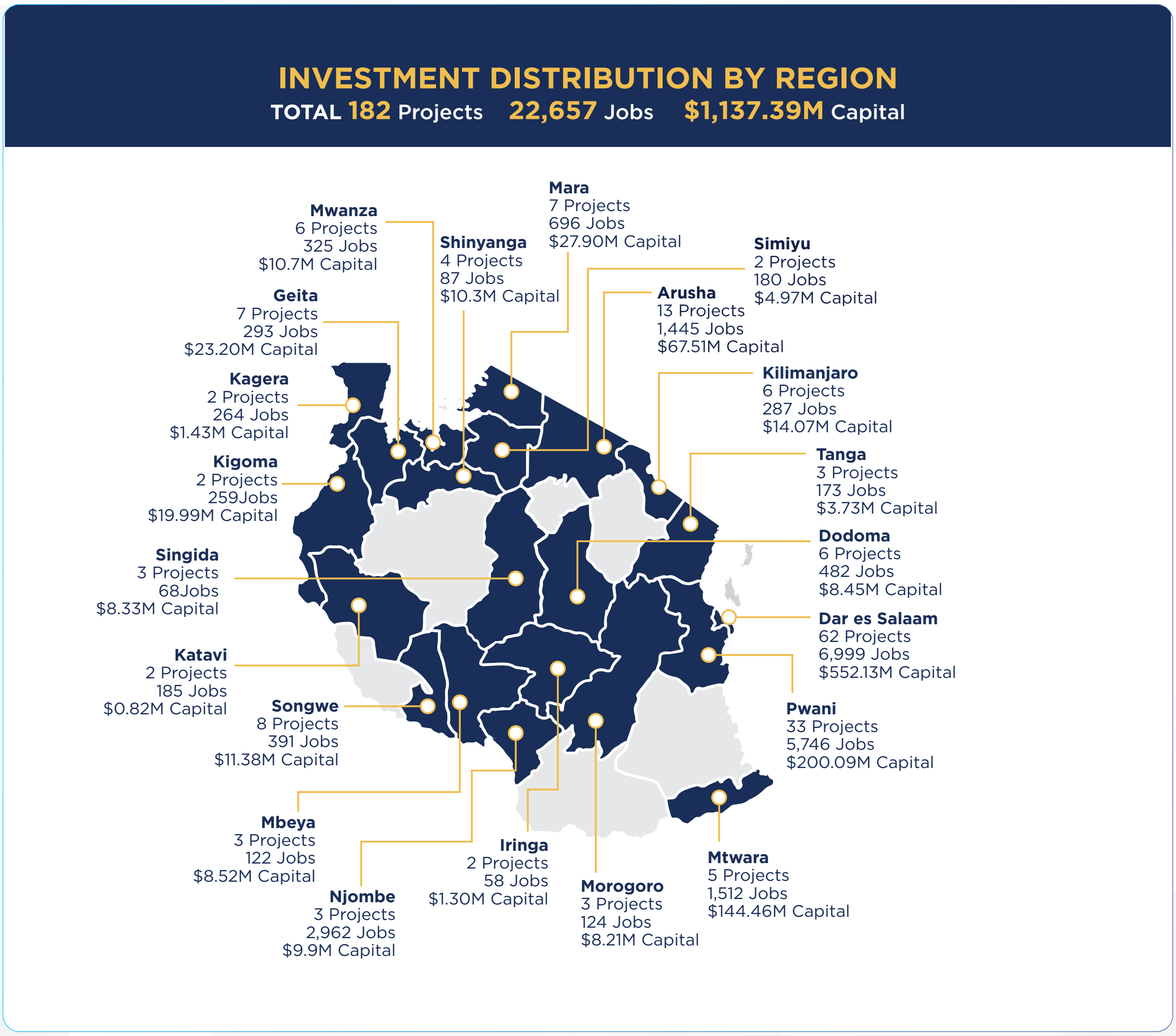
Regarding employment generation, Dar es Salaam is expected to generate the highest number of jobs (6,999 jobs), followed by Pwani (5,746 jobs), Njombe (2,962 jobs), Mtwara (1,512 jobs), and

Arusha (1,445 jobs). This suggests that both industrial and resource-based regions are playing an important role in employment creation and regional economic participation.

In terms of capital investment, Dar es Salaam again ranked highest, attracting US$ 552.13 million, followed by Pwani (US$ 200.09 million), Mtwara (US$ 144.46 million), Arusha (US$ 67.51 million), and Mara (US$ 27.90 million). The concentration of capital in Dar es Salaam and Pwani reflects the importance of infrastructure, connectivity, and proximity to ports, while emerging regions such as Mtwara indicate growing investor interest linked to natural resources and strategic location advantages.

Overall, the regional distribution of investment points to a landscape where established centres continue to anchor economic activity, while other regions are gradually positioning themselves as new nodes of investment and growth, as illustrated in FIgure 15.

Figure 2.4: Summary of Investments by Region



Source: TISEZA, 2026.

2.2.3. Expansion Projects Registered

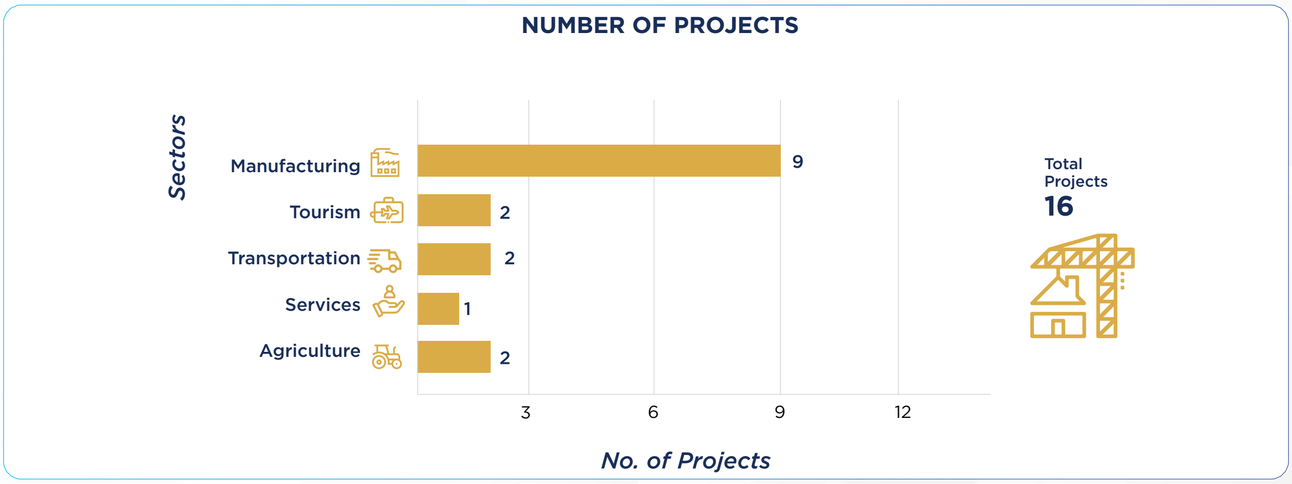
Between January and March 2026, TISEZA recorded significant expansion investment activity across five major economic sectors. A total of 16 expansion project profiles were registered, driving an aggregate capital injection of US$ 154.54 million and projecting the creation of 5,389 jobs.

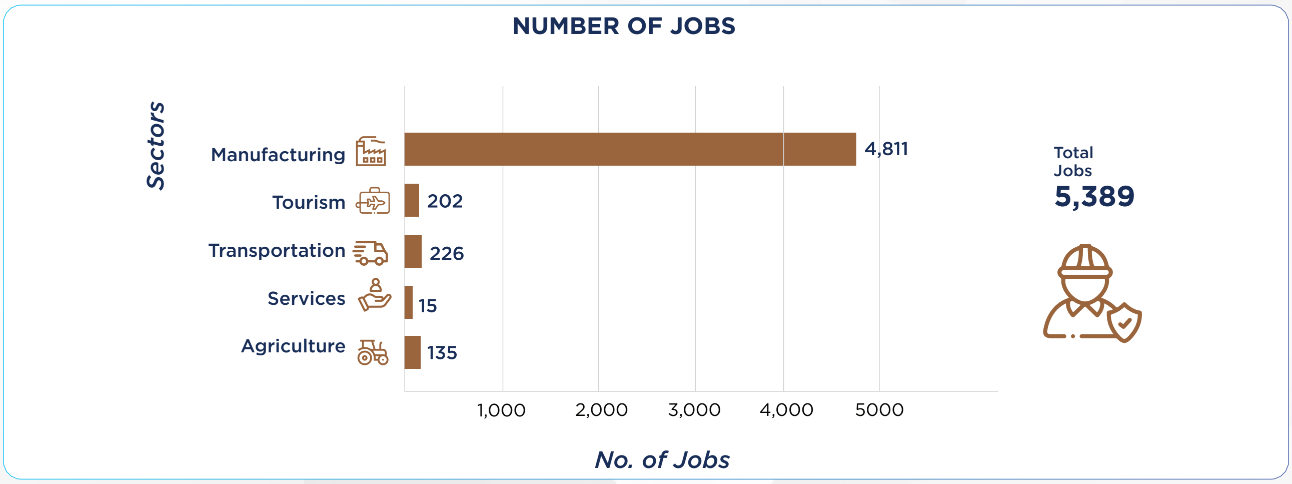
The Manufacturing sector emerged as the primary growth engine, dominating all metrics. It accounted for nine (9) out of the 16 projects, commanded a massive US$ 96.56 million in capital investments, and is set to generate 4,811 jobs representing nearly 90% of the total employment for expansion projects created during this quarter.

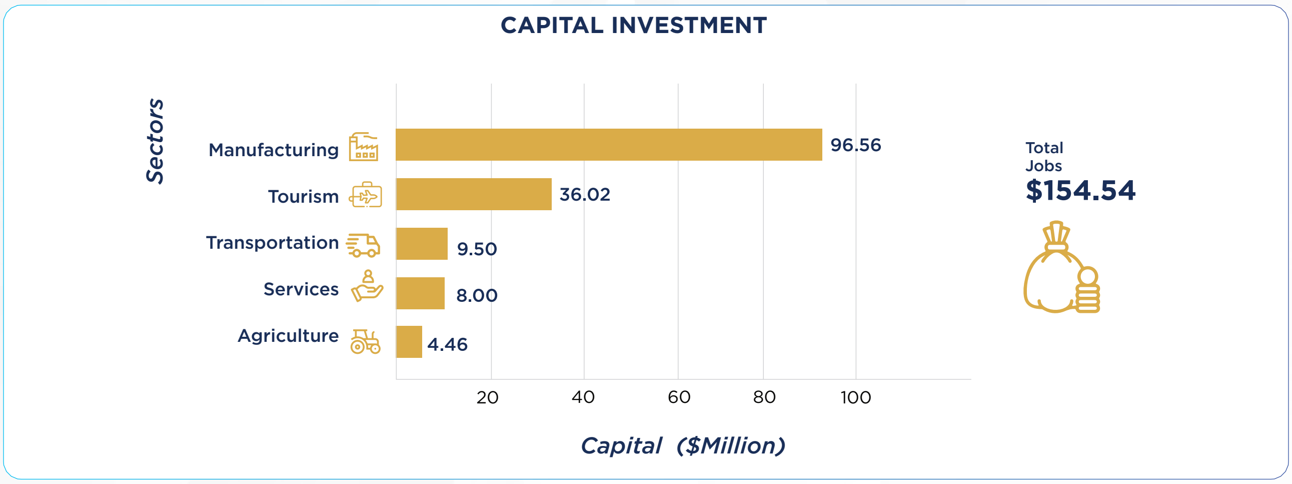
Tourism and Transportation also showed notable momentum. Tourism attracted the second-highest capital commitment at US$ 36.02 million across two (2) projects, creating 202 jobs. Transportation contributed US$ 9.5 million in capital and 226 jobs from 2 projects.

Conversely, the Agriculture and Services sectors saw more modest expansions. Agriculture brought in US$ 4.46 million across two (2) projects (135 jobs), while the Services sector recorded a single project with US$8.0 million investment, projecting 15 jobs. Overall, these expansion figures reflect robust investor confidence, with industrial manufacturing heavily anchoring TISEZA's economic and employment footprint in early 2026.

Figure 2.5: Summary of expanded projects







Source: TISEZA, 2026.

2.3. Analysis of Foreign Direct Investment (FDI) and Domestic Investment (DI)

2.3.1. Comparison of FDI and DI

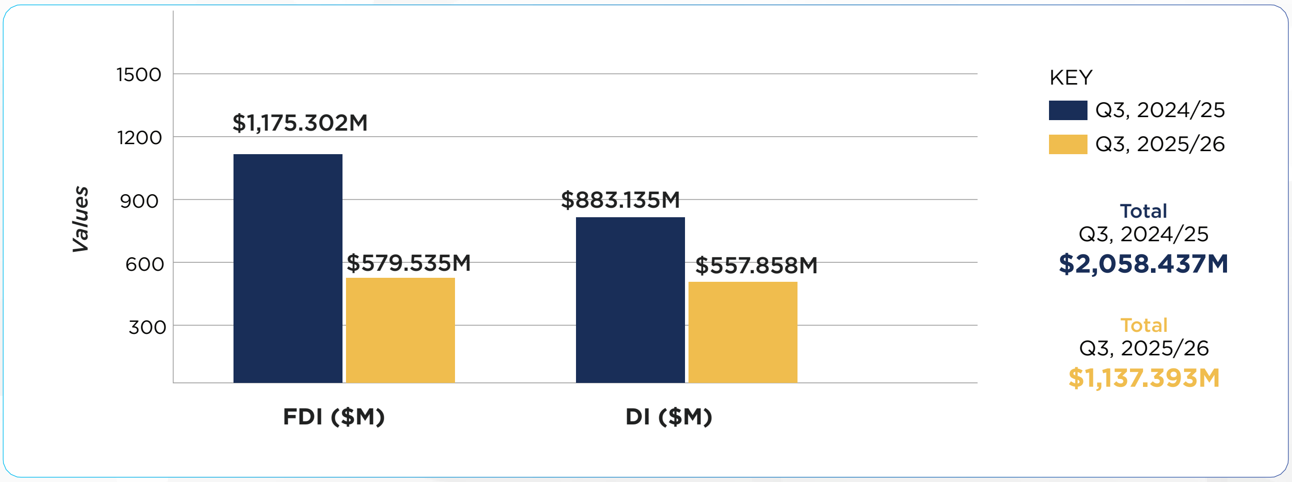
During the third quarter of the 2025/26 financial year (January–March 2026), TISEZA recorded a total investment value of US$ 1,137.39 million, comprising Foreign Direct Investment (FDI) of US$ 579.54 million and Domestic Investment (DI) of US$ 557.86 million.

The composition of investment during the quarter reflects a relatively balanced contribution between foreign and domestic capital, indicating that both international and local investors continue to play an active role in the investment landscape.

The strong share of domestic investment highlights increasing local investor participation and capital mobilization within the economy, while foreign investment continues to support projects that require larger capital outlays, advanced technology, and access to international markets.

Overall, this structure points to a more diversified and complementary investment base, where domestic and foreign investments jointly contribute to industrial development, enterprise growth, and broader economic transformation (Figure 17).

Figure 2.6: Comparison of FDI and DI



2.3.2. FDI, DI &JV Analysis by Sector

For the period January–March 2026, the distribution of capital across sectors reveals distinct investment patterns based on ownership structure, reflecting how foreign, domestic, and joint venture investments are positioned within the economy.

In terms of Foreign Direct Investment (FDI), capital was largely concentrated in Manufacturing, Tourism, Agriculture, Commercial Buildings, and Services, indicating continued foreign investor interest in sectors linked to production, natural resources, and service-oriented activities.

For Domestic Investment (DI), capital was primarily directed toward Manufacturing and Tourism, highlighting the growing role of local investors in industrial activities and service sectors with strong market demand.

In the case of Joint Venture (JV) investments, capital was more concentrated in Manufacturing, Economic Infrastructure, and Transportation, reflecting the importance of partnerships in sectors that require larger capital commitments, technical expertise, and coordinated project implementation.

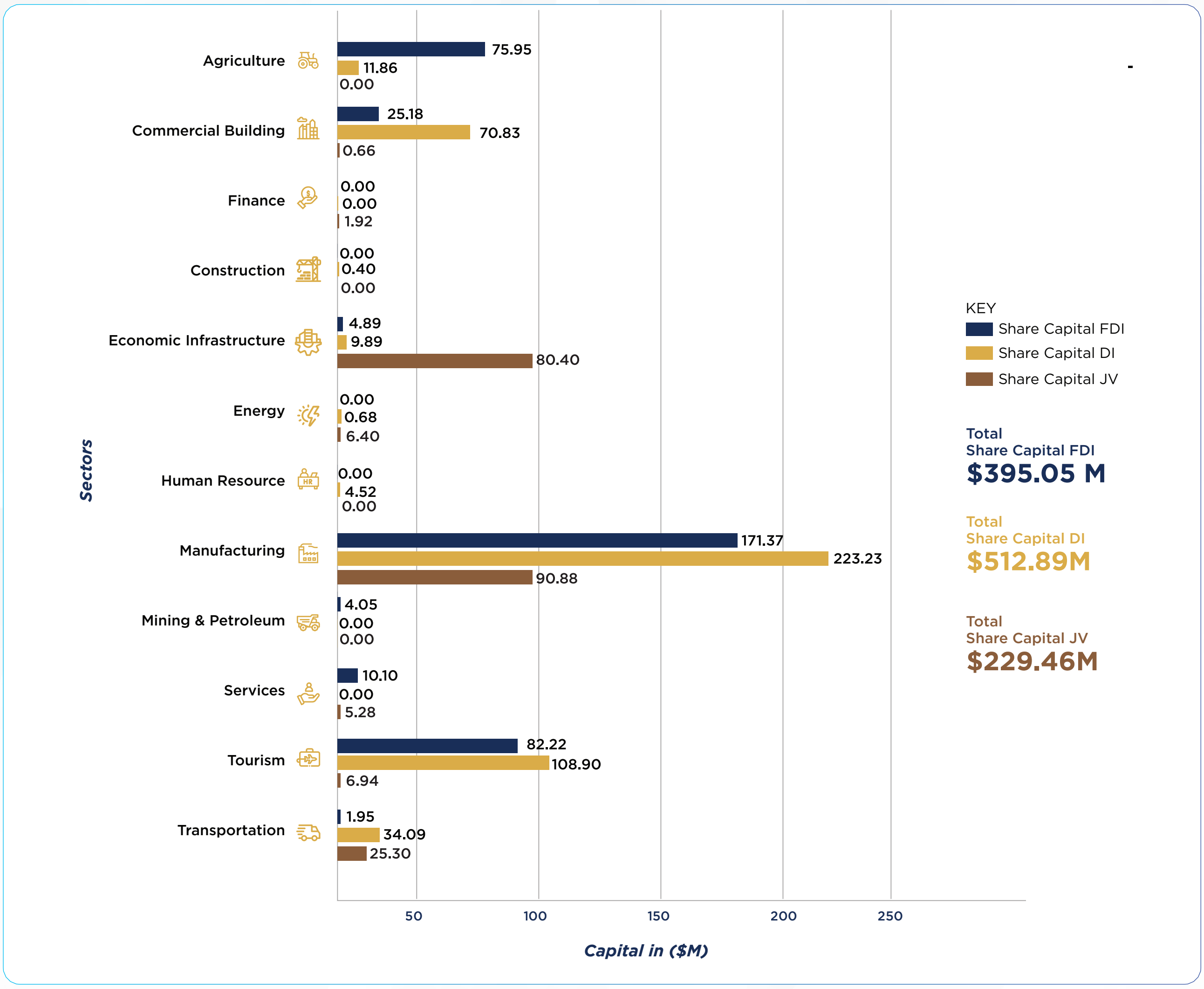
A closer look at the distribution of share capital further reinforces these patterns. Manufacturing emerged as the leading sector across all investment categories, attracting US$ 171.37 million in FDI, US$ 223.23 million in domestic investment, and US$ 90.88 million under joint ventures, underscoring its central role in driving industrialization and value addition.

Similarly, Tourism recorded significant capital inflows from both foreign (US$ 82.22 million) and domestic (US$ 108.90 million) investors, reflecting its importance as a key foreign exchange earner and a major service sector driver.

Notably, Economic Infrastructure attracted a substantial share of joint venture capital (US$ 80.40 million), indicating that partnership-based investments are particularly relevant in sectors that involve large-scale infrastructure development and long-term investment horizons.

Overall, the sectoral distribution of capital highlights a complementary investment structure, where foreign investors, domestic investors, and joint ventures play distinct but interconnected roles in supporting industrial growth, infrastructure development, and service sector expansion (Figure 18).

Figure 2.7: Shared Capital for the period of January-March 2026



Source: TISEZA, 2026.

2.3.3. FDI Analysis by Country

During the third quarter of the 2025/26 financial year (January–March 2026), Foreign Direct Investment (FDI) inflows were primarily sourced from a mix of emerging and established investment partners, reflecting Tanzania's broad international investment reach.

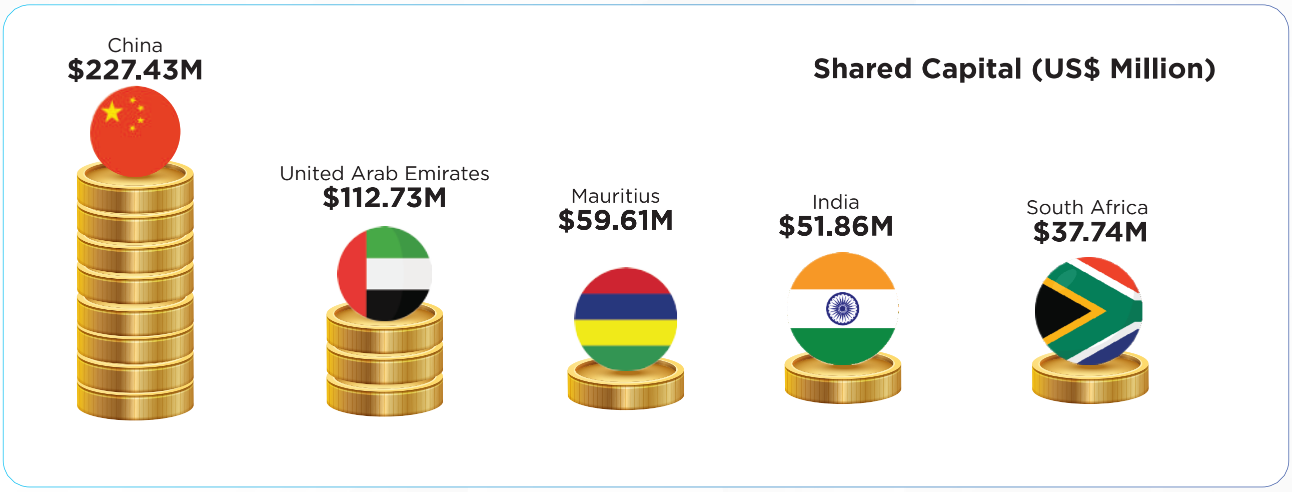
The top five sources of FDI were China, Mauritius, South Africa, the United Arab Emirates, and India, with China leading significantly at US$ 227.43 million, followed by -United Arab Emirates (US$ 112.73 million), Mauritius (US$ 59.61 million), India (US$ 51.86 million), and South Africa (US$ 37.74 million).

The prominence of China highlights its continued role as a key strategic investment partner, particularly in sectors related to industrial development and infrastructure. Meanwhile, the presence of countries such as Mauritius and the United Arab Emirates reflects their importance as financial and investment hubs, facilitating capital flows into the economy.

At the regional level, South Africa's position among the leading investors underscores the role of intra-African investment, while India's presence reflects sustained engagement in sectors such as manufacturing, pharmaceuticals, and trade.

Overall, the diversity of FDI sources points to a well-distributed investment base, reducing reliance on a single market and enhancing Tanzania's ability to attract capital from multiple global investment centres

Figure 2.8: Summary of Investments by Country



Source: TISEZA, 2026.

2.4. Export Process Zones (EPZ) and Special Economic Zones (SEZ) Schemes

2.4.1. Investment Trends

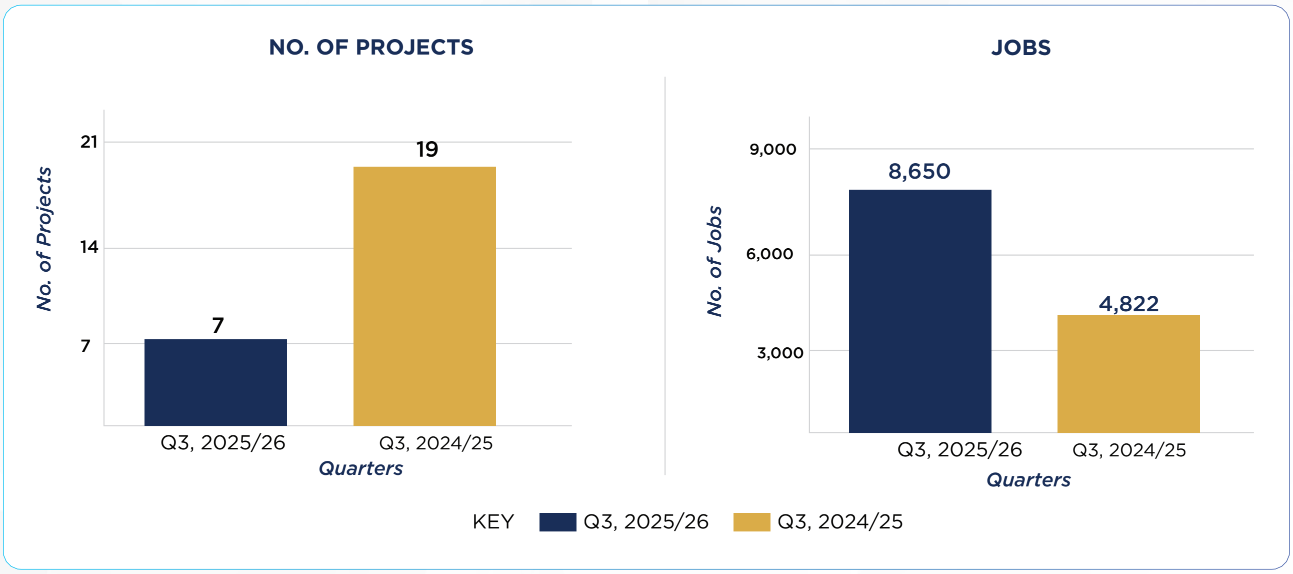
During the third quarter of the 2025/26 financial year (January–March 2026), investment under the EPZ and SEZ schemes reflected a shift toward higher-value and more capital-intensive projects.

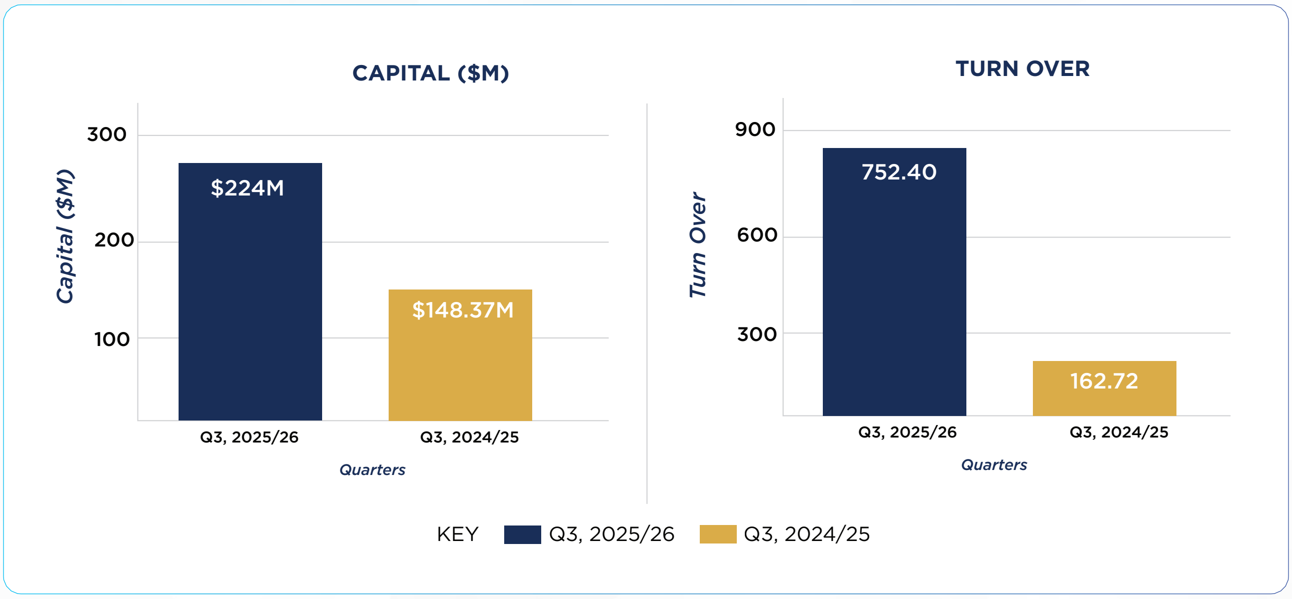
A total of seven (7) projects were registered during the period, with a combined capital investment of US$ 224 million, expected to generate approximately 8,650 jobs and an estimated turnover of US$ 752.40 million.

While the number of projects was lower compared to the same period of the previous year, the significant increase in capital investment, employment potential, and projected turnover indicates that the projects attracted during the quarter are of larger scale and higher economic impact.

The strong growth in projected turnover, in particular, highlights the increasing focus on export-oriented production and value addition, reinforcing the role of EPZ and SEZ schemes as platforms for industrial development and foreign exchange generation.

Overall, these trends point to a transition within the EPZ/SEZ framework— from a focus on project numbers to an emphasis on quality, scale, and the economic contribution of investments (Table 10)



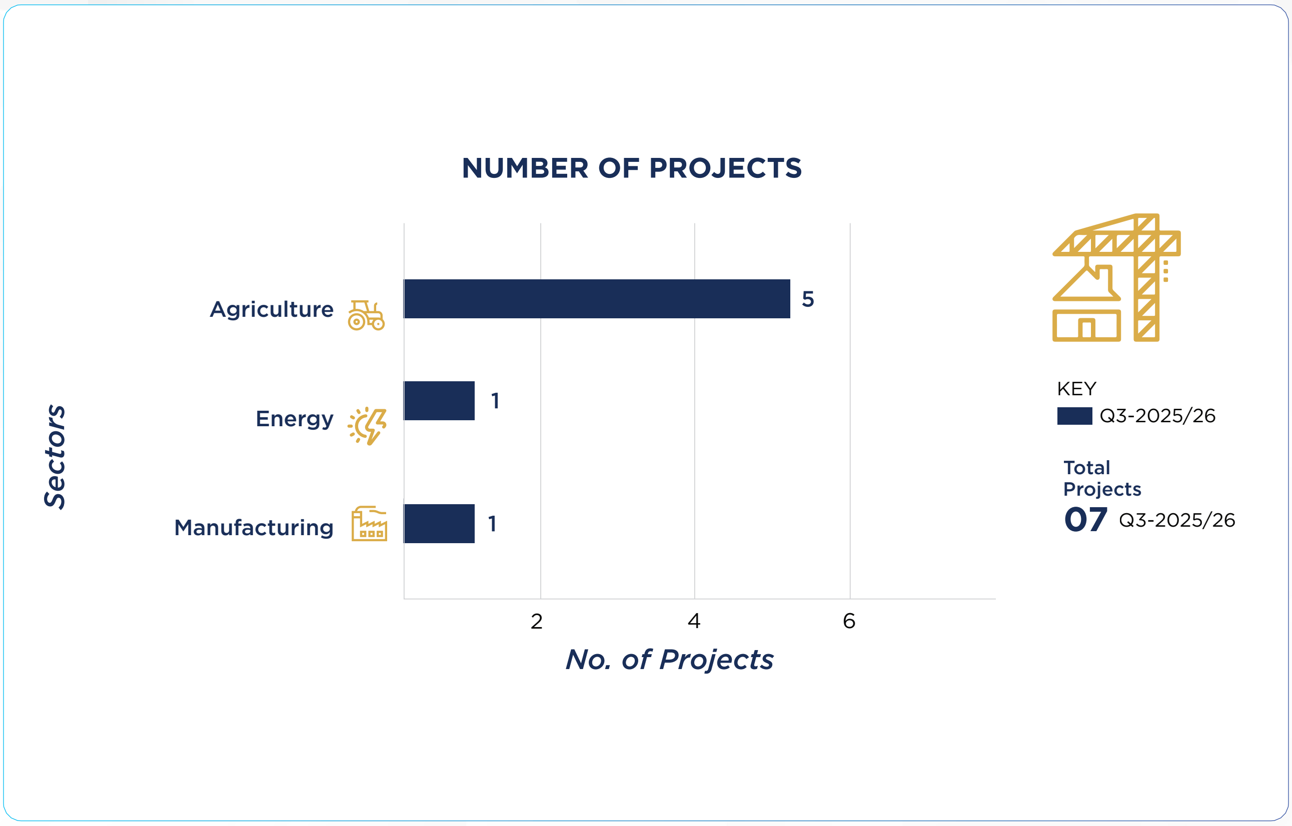


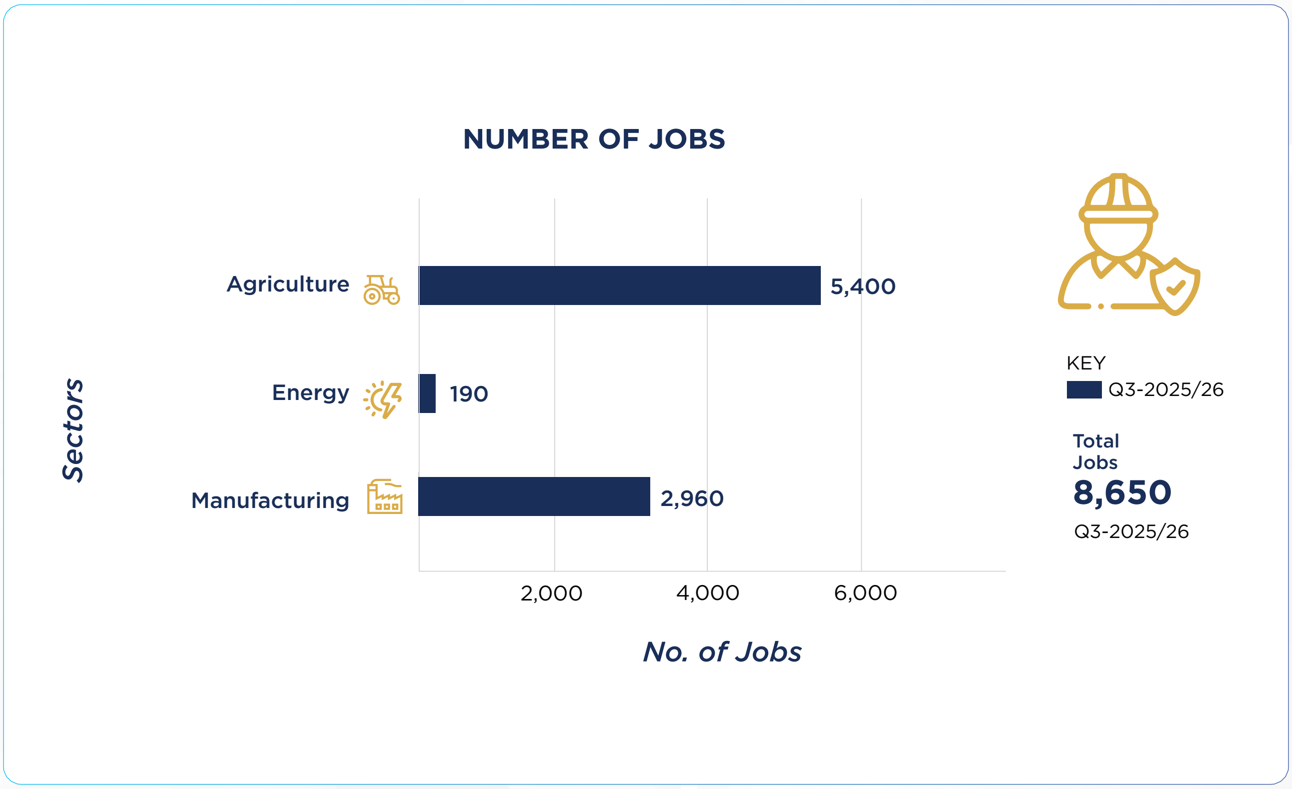
Source: TISEZA, 2026.

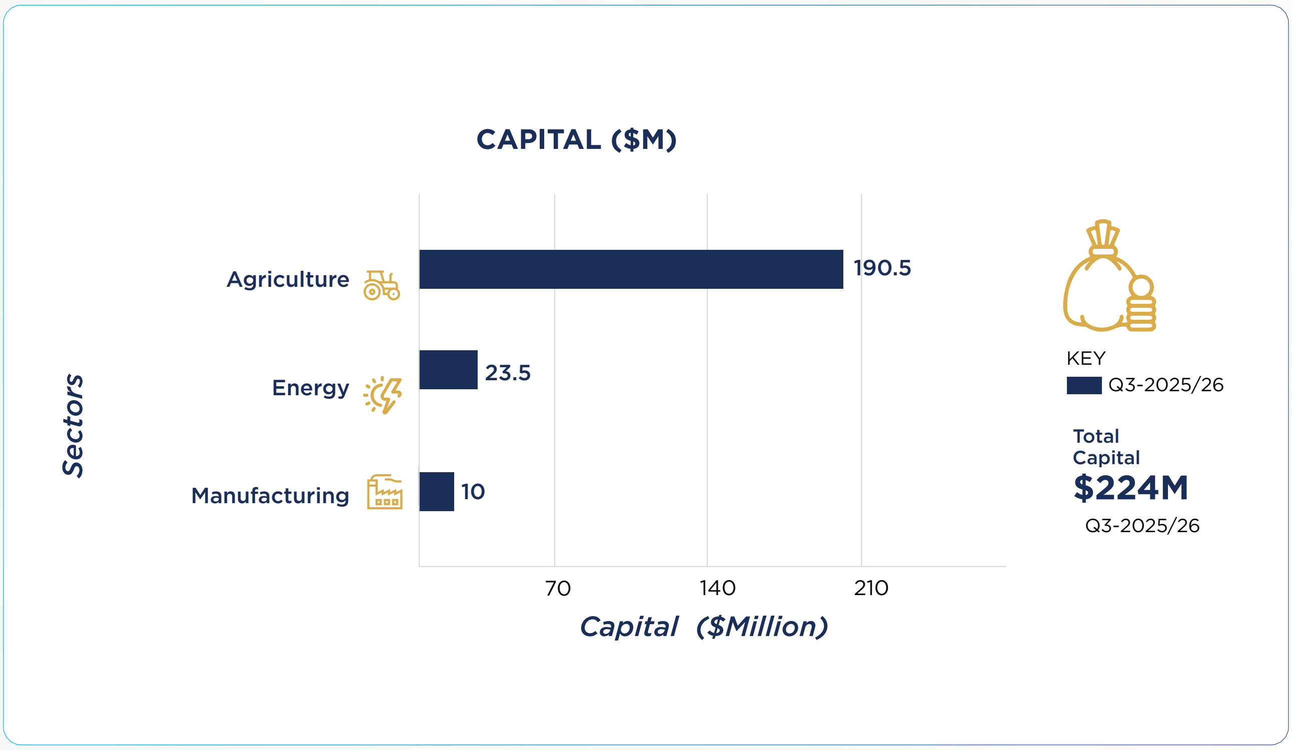
2.4.2. Registered Investments by Sector

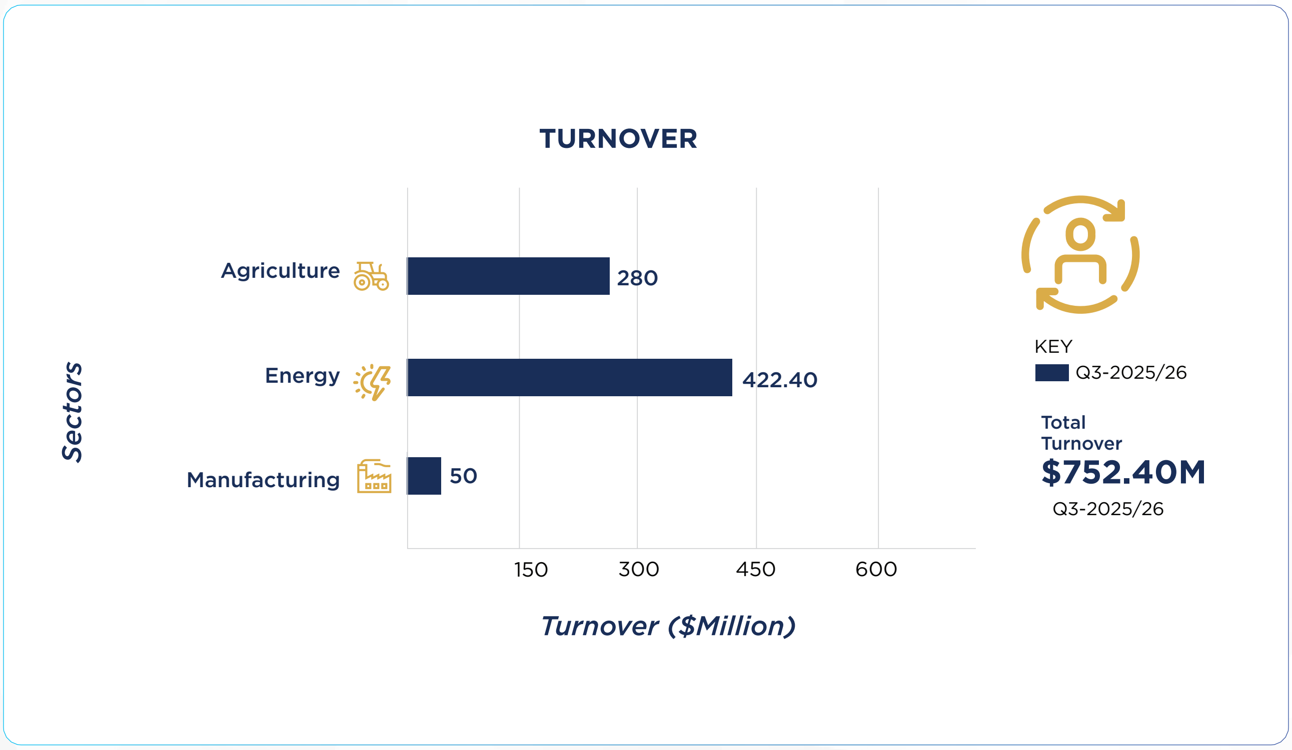
The Figure 2.9 shows Q3 investment performance by sector wise 2025/26. The agriculture sector-maintained activity with five projects, expecting to generate 5,400 jobs.

Figure 2.9: Summary of Investments by Sector









Source: TISEZA, 2026.

2.4.3. Project Ownership

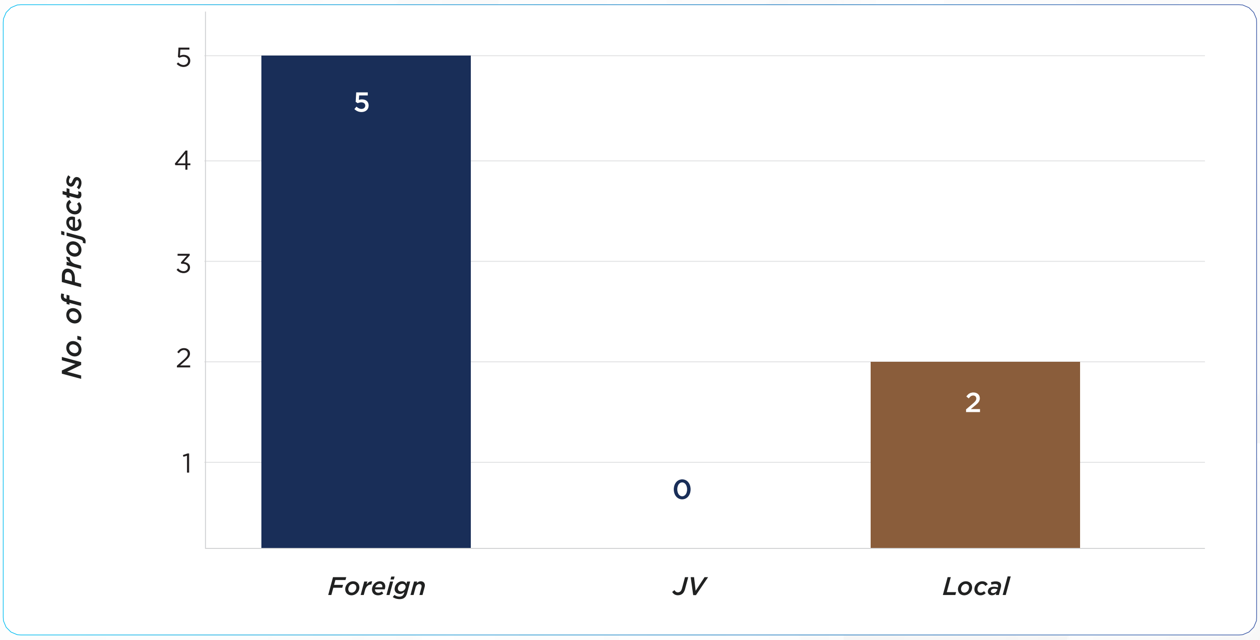
During the third quarter of the 2025/26 financial year (January–March 2026), investment under the EPZ and SEZ schemes was primarily driven by foreign and locally owned projects, reflecting a relatively concentrated ownership structure.

Out of the total projects registered during the period, five (5) projects were foreign-owned, while two (2) projects were locally owned, with no joint venture projects recorded. This distribution indicates a strong presence of foreign investors, particularly in large-scale, capital-intensive and export-oriented projects, while also demonstrating continued participation of domestic investors within the EPZ/SEZ framework.

The absence of joint venture projects suggests that investments during the quarter were undertaken primarily through independent ownership structures, either by foreign investors or local enterprises.

Overall, the ownership composition highlights the role of foreign capital in driving large-scale industrial investments, alongside a growing but more selective participation by local investors in export-oriented activities.

Figure 2.10: Summary of Investments by Ownership



Source: TISEZA, 2026.

2.4.4. Regional Distribution of Projects

During the third quarter of the 2025/26 financial year (January–March 2026), investment under the EPZ and SEZ schemes was distributed across several regions, with Mtwara emerging as the leading region in terms of project concentration, capital investment, and employment generation.

Out of the total of seven (7) projects registered during the period, Mtwara accounted for three (3) projects, while Dar es Salaam, Pwani, Tanga, and Njombe each recorded one project. The projects are expected to generate a total of 8,650 jobs, with a combined capital investment of US$ 224 million and projected turnover of US$ 752.4 million.

In terms of capital allocation, Mtwara attracted the largest share at US$ 181.9 million, reflecting the concentration of large-scale and capital-intensive investments. The region also recorded the highest employment potential, with 4,900 jobs, underscoring its growing importance as an emerging industrial hub.

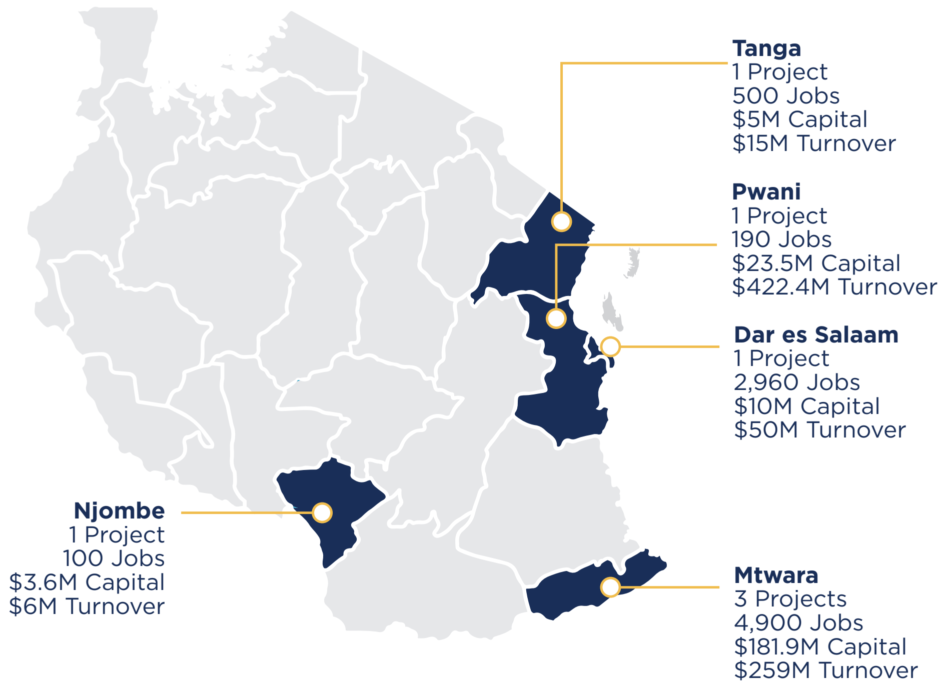
While coastal regions such as Mtwara and Pwani continue to attract significant capital due to their strategic location, infrastructure access, and proximity to ports, other regions such as Dar es Salaam, Tanga, and Njombe contribute to employment creation and sector diversification. Notably, Pwani recorded a high projected turnover (US$ 422.4 million), indicating strong potential in export-oriented production activities.

Overall, the regional distribution highlights a pattern in which investment is both spatially concentrated in key growth centres and increasingly diversified across regions, thereby supporting broader economic participation and industrial expansion.

Figure 2.11: Summary of Investments by Sector

INVESTMENT DISTRIBUTION BY REGION

TOTAL **7** Projects Total **8,650** Jobs Total **$224M** Capital Total **$752.4M** Turnover



Source: TISEZA, 2026.

2.4.5 Analysis of FDI and DI

2.4.5.1. Comparison of FDI and DI

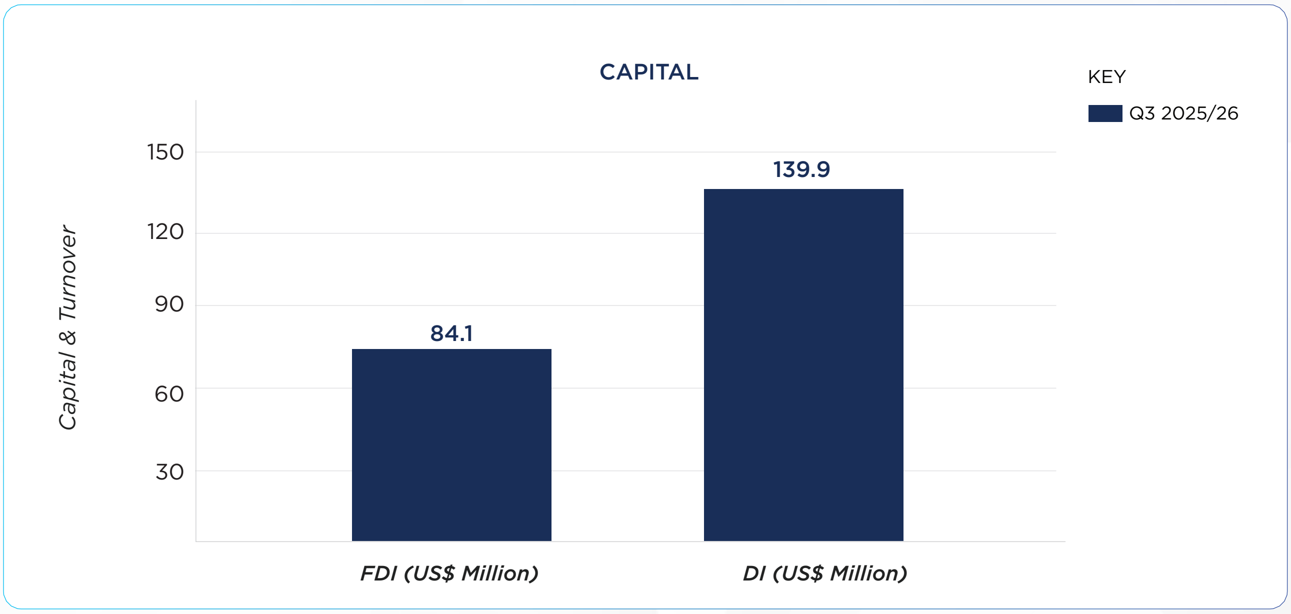
During the third quarter of the 2025/26 financial year (January–March 2026), Domestic Investment (DI) played a more prominent role within the EPZ and SEZ schemes, surpassing Foreign Direct Investment (FDI) in terms of capital contribution.

Total domestic investment reached US$ 139.9 million, compared to US$ 84.1 million from foreign investors, indicating increased participation of local investors in export-oriented and industrial activities.

This shift reflects increasing domestic investor confidence in the EPZ/SEZ framework, supported by targeted efforts to expand investment opportunities and improve access to industrial platforms. In particular, the ongoing promotion of newly designated Special Economic Zones — including Nala SEZ, Kwala SEZ, Buzwagi SEZ, Bagamoyo Eco Maritime City (Phase I), and Benjamin William Mkapa SEZ — has contributed to attracting both local and international investors.

Overall, while FDI remains an important source of capital, the rising contribution of domestic investment signals a more balanced and inclusive investment structure, strengthening the role of local investors in driving industrial development and export growth.

Figure 2.12: Summary of FDI and DDI



Source: TISEZA, 2026.

2.4.5.2. Shared Capital Q3 2025/26

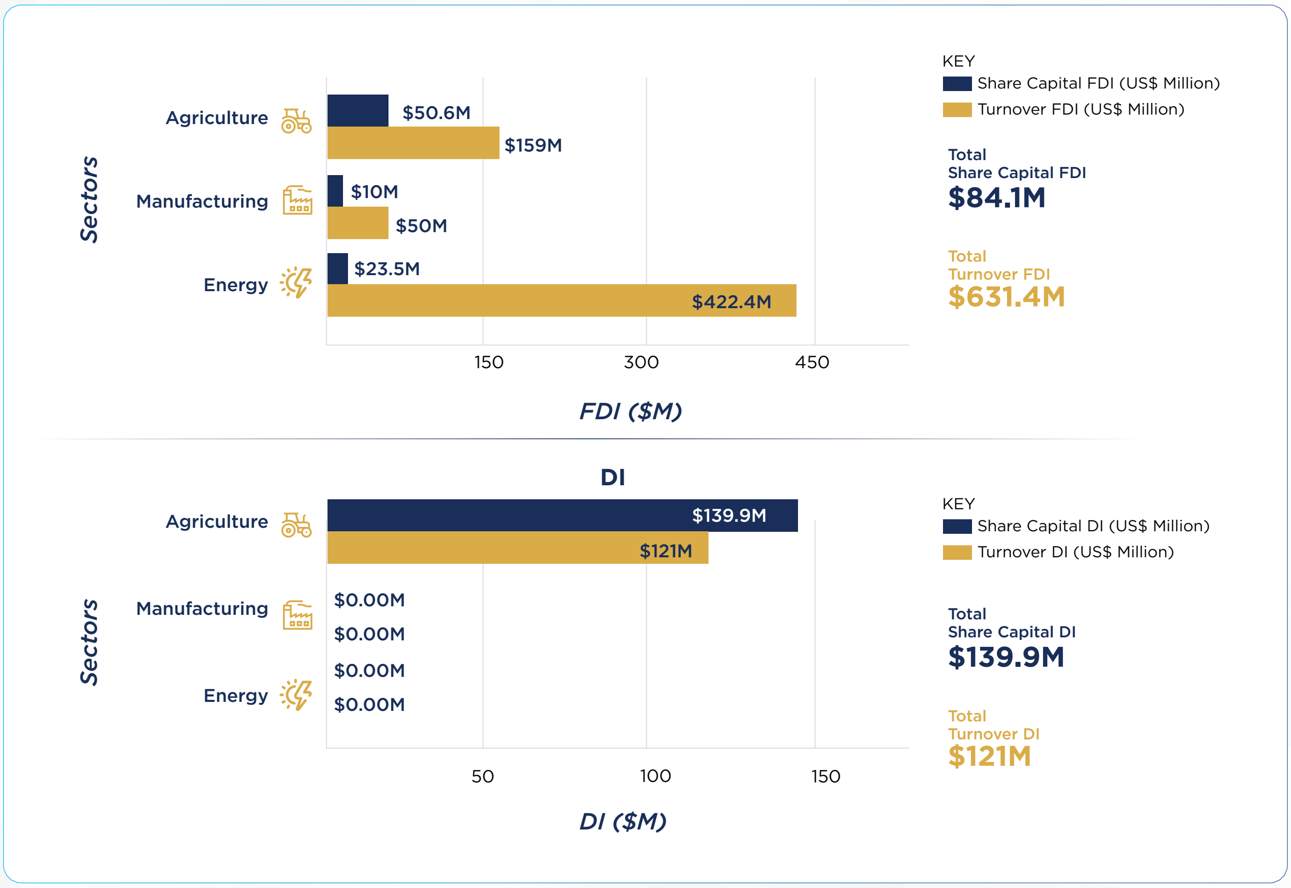
Foreign Direct Investment (FDI) during the third quarter of the 2025/26 financial year (January–March 2026) was concentrated in Agriculture, Manufacturing, and Energy, reflecting foreign investor participation across both production and capital-intensive sectors.

In contrast, Domestic Investment (DI) was entirely concentrated in the agriculture sector, accounting for US$ 139.9 million in capital investment and a projected turnover of US$ 121 million. This underscores the strong role of local investors in agriculture-based production and value chains, particularly in activities closely linked to domestic resources and market familiarity.

The presence of FDI in Manufacturing (US$ 10 million) and Energy (US$ 23.5 million) further indicates the importance of foreign capital in sectors that typically require higher levels of investment, technology, and technical expertise. Notably, the Energy sector recorded a significant projected turnover of US$ 422.4 million, underscoring its potential contribution to export earnings and industrial support.

Overall, the sectoral distribution reflects a complementary investment pattern, where domestic investors are more active in agriculture-based activities, while foreign investors extend into industrial and infrastructure-related sectors, supporting broader economic diversification and export-oriented growth.

Figure 2.13: Summary of Investments by Sector



Source: TISEZA, 2026.

2.4.5.3. Shared Job Q3 2025/26

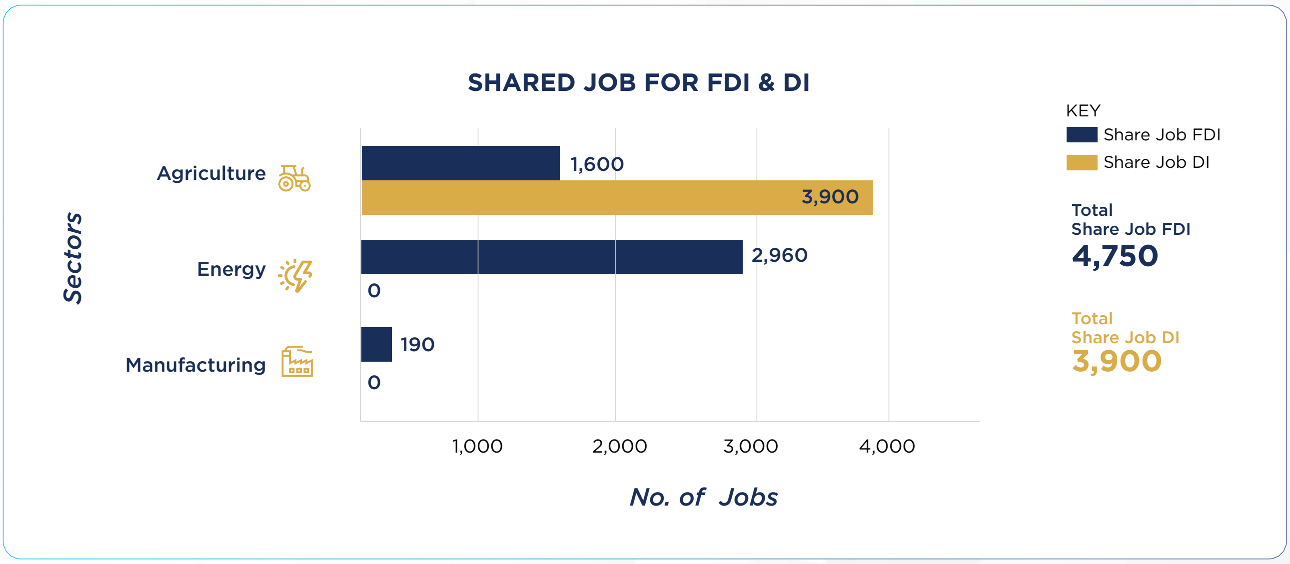
During the third quarter of the 2025/26 financial year (January–March 2026), Foreign Direct Investment (FDI) projects generated a total of 4,750 jobs, distributed across Manufacturing (2,960 jobs), Agriculture (1,600 jobs), and Energy (190 jobs).

In comparison, Domestic Investment (DI) projects generated 3,900 jobs, all of which were concentrated in the agriculture sector, highlighting the strong role of local investors in labor-intensive agricultural activities.

The distribution of employment indicates that while domestic investment contributes significantly to job creation in agriculture, foreign investment plays a more diversified role, particularly in manufacturing, which accounts for the largest share of jobs under FDI. This underscores the importance of foreign investment in supporting industrial employment and value-added production.

Overall, the employment structure reflects a complementary pattern, where domestic investment supports broad-based job creation in agriculture, while foreign investment contributes to both industrial employment and sectoral diversification.

Figure 2.14: Summary of Investments by Sector



Source: TISEZA, 2026.

2.4.5.4. FDI by Country

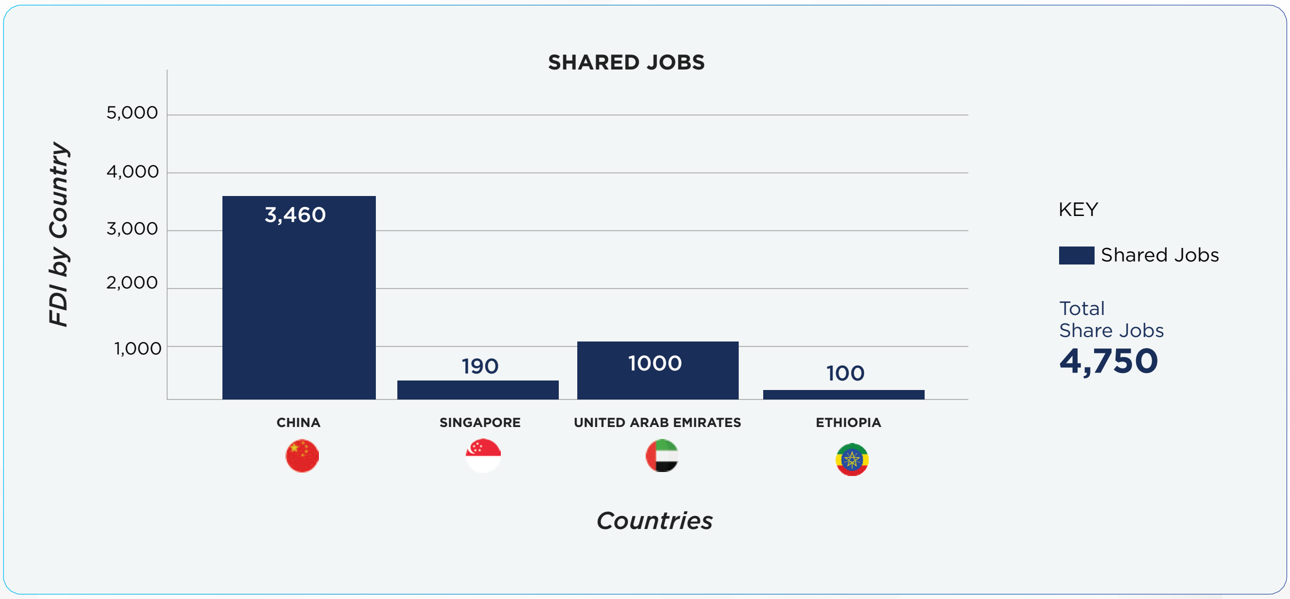
During the third quarter of the 2025/26 financial year (January–March 2026), Foreign Direct Investment (FDI) inflows were sourced from a select group of countries, reflecting a combination of regional and international investment partnerships.

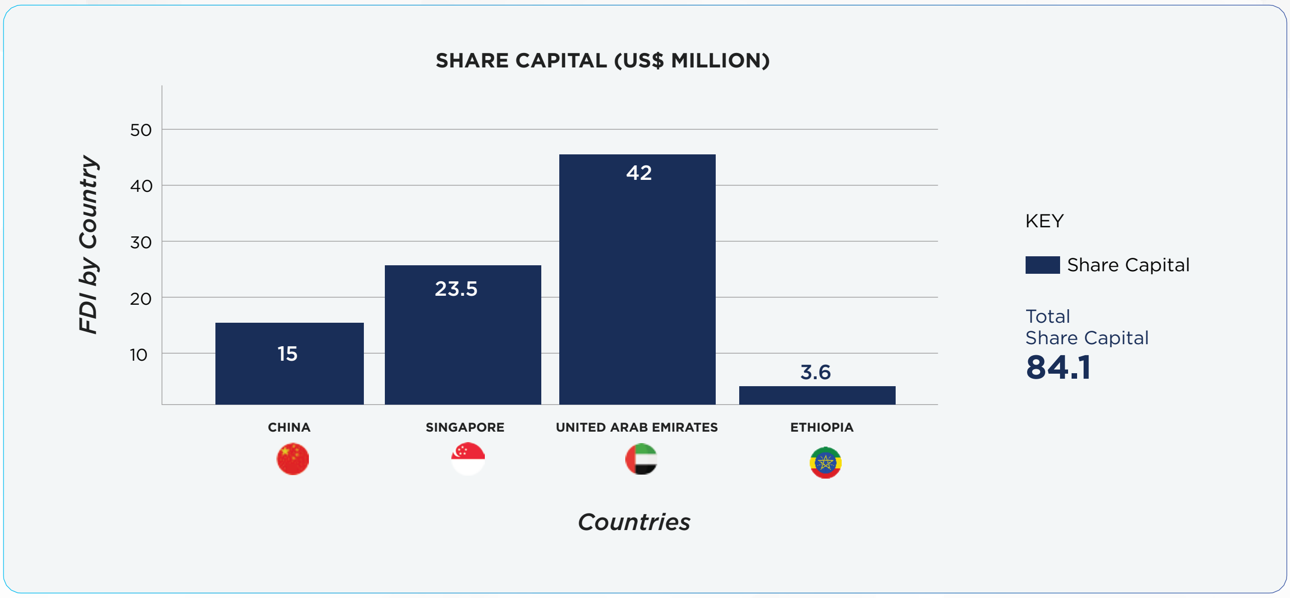
The leading sources of FDI during the period were United Arab Emirates, Singapore, and China, with United Arab Emirates contributing the highest capital at US$ 42 million and generating 1,000 jobs. This was followed by Singapore, which recorded US$ 23.5 million in capital investment and a notably high projected turnover of US$ 422.4 million, and China, which generated the largest number of jobs (3,460 jobs) despite a relatively smaller capital contribution of US$ 15 million.

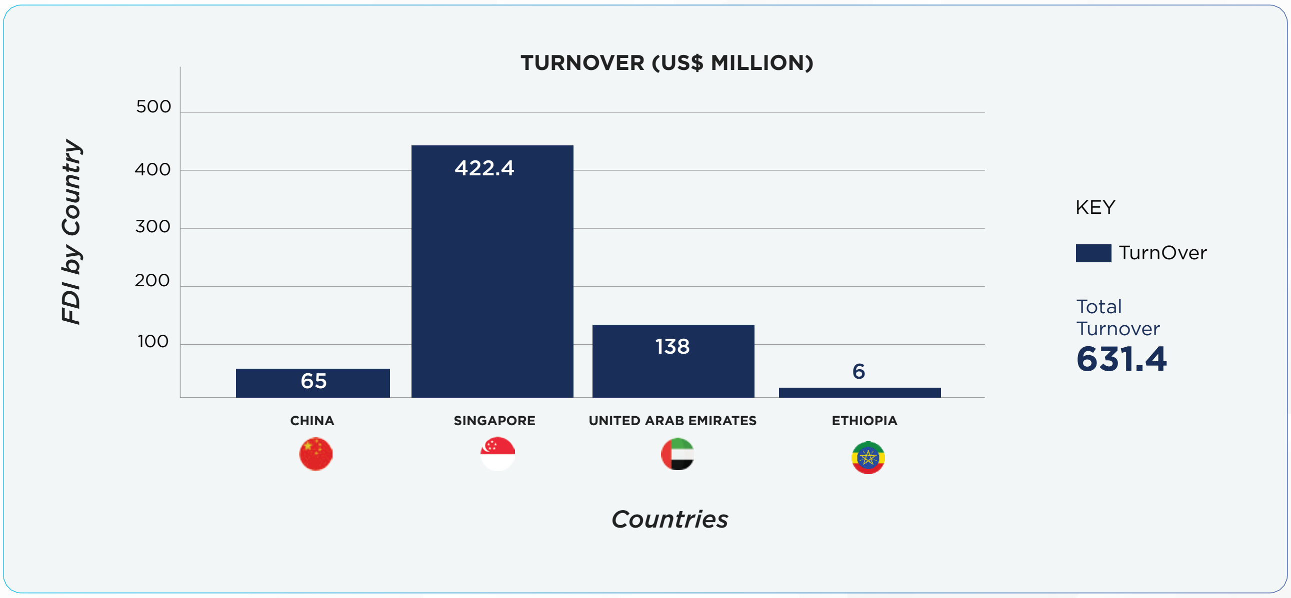
Other contributing countries, including Ethiopia, indicate the presence of regional investment flows, although at a smaller scale.

The distribution of investment highlights varying investment profiles across countries—with some investors contributing more to employment generation, while others are more concentrated in capital-intensive or high-turnover projects. Overall, this pattern reflects a diversified FDI base, supporting both industrial activity and export-oriented production.

Figure 2.15: Summary of Investments by Sector







Source: TISEZA, 2026.

SECTION THREE

ONE-STOP FACILITATION CENTRE (OSFC) SERVICES

3.1. ONE-STOP FACILITATION CENTRE (OSFC) SERVICES

3.1.1. Introduction

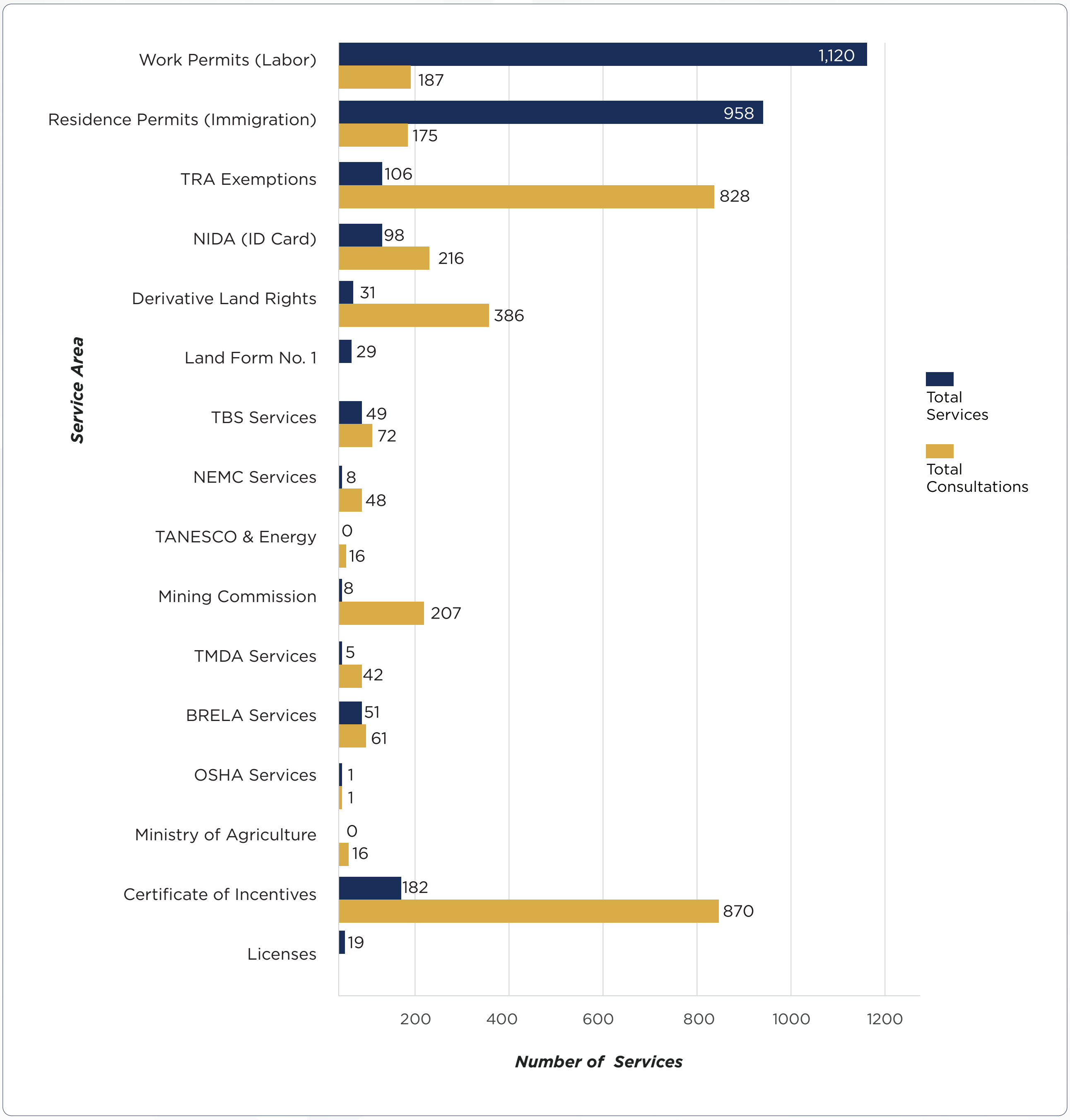
At the centre of Tanzania's investment facilitation framework, the One Stop Facilitation Centre (OSFC) is increasingly redefining how investors interact with government. By bringing together fourteen (14) Ministries, Departments, and Agencies (MDAs) under one platform, the OSFC has shifted the investment process from a fragmented system to a more coordinated, investor-facing model.

Picture 3.1: TISEZA staff during the launch of new One Stop Facilitation Centre office at TISEZA

This shift is not only administrative; it is operational. By consolidating key services into a single interface, the OSFC is reducing transaction layers, improving turnaround times, and enabling investors to move more efficiently from approval to implementation. The growing reliance on the platform during the quarter reflects its rising relevance as a core enabler of investment activity.

During the period (January–March 2026), the Centre supported investors across critical areas including immigration services, tax-related processes, land facilitation, business registration, and compliance requirements, reinforcing its role as the primary gateway for investment execution.

Figure 3.1: TISEZA staff during the launch of new One Stop Facilitation Centre office at TISEZA



3.1.2. Aftercare Services

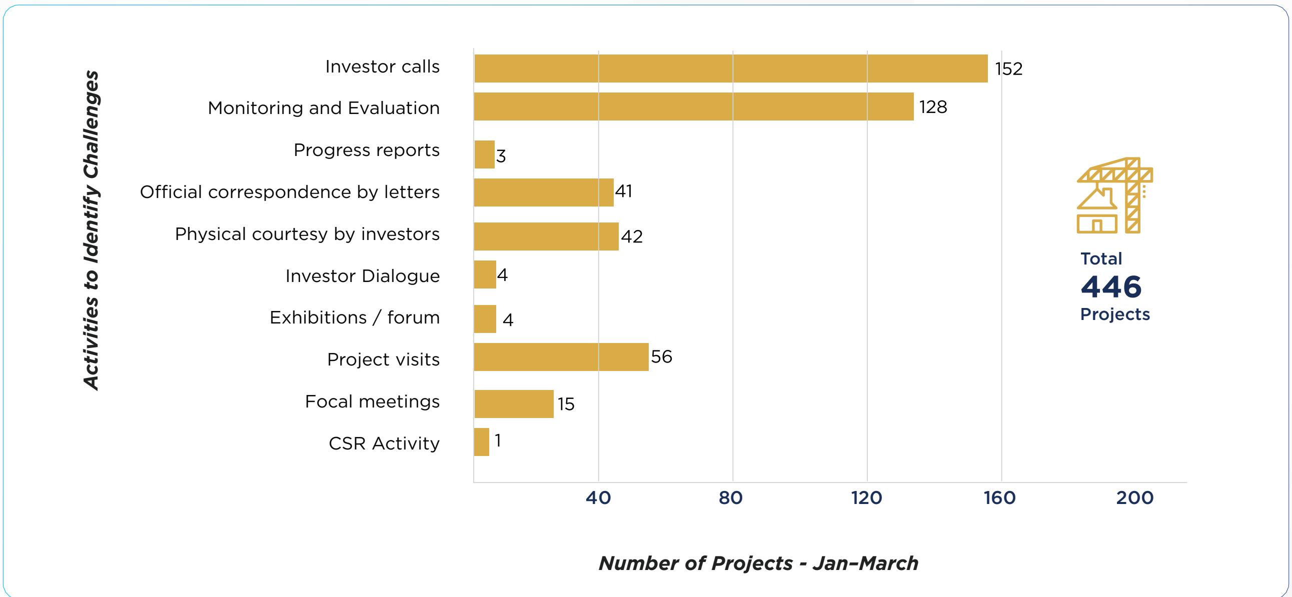
During the third quarter of the 2025/26 financial year (January–March 2026), the Authority undertook a total of 446 engagements aimed at identifying and addressing investment-related challenges, reflecting continued efforts to strengthen investor aftercare and support services.

Investor calls accounted for the largest share of engagements (152), followed by monitoring and evaluation activities (128). This highlights the importance of both direct communication channels and structured follow-up mechanisms in capturing investor concerns and tracking project performance.

Field-based engagements also remained significant, with 56 project visits and 42 physical courtesy visits, underscoring the role of on-site interaction in understanding operational challenges and strengthening investor relationships. In addition, official correspondence (41) and focal meetings (15) supported formal coordination and timely resolution of investment-related issues.

Overall, the pattern of engagements reflects a well-balanced approach that combines real-time communication, field-level verification, and institutional coordination, enhancing the Authority's ability to respond effectively to investor needs and support project implementation.

Figure 3.2: Projects received aftercare services



3.1.3. Investment Call Centre (ICC)

In addition, ongoing efforts to enhance investor support include the establishment of a structured call-centre system, which handled over 350 investor inquiries during the quarter, mainly related to registration procedures and access to investment incentives. This reflects increasing investor engagement and demand for facilitation services.

3.2. Land Agreements with Investors

A major milestone during the period was the signing of land agreements with nine (9) companies, signaling a growing pipeline of industrial investments across SEZs. These investments span key value-adding sectors including agro-processing, packaging, steel and metal production, pharmaceuticals, and automotive assembly, pointing to a clear transition toward diversified, production-driven industrial growth. However, the significance of SEZ development during the quarter extends beyond investor commitments. A defining feature has been the deliberate effort to build domestic production capacity and enterprise participation, particularly through targeted programmes aimed at integrating Tanzanians into the industrial economy.

3.3. Strengthening Investment Facilitation through Investor's Service Providers

On 23 February 2026, in Dar es Salaam, the Tanzania Investment and Special Economic Zones Authority (TISEZA) conducted a capacity-building training for Registered Investment Service

Providers (ISPs) as part of its ongoing efforts to strengthen investment facilitation and improve the quality of services provided to investors.

The training brought together certified professionals from legal, consultancy, and other investment support services, with the objective of enhancing their understanding of TISEZA procedures, regulatory requirements, and their role in supporting both domestic and foreign investors throughout the investment lifecycle. This initiative reflects the Authority's recognition that effective investment facilitation extends beyond institutions to include a network of qualified intermediaries who guide investors through complex processes.

Speaking during the session, the Director General, Mr. Gilead Teri, emphasized the importance of maintaining close collaboration between TISEZA and Investment Service Providers, noting that ISPs serve as a critical interface between investors and the Authority. He highlighted that professionalism, integrity, and adherence to established guidelines are essential to ensuring that investors receive timely, accurate, and reliable support, while also safeguarding Tanzania's reputation as a credible investment destination.

The Director General further noted that TISEZA will continue to organize regular training programs and engagement sessions to keep service providers updated on evolving policies, procedures, and investment opportunities. Participants were encouraged to actively collaborate in investment promotion initiatives, including international outreach, and to support the preparation of feasibility studies, particularly in priority sectors where investors increasingly demand well-structured, bankable projects before committing capital.

The training also highlighted the importance of leveraging the One Stop Facilitation Centre (OSFC), which integrates services from 14 government institutions, including the Tanzania Revenue Authority (TRA) and the Business Registration and Licensing Agency (BRELA), to streamline approvals and reduce administrative bottlenecks.

During the event, over 110 Investment Service Providers were certified under TISEZA's framework, which aims to promote accountability, efficiency, and high standards in investment facilitation. Certified providers are expected to undergo continuous capacity-building through quarterly training sessions, ensuring sustained improvement in service delivery.

Participants commended the initiative, noting that the training significantly enhanced their understanding of procedures and strengthened their capacity to effectively support investors.

Overall, the initiative reflects a broader strategic shift toward strengthening the investment support ecosystem. It highlights the importance of well-trained and coordinated service providers in improving investor experience, reducing information asymmetry and accelerating project implementation.

Table 3.1: List of ISPs

S/N	Company Name	Company Address	Company Address	Company Address
1.	RCL ADVISORY LIMITED	Mlimani City Business Park Block 4, Level 1 Office no. 5A. P. O. Box 13505 Dar es Salaam	Tel: +255788800050	ngwininga@gmail.com
2.	PRICE WATER HOUSE COOPERS LIMITED	P.O. Box 45, Second Floor of Block D and E of of the Building located on Plot. No. 369, Toure Drive, Oysterbay, Kinondoni-Dar es salaam Dar es Salaam	Tel 255756223377	info@pwc.co.tz
3.	S.E. LEGAL CONSULTANCY COMPANY LIMITED	P.O. Box 3456, Dar es salaam	Tel: +255 741076060	bruce0828@selegaltz.com
4.	NOSSE CONSULTANCY	P.O. Box 131919, Plot. No. 567, Block A, Mezi Beach Area, Kinondoni, Dar es salaam	Tel: +255767006766, Mob: +255754445175	info@nosseconsult.tz damian.bahati@nosseconsult.tz
5.	INSTITUTE OF MANAGEMENT AND ENTREPRENEURSHIP DEVELOPMENT (IMED) LIMITED	P.O. Box 35036, Plot No; 338/340, Block: "A" Sinza A; Mlimani Tower-8 th Floor, Sam Nujoma Road opposite Mlimani City Mall, Dar es Salaam; Ubungo Region; Dar es Salaam	Tel: 255765111100	info@imedtz.org; olomi@imedtz.org; rotildis@imedtz.org
6.	KPMG ADVISORY LIMITED	Plot. No Block 2nd Floor The Luminary, Haille selassie Road Dar es salaam	Tel: 255 222600330, Tel: +255 784125543 Tel: +255 652010294, Tel: +255 756093091	info@kpmg.co.tz
7.	BOWMANS TANZANIA LIMITED	P.O. Box 78552, Plot. No 64 Block 131 Amventon park lugalo street Dar es salaam	Tel: +255 768 988 640, +255 714 107 548	wilbert.kapinga@bowmanslaw.co.tz
8.	PROPERTY INTERNATIONAL LIMITED	P.O. Box 45548, Plot. No.30 Block W Dar es salaam, Songea Street/ Shauri Moyo Ilala- Dar es salaam	Tel: +255 713 313 171	info@pil.co.tz
9.	ADCA VERITAS LAW GROUP	P.O.Box 63238, -Dar es Salaam , Jangid Plaza, 8th Foor, Office No.806, Plot No. G6, Kinondoni, Chabruma Street/Ali Hassan Mwinyi Road, District: Kinondoni	Tel: 255787529937	casmir@adcaveritaslaw.co.tz; adronicus@adcaveritaslaw.co.tz; info@advavertitaslaw.co.tz
10.	HILTON LAW GROUP LIMITED	P.O. Box 105697, Plot No. 1 -3 Mwai Kibaki Road & 44 Ursino Street, Dar es Salaam	Tel: 255 655 748 301	info@hiltonlawgroup.co.tz
11.	YINGKE AFRICA TAN CONSULTANCY LIMITED	P.O. Box 11858, Plot. No 89 Block 45B, Kijitonyama, Kinondoni, Dar es salaam	Tel: +255762448989	admin@yingkeafrica.co.tz
12.	CLYDE & CO TANZANIA	P.O. Box 80512, Plot No. 8,9&12, Block: A&B, 11st Floor , Golden Jubilee Towers, Ohio street Ilala Dar es salam	Tel: +255 768 983 000 Mob: +255768983022	Barbara.Mawalla@clydeco.co.tz, Esther.Kilimba@clydeco.co.tz

S/N	Company Name	Company Address	Company Address	Company Address
13.	GLOBAL APPRAISERS COMPANY LIMITED	P.O. Box 15507, Plot. No Block WING B 12th Floor Golden Jubilee tower Ohio street , Ilala, Dar es salaam	Tel: +255 719 620 960	info@globalappraisers.co.tz; daudimgama@gmail.com
14.	ANJARWALLA & KHANNA TANZANIA	P.O. Box 79651, Plot. No 1403/1 Block , Ground and Mezzanine Floors of the Address Building, Bains Sighn Avenue Msasani Peninsula ,Dar es salaam	Tel: +255 222 601151	info@alnafrica.co.tz
15.	RADIANT AFRICA LIMITED	P.O. Box 40652, Saifee Mansion, 1st & 2nd Floor Next to Raha Tower, Bibititi St. Dar es Salaam, Tanzania.	+255 786130244 +255657126177	murtaza@radiantafrica.co.tz murtaza786130244@gmail.com
16.	ENDOXA LAW	Plot. No. 15, Block 78, 15 Ada Tunisia Road Street, Kinondoni- Dar es salaam	Mob: 0767211883	info@endoxagroup.co.tz; doxa@ endoxagroup.co.tz
17.	BREAKTHROUGH ATTORNEYS	P.O. Box 72838, Plot. No 331 Block OYSTERBAY, MSASANI ROAD, KINONDONI Dar es salam	+255 712 106 951	info@breakthroughattorneys.com
18.	AUDITAX INTERNATIONAL	P.O. Box 77949, -Dar es Salaam, Auditax House, 3rd Loor, Coca Cola Road	Tel: +255 22 212 0692, 255719-878-490	info@auditaxinternational.co.tz; straton@auditaxinternational. co.tz
19.	BUREAU VERITAS TANZANIA LIMITED	Plot No. 104, New Bagamoyo Road, ZO Spaces, 3RD Floor Box 11896 DAR ES SALAAM	Tel:+255744094855, 255764546366, 255746523359	conformity.tanzania@ bureauveritas.com
20.	INSPIRED AUDITORS COMPANY LIMITED	P.O. Box 10550, Plot. No. 45, Block 619, Mabatini Road,Kinondoni Dar es Salaam	Tel: +255 765 961652, +255 765961652	mahangila@yahoo.com
21.	OASIS FINANCIAL SERVICES LIMITED	P.O. Box 76226, Plot. No 237 Block A Industrial area - Kinondoni Dar es salam	Tel: +255 767 246 667, +255 757 935100	ceo@oasisgoup.co.tz
22.	VELOX LAW ATTORNEYS	P.O.BoX 5267, Dar Es Salaam, Plot No. 20&21, Block 16-Garden Avenue -Ilala	Tel: 0628896739	info@veloxlaw.co.tz
23.	GO 2 EXPERTS LIMITED	P.O. Box 60191, Plot. No. 43 Chole Road,Ken Mpoki Street, Masaki Dar es Salaam	Tel: +255 764 189 176, +255 712 217 625	info@go2expertstz.com
24.	ODAY INTERNATIONAL LIMITED	P.O.Box 7216, -Dar es Salaam, Plot 16, Block A, Mikocheni Area, Kinondoni	Tel: +255658123932, +255754208064	taxdeanassociate@gmail.com
25.	JOACHIM & JACOBS GROUP LIMITED	P.O. Box 3979, Plot. No 37 Block Alli Hassan Mwinyi Road ,Dar es salaam	Tel: +255 222 111 445, +255 787 399 199	info@joachimandjacobs.co.tz
26.	PROPERTY CONSULTANCY & SERVICE LTD	P.O. Box No: 7152-Dar es Salaam; Plot No: 799; Location /Street: Along Mwai Kibaki Road-Kinondoni	Tel:255713690220, 255743690220	info@pcsltd.co.tz; edmeenda@ yahoo.com

S/N	Company Name	Company Address	Company Address	Company Address
27.	CYMBELL ATTORNEYS	P.O.Box. 11481 -Da es Salaam, Plot No. 1539, Rwechongora-mwaya-Chole Road- Kindondon	Tel: 255753409742, +255713411721	blandes@cymbellaattorneys.com
28.	AFRICORP ATTORNEYS	P.O. Box 10709, Plot. No 64 Block 131, Magore Stree -Upanga-Amventon park lugalo street Dar es salaam	Tel: 255714107548	info@africorp.co.tz
29.	BRANKEN ATTORNEYS	P.O. Box 10062, Plot. No 385 Block J Kivulini Plaza, Mbezi Beach street Dar es salaam	Tel: 255754669310	frankkusila@brankenattorneys.co.tz
30.	KENSINGTON WATER FRONT FISHERS (KwF)	Plot: Summer Towe, Street: Lumumba Stree and Ilala P.O.Box -Dar es Salaam	Mob: :0716713332	neraconsulting@gmail.com; kennethkato59@gmail.com
31.	MWEBESA LAW GROUP	P.O. Box 23077, Plot. No 948 Block 113 Chole Road -Kinondoni Dar es salam	Tel: +255 684 766336, +255 767 111 161	mariam.joshua@mwebesalaw.co.tz
32.	KHADMA INVESTOR SERVICE PROVIDERS	P.o.Box 77312, -Dar es Salaam, Plot 761/32 Block 214	Tel: 255757333340, 255762694746	nangokillian@gmail.com
33.	DO WIDE COMPANY LIMITED	PO Box 3877, Dar es Salaam, Tanzania, Plot No. 03, Block 1085- Mererani St, Haile Selaisie Rd, Masaki	Tel: 255 763-513-930	info@do-wide.co.tz
34.	DUKU TELECOMS AND ELECTRONICS COMPANY LIMITED	P.O. Box 105036, Plot. No 352 Block 64, India/ Bridge, Ilala-Dar es Salaam, -Dar es Salaam	Tel: +255 22212 0067 Mob: +255 758 040 709	info@ dukutelecomsandelectronics.com
35.	ADILI CORPORATE SERVICES TANZANIA LIMITED	P.o. Box 79651, Region Dar Es Salaam, District Kinondoni, Ward Msasani, Peninsula Plot number 1403/1	Mob: +255222601212	info@adili.co.tz
36.	INNOVATION FOR DEVELOPMENT LIMITED	P. O. BOX 331716 Plot No.05,block 07; Location /Street.:QUEEN ST, KISOTA, District:KIGAMBONI Region DAR ES SALAAM	Mob: 255 718939126	info@i4d.co.tz
37.	CITADEL HOLDINGS LIMITED	P.O. Box 34694, Dar Es Salaam, Plot No. 1&50, Block 5, Kijitonyama Mwanga Tower, Kinondoni	Tel: +255 754666332	info@citadelholdings.co.tz
38.	CONNECT AFRICA TANZANIA LTD	P.O. Box 447, -Location: Masaki, Chole Road, Kinondoni- Dar- es Salaam	Mob: 0754-710-865	mwamvita@mmconnectafrica.com
39.	C & F LAW	P.O. Box 70260, 3rd Floor Office No. 305. samora avenue/ mirambo Street, ILALA Dar es Salaam	Tel: +255 22 2129 621 Mob: +255754280959	alfred.woiso@candflegal.co.tz

S/N	Company Name	Company Address	Company Address	Company Address
40.	GWEN INSUARANCE	P.O. Box 3877, Mererani Street, Masaki Plot. No. 03, Block 1085, Kinondoni- Dar es salam	Mob: +255763513930	info@gwenconsults.co.tz, pendo@gwenconsultants.co.tz
41.	IMPERIUM INSURANCE BROKERS CO. LTD	Plot No. 8,9,12 & 15 Block.., Golden Jubilee Towers , Ohio Street , Ilala- Dar es salaam	Tel: 255765111225, 255677000011	info@imperium.co.tz
42.	Afrat AGRICULTURE COMPANY LIMITED	P.O.Box 10426, -Dar es Salaa, Plot 11, Block B-Mikocheni B- Kinondoni	Tel: 255759121211	gathylicious@gmail.com
43.	B&E AKO LAW	P.O. Box 71748, Plot. 30 Block 30 Ursino Street Kinondoni Dar es salam	Tel: +255 222771145, +255 784 424 146	victor.mrema@beakolaw.co.tz; admin@beakolaw.co.tz
44.	PERFECT CENTURY CONSULTING SOLUTION	P.O. Box 34359, Plot. No. 89,Block 45B Victoria, Kinondoni Dar es Salaam	Tel: +255 753614256, +255 753614256	benno@perfectcentury.co.tz
45.	MILES LAW ATTORNEYS	P.O. Box 45128, Plot. No. 2177,Block G Jamhuri Street, Dar es Salaam	Tel: +255 759 353 535, +255 688 353 535	info@milesattorney.co.tz
46.	MWEMA ADVOCATES	P.o. Box 4182, Plot No. 1249, Block 11, Kisutu/ Mtendeni/Street, Ilala; -Dar es Salaam	Tel: 0222136908, +255658543663	info@mwemaadvocates.com; caren.mjema@ms.co.tz
47.	ADOLPH ASSOCIATES	P.O. Box 19080, Plot. No.687 Block Ghana Ohio Street Dar es salaam	Tel: +255 222134909, +255 713 414 217	info@adolphassociates.co.tz
48.	ORBIT SECURITIES CO. LTD	P.O. Box 70254, Golden Jubilee Towers, Ohio Street, Ilala Dar es salaam	Tel: +255 222111758 Mob: +255 746 84 83 01	orbit@orbit.co.tz
49.	WORLDWIDE COMPLIANCE LIMITED	P.O Box 80913, Dar es Salaam PLot No. 13, 14, 15, Block D, Kijitonyama, Kinondoni -Dar es Salaam	Tel: +255658005683	mashauribernard@yahoo.com
50.	KAPINGA & PARTNERS	P.O. Box 75886, Plot. No.3 Block WB Shauri Moyo Street Dar es salaam	Tel: 255742337230	kamanga.kapinga@kapinga.co.tz, brian.rwachagura@kapinga.co.tz
51.	AFRICUSTOMS LOGISTICS LIMITED	P.O. Box 2238, Plot. 11 Block 54 UHURU LIVING-STONE Dar es salam	Tel: +255 767204 210 Mob: +255 767 204 210	info@africustoms.co.tz
52.	SHIKANA GROUP LIMITED	P.O. Box 23037, Plot. G Block 6 ADA ESTATE, CHABURUMA STREET Dar es salam	Tel: 222926233 Mob: +255686992163	info@shikanagroup.com
53.	FINX CAPITAL HOUSE	P.O. Box 79332, Plot. 107 Block 2 Regent Estate Dar es salam	Tel: +255 689 060604 Mob: +2557582055 97;	samjeremiah91@gmail.com
54.	CV PEOPLE TANZANIA	P.O. Box 422, Block 20 Building- Makumbusho-Kinondoni, Dar es salaam	Tel: +255767-624-536	naike@cvpeople.co.tz
55.	MZS LAW CHAMBERS	P.O Box 72463, -Dar es Salaam , Plot 24/25, Block 36/141/70, Kariakoo -Lumbumba -Ilala	Tel: +255784-64-62-20	mzslawchambers@gmail.com

S/N	Company Name	Company Address	Company Address	Company Address
56.	KKB ATTORNEYS	P.O. Box 13989, Plot. No 1196 Block Oysterbay Plaza Haille Sellasie - Oyesterbay Road-Kinondoni, Dar es salaam	Tel: 255684247394	kkb@kkbattorneys.co.tz , njile@ kkbattorneys.co.tz
57.	IFINSPECT ASSOCIATES	P.O. Box 147, Plot. No.1016 Block A Jamhuri Street, Ilala Dar es Salaam	Tel: +255 757 562 490 Mob: +255757562 490	m.kara@finspect.co.tz
58.	FIN & LAW	P.O. Box 32945, Plot. No193 Block A Rose Garden Road street Dar es salaam	Tel: +255 222773815 Mob: +255784808999	info@finandlaw.co.tz
59.	PRASPERAS CONS INTERNATIONAL LIMITED	P.O.Box 76288, Dar es Salaam, Plot No. 356-Kariuki Street-Regent Estate -Kinondoni	Tel: +255789333999	emtui@prasperascons.com
60.	HASSOCK ASSOCIATES	P.O. Box 13260, Plot. No. G6, Jangid Plaza Chabruma Street, Kinondoni Dar es Salaam	Tel: +2555763501410	amwasha@hassock.co.tz; ljustinian@hassock.co.tz
61.	BARAKA OMARY BYABATO	P.O. Box 42192, Plot. No. 27/00 Block - Mkwepu/ Samora Ami House 1st floor , Dar es salaam	Tel:+255747307000, +255718 131 512	barakabyabato@gmail.com; info@bnb.co.tz
62.	HALLMARK ATTORNEYS	Postal Code 12101, House 18, Ruvu/Chole Road, Masaki area near International School of Tanganyika	Tel: +255 222601314/6 Mob: +255687695702	info@hallmarkattorneys.co.tz
63.	VINLET COMPANY LIMITED	P.O. Box 13037, Mlalakuwa, Kinondoni, Plot. No Block Dar es salaam	Tel: +255 763 103 703 Mob: +255785103788	vinlettanzania@gmail.com
64.	KILINDU GIATTAS & PARTNERS	P.O. Box 105406, 58 Ursino Street, Regent Estate Kinondoni Dar es Salaam	Tel: +255 754039824 Mob: +25554039824	office@kgpartners.co.tz
65.	THRILLTON CONSULTING LIMITED	P.O. Box 31259, Plot.No Block B Josam House Complex coca cola Road Dar es salam	Tel: +255712648040	info@thrillton.co.tz; thrillconsulting@gmail.com
66.	HR VINEYARDS LIMITED	Plot No. 248, Block B, AZimbili Street-Ilala Dsm	Tel: +255754606170	info@hrvineyards.co.tz
67.	ACUMEN ADVISORY LIMITED	Plot No. 304,Corner of Ally Sykes Close & Mwai Kibaki Road, Mbezi Beach, Dar es salaam Tanzania	Tel +255 716555777	info@acumen.co.tz, rk@acumen.co.tz
68.	NRS INVEST ENTERPRISES	P.O. Box 355, Plot. No 18 Block Loliondo Street - Temeke Dar es salaam	Tel: +255 754285334 Mob: +255754285334	nakuala38@gmail.com
69.	AYAPOA GROUP LIMITED	P.O. Box 90124, Plot. No 200 Block E Tegeta Nyuki - Kinondon Dar es salaam	Tel: +255754091660	info@ayapoa.com
70.	ABA ALLIANCE	P.O. Box 11621, Plot. No 3 Block A, Sinza C, Ubungo Ubungo Dar es salaam	Tel: +255765000198 Mob: +255752694800	info@aba-alliance.co.tz

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71.	PROJECT CLEAR LIMITED	P.O. Box 9654, Plot. 1297 Block 15 PIETA LANE MASAKI Dar es salam	Tel: +25522260 0663 Mob: +255784872224;	info@projectclear.com; kmwambuli@projectclear.com
72.	THE WRITING HUB TANZANIA	P.O. Box 10220, Elite Towers, Azikiwe Street Ilala Dar es Salaam	Tel: +255 717313797	frank.mhando@gmail.com
73.	OSWALD MARTIN URASSA	P. O. Box 12482, Plot No. 271, Block 7, Mbweni Teta/ Mwanza Road, House No. 57, Kinondoni - Dar es Salaam	Tel: +255754269119	oswald.urassa@gmail.com
74.	INTRALIFE ENTERPRISES LIMITED	P.O. Box No: 34599, DAR ES SALAAM, Plot No: P27436 Block: DSMS0026291 Location / Street: PAMOJA ROAD, MAENDELEO STREET District: UBUNGO Region: DAR ES SALAAM	Tel: +255754830146	joe02tz@yahoo.com
75.	TIKYEN CONSULT LIMITED	P.O. Box 222, Plot. No 62 Block Mbezi msumi, Dar es salaam	Tel: +255 747 741 741 Mob: +255 747741 741	mlayelia@gmail.com
76.	VICTORY ATTORNEYS CONSULTANTS	P.O. Box 72015, Plot. No Block..Garden avenue/ Ohio street , Ilala -DAR ES SALAAM Ilala Dar es salaam	Tel: +255713088135 Mob: +255713088 135	info@victoryattorney.co.tz
77.	MOFULU ADVOCATES	P.O. Box 15376, Plot. No 266, Block B Njiro Area Arusha	Tel: +255 787 543 300 Mob: +255787543300	advocateshedrack@gmail.com
78.	CS ATTORNEYS	P.O BOX 40906, ADDRESS: DAR ES SALAAM, TANZANIA	Mobile: +255756210150, +255655210150	clausthomas@yahoo.com; clausthomas@csattorneys.co.tz
79.	TAN BIZ LINK COMPANY LIMITED	P.O.Box 2860, - Dar es Salaam, Plot No. 10, Block 10-Sea Cliff VIlage -10 Toure Drive-Masaki -Kinondoni	Tel: +255763666993, +255782666993	erick@tanbizlink.co.tz
80.	BUYOKA GENERAL SERVICES LIMITED	PO Box 4255, Dar es Salaam, Tanzania, Wazalendo Road , Plot n. 7, Goba, Ubungo	Tel: +255 768318281,	buyokageneralservice@gmail.com
81.	CARLSEN CONSULTING	P.O.Box 985-Arusha, Plot No. 60, House nO. 23, Block H- Ingira Road-Corridor Area	Tel: +255746235652	dkarama@carlsen.co.tz
82.	MAWALLA ADVOCATES	P.O.Box 6101-Arusha, Plot No. 20, Block 175 Mawalla-Olasiti	Tel: +255687050006	wilfred.mawalla@mawalla.co.tz
83.	IPC LEGAL ADVOCATES	P.O.Box 1629-Mwanza Plot No. 17&17/2, Block K, Kenyatta Road PSSS, Mwanza Plaza , Nyamagana Mwanza	Tel: +255788199042, +255765401303	angelo@ipclegal.co.tz or info@ipclegal.co.tz

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84.	TAPBDS CO. LTD	P.O. Box 31685 Dar es Salaam. 4th Floor, Natai Plaza, Plot 17, Coca-Cola Rd, Mikocheni Light Industrial Area, Kinondoni, Dar es Salaam.	Tel: +255752907772	malega@tapbds.com
85.	TURNKEY ARCHITECTS LIMITED	Plot. 2229 Block 41 Zanaki Street Sokoine Drive P.O. Box 10131 Dar es sa lam	Tel: +255 763018696	turnkeytz@gmail.com
86.	GRASS ROOT SUPPORT SERVICES COMPANY LIMITED	P.O Box 898 -Arusha and 78207-Dar es Salaam, PLot No. 545, Block H-Njiro- Arusha	Tel: +255765939790	info@gssconsulting.co.tz & rosemushi@gssconsulting.co.tz
87.	MACHO RESEARCH AFRICA & CONSULTANCY	PO Box 19, Arusha, 22J, Pangani street, Arusha mjini	Tel: +255754430048	gmmassy@gmail.com
88.	ZAINABU ATHUMANI JANGUO	P.O BOX 7363	Tel255762444111	zjanguo@gmail.com
89.	Top Notch Company Limited	50 Msasani Road, Next to Rwanda/Somali Embassies, Oysterbay, 14111 Dar es Salaam	+255 713 494 471 +255 748 444 944	info@topnotchtz.com, Web: www.topnotch.tz
90.	GM BUSINESS ADVISORS	P. O. Box 22219 Dar es Salaam Tanzania	Tel.: +255 754 263240 Cell: +255 716 461910/+255 655 263240	geofrey.mwakagenda@gmail.com ulimalasi@gmail.com
91.	TABONO CONSULT LTD	P.O BOX 12610 Dar es salaam, Plot No. 89, Mwananyamala, Noble centre Victoria	Tel :+255 747 777111 +255 718423839	info@tabono.co.tz
92.	TANZANIA ASSOCIATION OF COMMUNITY ECONOMIC DEVELOPMENT	Upendo Street, Umoja Rd House No.08, Kimara Temboni, Saranga Ward, Ubungo District, Dar es salaam, P.o. Box 7579, Dar es salaam.	Tel: +255754350752 +255715350752, +255788371077 +255748302941	Email: info@taced.org, materufrank@yahoo.com www.taced.org
93.	ROYALTY LEGAL	Plot No. 761 Block 32 Samora Ilala P. O. BOX 34285 Dar es salaam,	Tel: +255788442588	enquiries@royaltylegal.co.tz ilameck@royalitylegal.co.tz isaquisa@gmail.com www.royaltylegal.co.tz
94.	LAW EXCHANGE ASSOCIATES	Plot No. 17 , ADA Estate, Mwindu Lane Street, P.O. BOX 338661, Dar es salaam	Tel +255754768786	nail@lawexchange.co.tz
95.	EXODUS ADVISORY	Plot No. 1 & 50 Block 45A, New Bagamoyo Road, Mwanga Tower	Tel +255222923810	info@exodusadvisory.co.tz
96.	COLBA CONSULTING LIMITED	P.O.Box 60132, Dar es salaam, Plot No.3, Block C, Mlalakuwa Survey Area, off-university road	Tel: 255754826725 Tel: 255712929285	colbaconsulting@gmail.com info@colbaconsulting.co.tz & ekessy@colbaconsulting.co.tz
97.	REN TAX AND FINANCIAL CONSULTING LIMITED	P. O. Box 12744, Mwananyamala, Kinondoni, Business Area No. 204A, Plot No. 39A, New Bagamoyo Road	Tel: +255782967100 Tel: +255712929285	rentaxcompany@gmail.com

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98.	BWC LIMITED	P. O. Box 1161 Mwanza Plot No. 84 Block L, Makongorso Road, Nyamagana, Mashariki Street, Nyamagana Mwanza.	Tel: +255784581446 +255756145121	bwcons2005@gmail.com
99.	FORVIS MAZARS	P. O. Box 78999 Dar es salaam Plot No. 85, Block 85k, Kinondoni Dar es salaam	Tel: +255767129018 +2552226637792	contact@forvismazars
100.	SMART OPTMUM LIMITED	P. O. BOX 105316 Dar es salaam Plot No. 17, Aman Street, Mbezi Mwisho, Ubungo	Tel: 255657749320	smartoptmumtz@gmail.com
101.	BAKERTILLY DGP & CO	P. O. BOX 1314, Dar es salaam, Plot No. 788, Block 39, Garden Avenue Ohio Street, Ilala Dar es salaam	Tel: 255713457071	Kailas@bakertilly.co.tz, nicholaus@bakertilly.co.tz
102.	NAMATUI INVESTMENT COMPANY	P. O. BOX 25325 Dar es salaam. Plot No. 48085, Goba Tegeta A, Ubungo, Dar es salaam	Tel: +255740222444	info@namatui.co.tz romeominja@gmail.com
103.	CLARKSON	P. O. BOX 77756, Dar es salaam	Tel: 255715298282	info@clarkson.co.tz
104.	RAYAB GENERAL CO.LTD	P. O. BOX 33374 Dar es Salaam, Plot No. 3, PSSPF Commercial Tower. SAM NUJOMA, Ubungo Dar es salaam	Tel: +255763531542, 255715909541	info@rayabgeneral.co.tz
105.	Z GROUP LIMITED	P. O. BOX 31529, Dar es salaam,Plot No. 36 Block D, Mikocheni B Ileje Close, Kinondoni Dar es salaam.	Tel +255758999699	wan@zgroup.co.tz
106.	CNS GROUP LIMITED	P. O. BOX 12849, Plot No. 1850, Block 45A, Mwanga Tower, New Bagamoyo Road, Kinondoni, Dar es salaam.	Tel: 255684662672	noel@cnsgroup.go.tz
107.	ASURON INTERNATIONAL COMPANY LIMITED	P. O. BOX 5182 Dar es salaam, Plot No. 1497 & 1498 Yatch Club Road, Mezzanine Floor, Msasani Penisnula Kinondoni Dar es salaam	Tel +255783942651	ceric@asuron.co.tz
108.	LILAC BUSINESS SERVICES LIMITED	P. O. BOX 40707, Dar es salaam, Plot No. 38 Urisino South, Victoria Area, Kinondoni.	Tel: 255746623344	info@lilac.co.tz
109.	E360 GROUP TANZANIA LIMITED	P. O. BOX 105098, Dar es salaam, Plot No. 1 & 50, New Bagamoyo Road, Kinondoni Dar es salaam	Tel: 255768873547	finance.tz@egroup.com
110.	VIVA AFRICA HOLDINGS LIMITED	P.O.Box 12288, DAR ES SALAAM,	+255 718 999 994	info@hakikagroup.com
111.	EXTENT CORPORATE ADVISORY	P.O. Box No 75211, DAR ES SALAAM	Tel: +255782345537	legal@extentadvisory.co.tz, info@extentadvisory.co.tz

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113.	FINEST ATTORNEYS (ADVOCATES)	P. O. BOX 31833, Plot No. 2207/29, Sokoine Drive/ Ohio Street, Dar es salaam	Tel: 255 2222127395	info@finestattorneys.co.tz
114.	GEBRUDER INVESTMENT GROUP	P. O. BOX 15484, DAR ES SALAAM, Peninsula Noble Center Plot No. 66, haile Sellasie Road	Tel: +255719010487, +255713123994	info@gigconsult.co.tz
115.	FB ATTORNEYS LIMITED	P. O. BOX 19813, DAR ES SALAAM, OHIO STREET, ILALA	Tel: +255784322751, +222135994/5	info@fbattorneys.co.tz
116.	REUBEN A SIMWANZA	P. O. Box 78748 Dar es salaam	Tel: 255745444544	bbifirst@gmail.com
117.	PENNINGTONE PASCHAL MUTABUZI	P. O. BOX 55845, Dar es Salaam	Tel: +255 767 673 748	penningtone.paschal@clarion.co.tz
118.	MURO RANKO BANADI	P. O. Box 54274, Dar es salam	Tel 255712399189	muroranko@gmail.com
119.	KANALI BANADI RANKHO	P. O. Box 33054, Dar es salaam	Tel: +255744 006 006	rankho@gmail.com
120.	NORTHWEST INNOVATES	P. O. Box 33054, Dar es salaam	Tel: 255744 006 006	Info@northwestinnovates.com
121.	RINAZ PROPER CONSULT COMPANY LIMITED	P. O. BOX 36258, Hibacon House, First Floor, Office No.125, Ikungi Street, Kinondoni B, Dar es salaam.	Tel: +255712989746, +255758375332	rinaz@rinaz.co.tz
122.	TAXPRO & ASSOCIATES	P. O. BOX 7550, Samora Avenue/Mirambo Street, Kivukoni, Ilala , Dar es salaam	Tel: 255784210527, +255222111057	taxprofessional@taxprofessional.co.tz, jerry.massaga@taxprofessional.co.tz
123.	AYMAK ATTORNEYS	P. O. BOX 79575, Plot No.1359, Oysterbay Area, Mzinga Way, Kinondoni Dar es salaam.	Tel: +255715283934, +255718000426	peter.kamya@aymak.co.tz, nicholas.kahoza@aymak.co.tz, info@aymakaattorneys.co.tz
124.	A & F ATTORNEYS	6th Floor, Tanhouse Building, Victoria, Dar es salaam	Tel: +255767524555	hello@andfattorneys.co.tz
125.	BUSY BEES COMPANY LIMITED	P. O. BOX 73, SIMIYU	Tel: 255736032111, 255757000035, 255621004881	drjerrynyabululu@gmail.com
126.	CHRISTOPHER AWINIA ASSOCIATES CONSULTANTS & SUPPLIERS		Tel: 2552222862119, 255784605555	
127.	GRANT THORNTON ADVISORY EAST AFRICA LIMITED	P. O. BOX 7906, Plot No. 294/295, Kibasila Street, Ilala CBD, Dar es salaam	Tel: 255750745567, 255693300666	info@tz.gt.com, john.tayali@tz.gt.com
128.	DIVINE HEART HEALTH CARE LIMITED	P. O. BOX 54232, Plot No. 1935-3 Block 47 Chole Road Masaki, Kinondoni, Dar es salaam.	Tel: 255699505050	info@divineheart.or.tz

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129.	GLOBAL APPRAISERS COMPANY LIMITED	P. O. BOX 15507, Golden Jubilee Tower 12th Floor Wing B, Ohio Street, Dar es salaam	Tel : 255715785304, 255762320894	info@globalappraisers.co.tz
130.	HAPPINESS ELIJAH KATEGILE	P. O. BOX 54640, Plot No. 201, Block A, Segesela Street, Ubungo Dar es salaam.	Tel: 255757827181	happiness@kategile.co.tz
131.	ULRIKE JACKSON SEMWENDA	P.O. Box 61547 Dar es salaam	Tel: 255764778301	ulrike.s@sahul.co.tz
132.	NEXATRADE COMPANY LIMITED	P.O.BOX 33897, Dar es salaam	Tel: 255748482222	info@nexainternational.co.tz
133.	BLUE OAK FREIGHT FORWADERS LIMITED	P.O.BOX 33897, Dar es salaam	Tel: 255748482222	info@blueoak.co.tz
134.	Gephil Consultants Company Limited	369 Toure Drive- Dar es Salaam	Tel: 255768309289	gephilconsultants@outlook.com

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About Us

AfriCorp Attorneys is a dynamic, TISEZA-certified investment service provider and full-service law firm based in Dar es Salaam, offering strategic, business-focused support to investors operating in Tanzania and across the region. With deep expertise in local law and strong international exposure, we deliver precise guidance on market entry, regulatory compliance, deal structuring, and cross-border transactions. Our experienced team goes beyond traditional legal advisory—we partner with investors to unlock opportunities, mitigate risks, and drive sustainable growth. At AfriCorp, we stand on expertise, integrity, and an unwavering commitment to your investment success.

Practice Areas

Corporate, Commercial & Transactional Advisory

Projects, Infrastructure & Natural Resources

Dispute Resolution & Crisis Management

Technology, IP & Data Governance

Telecommunications

Sector Regulation & Compliance Advisory

Banking, Finance & Capital Markets

Private Clients and Personal Law

Employment, Labor & Immigration

Real Estate & Conveyancing

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SECTION FOUR

PROMOTION ACTIVITIES

During the third quarter of the 2025/26 financial year, the Tanzania Investment and Special Economic Zones Authority (TISEZA) intensified its investment promotion efforts, targeting both Domestic Investment (DI) and Foreign Direct Investment (FDI) through a mix of outward missions, investor engagements, and participation in high-level forums and exhibitions.

These efforts contributed to strengthening Tanzania's visibility across priority sectors, including manufacturing, mining, infrastructure, energy, logistics, ICT, and agro-processing, while facilitating direct engagement with prospective investors.

The engagements also reflect sustained investor interest in Tanzania's Special Economic Zones (SEZs) and Export Processing Zones (EPZs), reinforcing the country's transition toward more structured, export-oriented, and value-added investment.

4.1. Outbound Missions

During the quarter, TISEZA implemented a series of strategically coordinated outward missions targeting key investment hubs across Europe, Asia, the Middle East, and Africa. These engagements were aimed at positioning Tanzania as a competitive destination for industrial, export-oriented, and value-adding investments within Special Economic Zones (SEZs) and Export Processing Zones (EPZs).

The missions focused on priority sectors including manufacturing, agro-processing, mining value addition activities, renewable energy, logistics, and industrial development, while facilitating direct engagement with potential investors through bilateral meetings, business forums, and investor roundtables.

Through these engagements, the Authority strengthened strategic partnerships, expanded its investment pipeline, and reinforced Tanzania's visibility in global investment markets, in line with its broader industrialization agenda. In total, twelve (12) outbound missions were undertaken during the quarter, as illustrated in Figure 4.1.

Figure 4.1: Outbound Missions

Dates: 19–23 Jan 2026
Mission (Country): Switzerland
Key Engagements: Participation in World Economic Forum (WEF)
Analysis / Strategic Value: Positioned Tanzania within global economic dialogue while strengthened high-level investor visibility and policy credibility.

Dates: 24 Jan 2026
Mission (Country): United Kingdom
Key Engagements: Tanzania-UK Investment Forum
Analysis / Strategic Value: Strengthened bilateral investment relations and targeted UK-based investors across priority sectors.

Dates: 18 Mar 2026
Mission (Country): United Kingdom
Key Engagements: Healthcare & Life Sciences Roundtable
Analysis / Strategic Value: Advanced the health sector investment pipeline and attracted investor interest in medical and pharmaceutical opportunities.

Dates: 01–11 Feb 2026
Mission (Country): India
Key Engagements: Institutional engagements and site visits
Analysis / Strategic Value: Strengthened institutional learning and benchmarking in industrial parks management and logistics development.

Dates: 24–27 Feb 2026
Mission (Country): Kenya
Key Engagements: East Africa Business & Investment Summit
Analysis / Strategic Value: Reinforced regional integration and positioned Tanzania as a hub for EAC investment and industrial collaboration.

Dates: 2–5 Feb 2026
Mission (Country): UAE
Key Engagements: GAIS & World Governments Summit
Analysis / Strategic Value: Strengthened global investor confidence and positioned Tanzania within future-oriented investment and governance platforms.

Dates: 02-06 Feb 2026
Mission (Country): Oman
Key Engagements: Investment forums and B2B engagements
Analysis / Strategic Value: Opened opportunities for new investment partnerships and benchmarking in logistics and coastal industrial development.

Dates: 03–10 Jan 2026
Mission (Country): India
Key Engagements: Meetings with industries and investors (health, EV, logistics)
Analysis / Strategic Value: Promoted technology transfer and industrial partnerships, particularly in manufacturing and emerging sectors such as electric mobility.

Dates: 10–15 Feb 2026
Mission (Country): Germany
Key Engagements: BIOFACH Exhibition
Analysis / Strategic Value: Positioned Tanzania within global organic agriculture value chains while attracting agro-processing investors.

Dates: 12–16 Feb 2026
Mission (Country): Qatar
Key Engagements: AGRITEQ Exhibition
Analysis / Strategic Value: Expanded investment outreach in agriculture and renewable energy, targeting sustainability-focused investors.

Dates: 13–14 Feb 2026
Mission (Country): UAE
Key Engagements: Trade & Logistics Forum
Analysis / Strategic Value: Promoted Tanzania as a relional logistics and trade hub, highlighting port, corridor, and supply chain opportunities.

Dates: 06–20 Mar 2026
Mission (Country): Nigeria
Key Engagements: Trade and Investment Promotion Mission
Analysis / Strategic Value: Expanded market diversification efforts and strengthened South-South investment cooperation.

Source: TISEZA, 2026

4.2. Inbound Missions

During the third quarter of the 2025/26 financial year, Tanzania continued to attract sustained inbound investor interest from a diverse range of countries, reflecting growing confidence in its policy, regulatory, and investment facilitation framework.

Inbounds missions comprised official delegations, private sector groups, and sector-focused investors exploring opportunities across manufacturing, pharmaceuticals, textiles, logistics, industrial development, infrastructure, and agro-processing. These engagements were supported through structured interactions, including project presentations, site visits to SEZ and EPZ locations, and regulatory briefings, thereby providing investors with clear guidance on procedures, incentives, and market access opportunities.

Through these engagements, TISEZA strengthened its investment pipeline, enhanced investor aftercare, and deepened relationships with both existing and prospective investors. A total of fifteen (15) inbound missions were hosted during the quarter, as illustrated in Figure 4.2.

Figure 4.2: Inbound Missions

Dates: 23 Jan 2026
Source Country: Kenya
Participation: TISEZA & Company
Interest: Tech-driven irrigation project
Strategic Insight / Investment
Relevance: Reflects growing investor interest in climate-smart agriculture and the modernization of irrigation systems.

Dates: 14 Jan 2026
Source Country: USA
Participation: TISEZA & Company
Interest: Fish farming & processing
Strategic Insight / Investment
Relevance: Supports agro-industrial value chains and promotes export-oriented aquaculture development.

Dates: 17–25 Jan 2026
Source Country: Brazil
Participation: TISEZA, MDAs & Company
Interest: Non-lethal technologies
Strategic Insight / Investment
Relevance: Supports diversification into specialized and emerging technology sectors.

Dates: 26 Feb 2026
Source Country: USA
Participation: TISEZA & AMCHAM
Interest: MoU on investment collaboration
Strategic Insight / Investment
Relevance: Strengthens institutional partnerships and supports long-term FDI pipeline development.

Dates: 02 Feb 2026
Source Country: USA
Participation: TISEZA & Company
Interest: Agriculture investment (Mngeta Farm)
Strategic Insight / Investment
Relevance: Demonstrates adaptive investment facilitation through the redirection of investors toward alternative viable opportunities.

Dates: 13 Jan 2026
Source Country: China
Participation: TISEZA & Company
Interest: TAZARA Corridor development
Strategic Insight / Investment
Relevance: Highlights growing interest in strategic infrastructure and corridor-based investment.

Dates: 20 Jan 2026
Source Country: China
Participation: TISEZA & Investors
Interest: New energy & e-mobility
Strategic Insight / Investment
Relevance: Aligns with the global transition toward renewable energy and green mobility solutions.

Dates: 29 Jan 2026
Source Country: China
Participation: TISEZA & Investors
Interest: SEZ & automobile assembly
Strategic Insight / Investment
Relevance: Reinforces industrial cluster development and supports SEZ-based manufacturing expansion.

Dates: 29 Jan 2026
Source Country: China
Participation: TISEZA & Investors
Interest: Multi-sector investments
Strategic Insight / Investment
Relevance: Reflects diversified investor interest across industrial and logistics sectors.

Dates: 15 Jan 2026
Source Country: China
Participation: TISEZA & Investors
Interest: Truck assembly (BEMC)
Strategic Insight / Investment
Relevance: Supports industrialization through automotive manufacturing and expanded SEZ utilization.

Dates: 16 Jan 2026
Source Country: Vietnam
Participation: TISEZA & Investors
Interest: Iron ore mining & processing
Strategic Insight / Investment
Relevance: Promotes mineral beneficiation and export-oriented mineral processing.

Dates: 22 Jan 2026
Source Country: India
Participation: TISEZA & Investors
Interest: Avocado oil processing
Strategic Insight / Investment
Relevance: Strengthens agro-processing and promote value addition for export markets.

Dates: 24 Feb 2026
Source Country: Zambia
Participation: TISEZA & Investors
Interest: SME financing fund
Strategic Insight / Investment
Relevance: Enhances access to capital and supports the growth of local enterprises.

Dates: 9-14 Feb 2026
Source Country: Qatar
Participation: TISEZA & Investors
Interest: Multi-sector investments
Strategic Insight / Investment
Relevance: Demonstrates broad-based investor interest in infrastructure and energy sectors.

Dates: 04 Mar 2026
Source Country: France
Participation: TISEZA & Diaspora
Interest: Diaspora investment engagement
Strategic Insight / Investment
Relevance: Expands investment channels through diaspora participation and cross-border networks.

Source: TISEZA, 2026

4.3. Investment Promotion Events

During the third quarter of the 2025/26 financial year, TISEZA's participation in national, regional, and international events and exhibitions significantly enhanced its visibility and strengthened its investor engagement efforts.

Through trade forums, investment conferences, and sector-specific platforms, the Authority showcased Tanzania's competitive advantages, SEZ incentive framework, and priority investment opportunities, while facilitating strategic interactions with policymakers, development partners, and potential investors.

In addition to promotion, these engagements also provided valuable insights into market trends and investor preferences, supporting the refinement of sector positioning and investment strategies. In total, TISEZA participated in seventeen (17) events during the quarter, as illustrated in Figure 4.3..

Figure 4.3: Investment Promotion Events

Dates: 16 Jan 2026
Event: Launch of the National Domestic Investment Promotion Campaign
Focus: Investment promotion, incentives, registration
Strategic Insight / Investment Relevance: Strengthened investor outreach and enhanced awareness of Tanzania's investment framework.

Dates: 16 Jan 2026
Event: Launch of the National Domestic Investment Promotion Campaign
Focus: Domestic investor mobilization
Strategic Insight / Investment Relevance: Reinforced the role of domestic investors in driving industrialization and private-sector growth.

Dates: 20 Jan 2026
Event: Business Breakfast (EABC & TNCC), Arusha
Focus: Finance, local content, inclusive growth
Strategic Insight / Investment Relevance: Promoted regional investment dialogue and strengthened access to finance and strategic partnerships.

Dates: 22 Jan 2026
Event: Investment Forum – Mtwara
Focus: Stakeholder engagement, land access
Strategic Insight / Investment Relevance: Facilitated investment pipeline development through land allocation and investor coordination.

Dates: 30 Jan 2026
Event: Investment Seminar – Shinyanga
Focus: Domestic investment, SEZ awareness
Strategic Insight / Investment Relevance: Expanded regional investment awareness and strengthened investor uptake of SEZ opportunities.

Dates: 04 Feb 2026
Event: Lake Zone Investors' Conference – Mwanza
Focus: Regional investment, PPP
Strategic Insight / Investment Relevance: Enhanced regional investment positioning while promoting job creation initiatives.

Dates: 05 Feb 2026
Event: Physical Addressing & Postal Tech Conference
Focus: Digital infrastructure
Strategic Insight / Investment Relevance: Highlighted the role of digital systems in improving service delivery and investment efficiency.

Dates: 06 Feb 2026
Event: DITF 2026 Launch Press Conference
Focus: Trade promotion
Strategic Insight / Investment Relevance: Supported investor mobilization and strengthened participation in national trade and investment platforms.

Dates: 07 Feb 2026
Event: Investment Seminar – Bukoba
Focus: Opportunities, incentives
Strategic Insight / Investment Relevance: Increased awareness and participation of domestic investors in formal investment processes.

Dates: 11 Feb 2026
Event: Women & Girls in Science Commemoration
Focus: Innovation, STEM
Strategic Insight / Investment Relevance: Promoted long-term investment in human capital development and innovation-driven sectors.

Dates: 14 Feb 2026
Event: Women and Youth Readiness Forum
Focus: Empowerment, market access
Strategic Insight / Investment Relevance: Strengthened the inclusion of women and youth in investment and entrepreneurship ecosystems.

Dates: 23–27 Feb 2026
Event: AfCFTA Expert Group Meeting
Focus: Trade integration, policy
Strategic Insight / Investment Relevance: Supported alignment with regional trade frameworks and contributed to an improved investment environment.

Dates: 26–27 Feb 2026
Event: Nordic–EAC Innovation Forum
Focus: Innovation, startups
Strategic Insight / Investment
Relevance: Expanded engagement in innovation-driven investment and start-up ecosystems.

Dates: 27 Feb 2026
Event: Fintech Society Annual Conference
Focus: Fintech, partnerships
Strategic Insight / Investment
Relevance: Promoted digital finance and investment in financial innovation sectors.

Dates: 28 Feb 2026
Event: Tanzania Business Forum
Focus: SME investment
Strategic Insight / Investment
Relevance: Strengthened SME participation in investments aligned with national development vision.

Dates: 06 Mar 2026
Event: Taka Pesa Project Launch
Focus: Circular economy
Strategic Insight / Investment
Relevance: Promoted sustainable investment opportunities in recycling and green-growth industries.

Dates: 26 Mar 2026
Event: Tanzania Dental Expo (Launch)
Focus: Healthcare investment
Strategic Insight / Investment
Relevance: Expanded sector-specific investment opportunities in healthcare and medical services.

Source: TISEZA, 2026

4.3.1. National Domestic Investment Promotion Campaign (NDIPC 2026)

During the third quarter of the financial year 2025/26, the Tanzania Investment and Special Economic Zones Authority (TISEZA) implemented Phase II of the National Domestic Investment Promotion Campaign (NDIPC 2026) across selected regions in the Lake Zone and Southern Highlands. The campaign is a flagship national initiative aimed at mobilizing domestic investment, enhancing private sector participation, and increasing the number of locally owned investment projects across the country.

Picture 4.1: Hon. Minister of state President's office Planning and Investment during the launch of Domestic Promotion Campaign

The campaign was officially launched on 16 January 2026 by the Minister for State, President's Office – Planning and Investment, Hon. Prof. Kitila Alexander Mkumbo, in Dar es Salaam. The launch brought together key stakeholders from both the public and private sectors, including financial institutions such as Equity Bank, demonstrating strong institutional support for empowering Tanzanians to invest and participate actively in economic development.

The implementation of the campaign involved a combination of regional investment forums, stakeholder consultations, investor sensitization seminars, and targeted field visits to domestic investment projects. These engagements were conducted in collaboration with Regional and Local Government Authorities, ensuring coordinated efforts to address investment challenges and promoting opportunities at the local level.

Picture 4.2: Stakeholders and domestic investors during Phase II of the National Domestic Investment Promotion Campaign Seminar

A key feature of the campaign was the direct engagement with existing domestic investors through project site visits, aimed at assessing project performance, identifying implementation challenges, and providing on-site facilitation support. Through these visits, TISEZA also captured investor testimonials and promoted successful local investment cases as a strategy to inspire more Tanzanians to formalize and expand their investments.

In the Lake Zone, the campaign covered regions including Geita, Mwanza, Shinyanga, Simiyu, Mara, and Kagera, while in the Southern Highlands it covered Mbeya, Songwe, Rukwa, and Katavi. Across these regions, the campaign engaged diverse groups including farmers, industrialists, transporters, hospitality operators, youth, and SMEs, reflecting a broad-based approach to domestic investment mobilization.

Picture 4.3: TISEZA officials and regional stakeholders during the National Domestic Investment Promotion Campaign (NDIPC)

The campaign also facilitated the establishment of regional investment desks in areas without zonal offices, bringing investment services closer to citizens and improving access to information, advisory services, and project facilitation support. This approach is expected to enhance project registration, reduce informality, and accelerate investment uptake at the regional level.

Picture 4.4: Stakeholders and domestic investors during the seminar at Stakeholders' Conference in Geita

Overall, the NDIPC 2026 campaign has contributed to strengthening the domestic investment pipeline by increasing awareness, improving investor confidence, and supporting the transition of local enterprises into formal and scalable investment projects.

Picture 4.5: Mbeya Region Commissioner, TISEZA delegates and investment officers visit at RC's office for courtesy call

A total of twenty-four (24) domestic investment projects were visited and verified during the campaign, primarily in Geita and Mbeya regions, covering sectors such as hospitality, agro-processing, mineral value addition, manufacturing, and commercial development.

Table 4.1: List of projects visited at the Lake Zone during the campaign

S/N	Zone	Region	Project Name	Sector	Analysis
1	Lake Zone	Geita	Lenny Hotels Limited	Hospitality	Reflects growing demand for hospitality services driven by economic activity in mining regions.
2	Lake Zone	Geita	Amani Elution	Mineral Processing	Supports local value addition in the mining sector and reduces reliance on raw mineral exports.
3	Lake Zone	Geita	Geita Cooperative Kasamwa Mills	Agro-processing	Strengthens agricultural value chains through agro-processing and commercialization
4	Lake Zone	Geita	Kasamwa Ginnery	Agro-industrial	Demonstrates the revival of dormant industrial assets in the cotton value chain

S/N	Zone	Region	Project Name	Sector	Analysis
5	Lake Zone	Mara	Lusaso General Supplies	Aquaculture	Promotes blue economy development through fish cage farming in Lake Victoria
6	Lake Zone	Mwanza	Emblem Hotel	Hospitality	Indicates the expansion of urban hospitality infrastructure in regional cities
7	Lake Zone	Mwanza	Prime Cage Industry	Aquaculture	Reflects modernization and scaling-up of aquaculture investments
8	Lake Zone	Mara	Musoma Hotel Project	Hospitality	Enhances tourism and service sector capacity in the Mara region
9	Lake Zone	Mara	MUTEX (Musoma Textile Mills)	Manufacturing	Signals industrial revival in textile manufacturing and import substitution potential
10	Lake Zone	Mara	Godfrey Jiranda Majengo Project	Agriculture & Livestock	Illustrates integrated agro-investment through combinedcrop and livestock production
11	Lake Zone	Mwanza	Mori Oil Mills Company	Agro-processing	Contributes to edible-oil production and reduces reliance on imports
12	Lake Zone	Mwanza	Vitrecs Oil Mill Tanzania Ltd	Agro-processing	Enhances competitiveness and ploduction capacity in the edible-oil industry
13	Lake Zone	Mwanza	KOM Food Products Co. Ltd	Food Processing	Supports growth of food-processing industries and local supply chains
14	Lake Zone	Simiyu	Savana Plain High School	Education	Demonstrates private sector participation in social service delivery
15	Lake Zone	Simiyu	Kamanga Medics Hospital	Healthcare	Expands access to healthcare services in emerging regions.
16	Lake Zone	Kagera	BALLYVADO Extra Virgin Avocado Oil	Agro-processing	Demonstrates export-oriented investment leveraging high-value agricultural products
17	Lake Zone	Kagera	L & N Company Limited	Manufacturing	Strengthens local manufacturing capacity and industrial diversification
18	SHZ	Mbeya	City Park Garden	Real Estate / Commercial	Reflects urban development and growth of commercial infrastructure

S/N	Zone	Region	Project Name	Sector	Analysis
19	SHZ	Mbeya	Mati Group of Companies Ltd	Manufacturing	Highlights the expansion of locally owned manufacturing enterprises
20	SHZ	Songwe	Lima Kwanza Limited	Agro-processing	Represents large-scale agricultural investment with agro-processing potential
21	SHZ	Songwe	Motorcycle Assembly Project	Manufacturing	Indicates industrial diversification and the potential for regional value chain development
22	SHZ	Rukwa	Dew Drop Drinks Company Ltd	Manufacturing	Enhances domestic production of beverages and regional supply capacity
23	SHZ	Rukwa	Amos Investment Company Ltd	Agro-processing	Supports value addition withinagricultural production systems
24	SHZ	Katavi	Jema Jione Limited	Agro-processing	Demonstrates the expansion of investment into emerging and underserved regions

The project visits highlight key trends in domestic investment development.

First, there is a clear shift toward value addition, particularly in agriculture and mining, where investors are moving into processing and manufacturing activities.

Second, domestic investors are increasingly undertaking medium-scale investments, particularly in sectors such as hospitality, agro-processing, and manufacturing.

Third, the presence of projects across both resource-based and urban sectors indicates a diversified investment base, supporting broader economic transformation.

Overall, these findings demonstrate the growing role of domestic investors in driving industrialization and complementing foreign direct investment inflows.

4.4. HIGH-LEVEL PROJECT VISITS AND OVERSIGHT ENGAGEMENTS

During Quarter 3, high-level government and parliamentary engagements were undertaken to strengthen oversight, accelerate implementation, and enhance coordination in the development of strategic investment projects across the country.

On 13 March 2026, the Parliamentary Standing Committee on Administration, Constitutional and Legal Affairs conducted an official oversight visit to the Buzwagi Special Economic Zone (BSEZ) located in Kahama District, Shinyanga Region.

The Committee, led by its Chairperson Hon. Damas Ndumbaro (MP), was received by the Deputy

Minister from the President's Office -Planning and Investment, alongside senior officials from TISEZA, the President's Office Planning and Investment, regional and district authorities, and other key stakeholders.

The Buzwagi SEZ is a strategic redevelopment of a former gold mining site previously operated by Barrick Gold Mine, following the closure of mining operations in 2021. The area spans approximately 1,333 hectares (3,332.5 acres) and is supported by critical enabling infrastructure, including electricity supply systems, water infrastructure, road networks, an operational airstrip, residential housing units (64 units), administrative buildings, and mechanical workshops.

As of March 2026, the zone has attracted significant investor interest, with a total of 35 investment applications received across multiple sectors. Among these:

i. One (1) investor has commenced production;

ii. Five (5) investors are at various stages of obtaining regulatory approvals, and

iii. Twenty-nine (29) investors are in the process of mobilizing capital and preparing for project implementation.

The Committee was further informed that the Government, in collaboration with Barrick, is implementing key infrastructure projects to support industrial activities within the zone. These include the development of a large-scale water treatment facility, which is currently at approximately 78% completion and is expected to produce up to 10 million litres of treated water per day upon completion.

During the site visit, the Committee inspected critical facilities within the SEZ, including the power substation with a capacity of 48 megawatts, the airstrip (which has been operational since 2019 and upgraded at a cost of approximately TZS 800 million), the water treatment plant, and the former mining pit currently undergoing environmental rehabilitation.

The Committee commended the Government for its strategic initiative to transform a closed mining site into a productive economic zone and emphasized the importance of ensuring adequate infrastructure capacity, particularly in power supply, to meet future industrial demand.

In addition, the Committee underscored the need to strengthen investor due diligence processes, accelerate regulatory approvals, enhance inter-institutional coordination, and ensure timely resolution of implementation challenges, including land, environmental compliance, and licensing procedures.

Overall, the visit reaffirmed the strategic significance of the Buzwagi SEZ as a key industrial hub with strong potential to attract both domestic and foreign investment, support industrial diversification, generate employment, and drive regional economic transformation.

During the same quarter, the Honourable Minister of State, President's Office – Planning and Investment, Hon. Prof. Kitila A. Mkumbo (MP), conducted an official visit to key investment projects in Morogoro Region, focusing on the Mkulazi agro-industrial cluster and surrounding strategic investments.

Picture 4.6: Hon. Prof. Kitila A. Mkumbo (MP) and Hon Daniel Chongolo during a strategic engagement session with investors and stakeholders in Morogoro Region.

The visit covered major agricultural and agro-industrial projects, including Longpin High Tech, Eagle Agro Tech, Kilombero Sugar Company Limited, Mkulazi Holdings Company Limited, and Mtibwa Sugar Estates Limited, all of which play a critical role in advancing Tanzania's agenda commercial agriculture agenda, agro-processing, and import substitution, particularly in the sugar subsector.

Picture 4.7: High-level discussion between Government officials and Kilombero Sugar Company during oversight engagement on strategic agro-industrial investment.

The engagements highlighted key challenges affecting project implementation, including land encroachment, delays in the issuance of Government Notices for strategic investors, infrastructure constraints particularly road access, communication gaps, and conflicts between surrounding communities and investors.

In response, the Minister issued strategic directives aimed at accelerating investment implementation and safeguarding projects. These included:

i. Strengthening coordination between TISEZA and regional authorities to address encroachment and enhance investor security;

ii. Facilitating amendments to lease arrangements to enable investors to access financing;

iii. Expediting the issuance of Government Notices to unlock investment incentives;

iv. Supporting infrastructure development, particularly road networks to facilitate sugarcane transportation; and

v. Promoting structured community engagement through Corporate Social Responsibility (CSR) initiatives to strengthen investor–community relations.

Picture 4.8: Officials conducting an inspection visit at the Mkulazi agro-industrial project area in Morogoro Region.

The visit further underscored the importance of scaling up domestic production capacity in priority commodities, particularly sugar, as part of national efforts to reduce import dependency and enhance industrial self-sufficiency. Investors were encouraged to expand production capacity, accelerate ongoing projects such as the Kilombero K4 factory, and explore opportunities in industrial sugar production. Overall, the engagement reinforced the strategic role of the Morogoro agro-industrial cluster as a key driver of agricultural transformation, industrial development, and inclusive economic growth.

Picture 4.9: Government leaders and stakeholders during afield inspection of strategic investment projects under the Mkulazi agro-industrial cluster.

4.5. Virtual Meetings

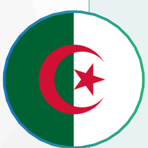
During the third quarter of the 2025/26 financial year, TISEZA conducted sixteen (16) virtual engagements with prospective investors and strategic partners across priority sectors.

These interactions provided a platform for presenting investment opportunities, clarifying procedures, and initiating discussions that contributed to the development of the investment pipeline across key areas of the economy.

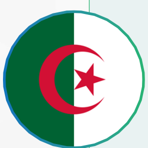
Figure 4.4: Virtual Meetings

Dates: 06 Jan 2026
Theme/Event: Investment Engagement (Morocco)
Participants: TISEZA & Investor
Interest:/Outcome: Automotive manufacturing
Strategic Insight / Investment
Relevance: Reflects investor interest in vehicle assembly and Tanzania's emerging automotive manufacturing ecosystem.

Dates: 06 Jan 2026
Theme/Event: Virtual Meeting – Carrosserie Amine
Participants: TISEZA & Investor
Interest:/Outcome: Automotive opportunities
Strategic Insight / Investment
Relevance: Reinforces Tanzania's positioning as a destination for automotive assembly industrial-scale manufacturing investment.



Dates: 19–27 Jan 2026
Theme/Event: Tanzania–Algeria Forum Preparations
Participants: TISEZA & Algerian stakeholders
Interest:/Outcome: Coordination & opportunity identification
Strategic Insight / Investment
Relevance: Strengthened bilateral investment Linkages and expanded opportunities for future project partnerships and investor pipeline development.ecosystem.



Dates: 21–28 Jan 2026
Theme/Event: Tanzania–Algeria JCC Preparations
Participants: TISEZA & counterparts
Interest:/Outcome: Project alignment & cooperation
Strategic Insight / Investment
Relevance: Enhanced coordination between trade and investment institutions to support cross-border commercial and investment engagement.

Dates: 21 Jan 2026
Theme/Event: Tanzania–Japan Roundtable Planning
Participants: TISEZA, UNDP, Advisors
Interest:/Outcome: Event coordination
Strategic Insight / Investment Relevance: Strengthened coordination among public and private stakeholders in preparation for strategic high-level investment engagement.

Dates: 04 Feb 2026
Theme/Event: Meeting with Danish/ Swedish Investors
Participants: TISEZA & Investors
Interest:/Outcome: Edible oil refinery
Strategic Insight / Investment Relevance: Support expansion of agro-processing industries aimed at reducing dependence on imported processed agricultural products.

Dates: 4–9 Feb 2026
Theme/Event: Sweden Webinars
Participants: TISEZA & Investors
Interest:/Outcome: Aviation, edible oil, general investment
Strategic Insight / Investment Relevance: Expanded investor outreach across diversified sectors, particularly industrial production, logistics, and commercial services..

Dates: 06 Feb 2026
Theme/Event: Sweden–Tanzania Webinar
Participants: TISEZA, Embassy, MDAs
Interest:/Outcome: Investment promotion
Strategic Insight / Investment Relevance: Enhanced Tanzania's investment visibility and investor engagement through digital communication and promotional platforms.

Dates: 09 Feb 2026
Theme/Event: Meeting with Aviator Company
Participants: TISEZA, TRA & Investor
Interest:/Outcome: Airport ground handling
Strategic Insight / Investment Relevance: Supports expansion of aviation-linked logistics infrastructure and regional connectivity for trade and investment activities.services.

Dates: 2–24 Feb 2026
Theme/Event: Nigeria Mission Preparations
Participants: TISEZA & stakeholders
Interest:/Outcome: Coordination & alignment
Strategic Insight / Investment Relevance: Facilitated implementation od Tanzania's outbound investment promotion strategy through targeted investor engagement activities.

Dates: 02 Feb 2026
Theme/Event: Tanzania–Algeria Forum Meeting
Participants: TISEZA & counterparts
Interest:/Outcome: Final coordination
Strategic Insight / Investment Relevance: Strengthened institutional preparedness for strategic bilateral investment discussions and partnership development.

Dates: 09 Feb 2026
Theme/Event: Meeting with Tanzania Embassy (Japan)
Participants: TISEZA & Embassy
Interest:/Outcome: MoU follow-up & mission planning
Strategic Insight / Investment Relevance: Maintained continuity in investor engagement while strengthening strategic business and institutional partnership.

Dates: 27 Feb 2026
Theme/Event: Meeting with Tanzania Embassy (Korea)
Participants: TISEZA & Embassy
Interest:/Outcome: Future mission planning
Strategic Insight / Investment Relevance: Expanded investor outreach into ne geographic markets and diversified the investment promotion pipeline.

Dates: 26 Feb 2026
Theme/Event: Meeting with Egyptian Company
Participants: Financial sector investment
Interest:/Outcome: MoU follow-up & mission planning
Strategic Insight / Investment Relevance: Promoted innovative financing mechanisms aimed at supporting enterprise expansion and investment growth.

Dates: 13 Mar 2026
Theme/Event: MUHAS Healthcare City Meeting
Participants: TISEZA & MUHAS
Interest:/Outcome: Healthcare hub promotion
Strategic Insight / Investment Relevance: Strengthens the pipeline of public-private partnership (PPP) opportunities in healthcare investment and service delivery.investment engagement.

Dates: Jan–Feb 2026
Theme/Event: Multi-country engagements
Participants: TISEZA & Investors
Interest:/Outcome: General investment promotion
Strategic Insight / Investment Relevance: Demonstrate sustained investor engagement efforts across multiple sectors and investment categories. agricultural products.

4.6. Enterprise Development Initiatives (Sourcing & Export Centre + Youth Investor Training Programme)

The launch of the Sourcing and Export Centre, alongside the Youth Investor Training Programme, represents a strategic shift in how SEZs function from hosting investors to actively developing producers, suppliers, and export-ready enterprises. The Youth Investor Training Programme, in particular, marks a critical intervention in addressing one of the most persistent gaps in industrialization: the transition from small-scale activity to structured, competitive production. By providing hands-on training in processing, packaging, value addition, and export compliance, the programme is building a new generation of industrial entrepreneurs capable of operating within SEZs and competing in global markets. This approach reflects a broader strategic shift: industrialization is no longer being driven solely by large scale investors, but is increasingly being anchored in local enterprise development and skills transformation. The ambition to develop thousands of youth led enterprises and integrate them into SEZ based production systems signals a move toward a more inclusive and sustainable industrial model.

Picture 4.10: A ribbon-cutting ceremony in Dar es Salaam on March 14, 2026, marking the launch of a sourcing and Export Centre.

SECTION FIVE

NEW ECONOMY

Driving a More Efficient, Competitive, and Execution-Ready Investment Environment

Tanzania's transition toward a "new economy" is increasingly being shaped by the convergence of infrastructure, energy systems, and investment facilitation mechanisms, which are collectively reshaping how businesses operate, scale, and compete. Rather than being driven solely by resource endowment, the investment landscape is evolving toward a model anchored in efficiency, connectivity, and execution capacity.

During the third quarter (January–March 2026), this shift has become more evident, with measurable improvements in logistics performance, energy reliability, and industrial readiness. These gains are not only enhancing the operating environment, but are also influencing investor behavior, moving the focus from market entry to speed of execution and operational efficiency.

5.1. Infrastructure and Logistics as Competitive Enablers

Infrastructure is increasingly serving as a driver of competitiveness rather than a constraint. Improvements in transport and logistics systems, including progress in the Standard Gauge Railway (SGR) and enhanced operational efficiency at the Port of Dar es Salaam are reducing turnaround times, improving predictability, and lowering the cost of moving goods. These developments are strengthening Tanzania's role as a regional distribution and logistics hub, enabling investors to operate within more reliable and efficient supply chains while improving access to regional markets.

5.2. Energy Reliability and Industrial Productivity

A reliable energy supply has become a central pillar of industrial performance. Increased electricity generation, supported by projects such as the Julius Nyerere Hydropower Project, is improving greater grid stability and improved power availability across key production zones. At the same time, strategic energy investments, including the East African Crude Oil Pipeline (EACOP), are reinforcing Tanzania's position as an emerging regional energy hub, while supporting long-term developments are enabling firms to operate more consistently while supporting higher capacity utilization, reduced production risk, and improved cost efficiency.

5.3. Digitalization and System Efficiency

Digitalization is increasingly becoming a central pillar in strengthening Tanzania's investment environment, particularly in improving efficiency, transparency, and coordination across institutions. The ongoing deployment of integrated digital systems is transforming how investors access services and how institutions manage investment processes.

At the core of this transformation is the One Stop Facilitation Centre (OSFC), which is being progressively enhanced through digital processes to enable investors to access multiple government services through a single, coordinated window (Tanzania Investment Electronic Window). Complementing this is the rollout of the National Investment Database System (NIDS), which is improving the tracking, monitoring, and visibility of investment projects across institutions and supporting more data-driven decision-making. In parallel, several government systems are contributing to the digitization of the investment lifecycle. These include the Online Registration System (ORS) by BRELA, which facilitates business registration; the e-Immigration system, which supports processing for work and residence permits; and digital platforms under the Tanzania Revenue Authority (TRA) for tax administration and incentive processing. Together, these systems are reducing processing times, minimizing manual procedures, and enhancing the overall efficiency of service delivery.

Digitalization is also improving coordination between agencies by enabling real-time information sharing, reducing duplication of processes, and strengthening accountability across institutions. This is particularly important in accelerating approvals and supporting investors as they move from project registration to implementation.

Overall, the increasing integration of these digital systems is contributing to a more transparent, responsive, and investor-friendly ecosystem, where processes are streamlined, information is accessible, and investment decisions can be executed more efficiently.

5.4. Industrial Platforms and Speed to Market

The expansion of integrated industrial platforms is further redefining Tanzania's investment environment. Strategic developments such as the Bagamoyo Eco Maritime City (BEMC) are providing serviced land, infrastructure, and connectivity, enabling investors to transition more rapidly from project planning to operationalization. This reflects a broader shift from investment promotion toward investment execution, where the readiness of industrial space and supporting infrastructure becomes a key determinant of competitiveness.

CHAPTER SIX

STRATEGIC PARTNERSHIP

During the reporting period, TISEZA strengthened its engagement with a wide range of stakeholders across the public and private sectors to support investment promotion, facilitation, and project implementation. These collaborative efforts played an important role in enhancing institutional coordination, expanding investor outreach, and improving the effectiveness of the investment facilitation ecosystem.

Through continuous engagement with institutions, industry players, and development partners, TISEZA is fostering a more integrated approach to investment development that supports investor entry, project implementation, enterprise expansion, and long-term investment sustainability.

6.1. Memoranda of Understanding (MoUs)

During the reporting period, TISEZA strengthened its collaboration with key institutions and private-sector partners through the signing of strategic Memoranda of Understanding (MoUs). These partnerships are aimed at enhancing investment promotion, improving facilitation mechanisms, and expanding investor networks across priority sectors of the economy. The MoUs provide structured platforms for collaboration in areas such as investor outreach, policy engagement, business linkages, and aftercare services, while supporting Tanzania's broader industrialization and private sector development agenda.

6.1.1 American Chamber of Commerce Tanzania (AmCham) – MoU

From 26 to 27 February 2026, TISEZA strengthened its global and bilateral engagement efforts through a strategic investment dialogue and institutional collaboration involving key stakeholders, including representatives linked to international business networks such as AMCHAM.

The engagement focused on advancing investment cooperation and promoting Tanzania as a stable and competitive investment destination, particularly in agro-industrial sectors such as sugar production. Discussions also centered on enhancing investor confidence, strengthening institutional partnership, and supporting large-scale industrial investments aligned with Tanzania's economic transformation agenda.

In parallel, the delegation conducted a visit to Mtibwa Sugar Factory, where discussions were held with management to assess investment performance, operational challenges, and opportunities for expansion within the sugar value chain. This engagement reinforced the Government commitment to supporting strategic industries and ensuring sustainability of key agro-industrial investments.

Picture 6.1: TISEZA DG and AmCham representatives sign the bilateral agreement to drive large-scale industrial investments aligned with Tanzania's economic transformation agenda

6.1.2. Memorandum of Understanding with the Tanzania Private Sector Foundation (TPSF)

In addition, TISEZA signed a Memorandum of Understanding with the Tanzania Private Sector Foundation (TPSF) on 17 March 2026, aimed at strengthening private sector participation and enhancing collaboration between government institutions and the business community.

STRATEGIC RELEVANCE

These partnerships reflect an increasing shift toward a collaborative investment promotion framework, where public institutions and private sector organizations jointly support investor mobilization, strengthen investment pipelines, enhance investor confidence, and facilitate more efficient project implementation.

6.2. Investment Opportunities Seeking Strategic Partners

During the third quarter of the 2025/26 financial year (January–March), the Authority identified a pipeline of strategic investment projects seeking private sector partners for development and implementation. These opportunities reflect a combination of Public-Private Partnerships (PPP) and private sector-driven investment projects aligned with national development and sector priorities.

During the quarter, PPP projects were primarily concentrated in the health sector, where partnerships are being promoted to support the development of healthcare infrastructure and specialized services, particularly within the Muhimbili National Hospital (MNH) ecosystem. These projects provide opportunities for private investors to participate in the delivery of essential public services while maintaining commercially sustainable investment models.

At the same time, private sector-led projects were largely concentrated in the manufacturing sector, reflecting continued emphasis on industrialization, value addition, export-oriented production and production-based investment growth. These projects provide flexible partnership arrangements, including joint ventures, strategic equity participation, and industrial collaboration opportunities for investors seeking direct commercial engagement.

Overall, these two partnership models play a complementary role within the investment ecosystem. While PPPs facilitate the delivery of strategic and service-oriented investments with strong public impact, private sector-led initiatives contribute to industrial expansion, enterprise growth, innovation, and broader economic transformation.

Interested investors are encouraged to engage with the Authority for further information and partnership discussions.

Picture 6.2: Proposed Muhimbili National Hospital (MNH) mixed-use Development

Table 6.1: K&M Archplans (T) Ltd. / Muhimbili National Hospital Project Brief

SN	ITEM	DETAILS
1	**Project Name**	Proposed Muhimbili National Hospital (MNH) mixed-use Development
2	**Company Name/Owner**	K&M Archplans (T) Ltd. / Muhimbili National Hospital
3	**Location of the Project**	The proposed Muhimbili Parking Facility, Apartments Hotel and students' hostel will be located within the City of Dar es salaam, Ilala Municipal near the Muhimbili National Hospital precinct, a highly active area characterized by significant commercial, institutional, and social activities.
4	**Project Description**	The project involves the development of a modern, integrated mixed-use complex designed to serve the Muhimbili National Hospital ecosystem and surrounding areas. The development will provide structured car parking, retail spaces, hotel accommodation, residential apartments, and hostel facilities for interns and students, addressing the critical demand for parking and quality accommodation within the MNH area.
5	**Infrastructure**	The development will be undertaken on a plot measuring approximately 25,140 square meters and will include basement parking, a multi-level parking, a hotel block, apartment block, and a student hostel block. The site is well connected to major road networks and supported by existing infrastructure, including water supply, electricity, and other essential urban services.
6	**Project Cost Estimates**	Total Project Cost: TZS 160.0 billion (approximately USD 64.0 million), comprising development costs of TZS 145.0 billion, land value of TZS 15.0 billion, and provisions for professional fees, contingencies, and financing costs.
7	**Project Status**	A comprehensive feasibility study has been prepared to assess financial, and commercial viability of the project to support the identification of potential investors and financing institutions.
8	**Financing Status**	The proposed funding structure adopts an 80:20 debt-to-equity ratio, whereby approximately TZS 128.0 billion (USD 51.2 million) will be raised through senior debt financing, while the remaining TZS 32.0 billion (USD 12.8 million) will be provided as equity by the project sponsors. This financing structure is intended to optimize capital efficiency while maintaining a balanced risk profile.
9	**Contact Person**	Arch. Albert Mwambafu Managing Director K&M Archplans (T) Ltd. P.O Box 32625 Dar es Salaam.
10	**Email**	almwamba2007@yahoo.com kmarchplanslimited@gmail.com
11	**Phone**	+255 756700330 (Albert Mwambafu) +255 717246332 (Rogate Sichona)

Picure 6.3: Buguruni Mixed-Use Commercial Complex Project

Table 6.2: Buguruni Mixed-Use Commercial Complex project brief

SN	ITEM	DETAILS
1	**Project Name**	Buguruni Mixed-Use Commercial Complex
2	**Company Name/ Owner**	K&M Archplans (T) Ltd/ Muhimbili National Hospital
3	**Location of the Project**	Buguruni Ward, Ilala District, Dar es Salaam, Tanzania. Approximately 5 km west of Dar es Salaam City Centre, near TAZARA Railway Station and Benjamin Mkapa National Stadium.
4	**Project Description**	The project entails the development of a modern, high-yield mixed-use commercial complex offering approximately 20,000 m^2 of Gross Leasable Area (GLA). The development will feature high-visibility retail and anchor tenants on the lower floors and Grade A offices, clinics, and professional suites on the upper floors. Designed as a one-stop commercial hub, the project addresses a significant shortage of formal, managed commercial space in Buguruni, an underserved yet densely populated micro-market of approximately 47,000 residents. The project capitalizes on the growing demand from banks, telecom operators, healthcare providers, and corporate tenants seeking secure, reliable, and professionally managed premises.

SN	ITEM	DETAILS
5	**Infrastructure**	The development is situated on a 3,381 m^2 land parcel with direct frontage on a major road, guaranteeing strong visibility and ease of access. The site is fully serviced, with power, water, sewerage, and road infrastructure available or extendable. Supporting facilities include secure on-site parking, 24-hour security, modern HVAC systems, and proximity to major transport corridors and urban amenities, enhancing property's attractiveness to tenants and its long-term asset value.
6	**Project Cost Estimates**	The total project investment cost is TZS 22.01 billion, comprising TZS 1.01 billion for land acquisition and approximately TZS 21.00 billion for construction and associated soft costs, including of contingency provisions.
7	**Project Status**	Feasibility study completed and project currently being promoted to secure an investor.
8	**Financing Status**	The project is structured with a robust and efficient capital mix of 80% debt financing (TZS 17.61 billion) and 20% equity contribution (TZS 4.40 billion). Equity represents the sponsor's commitment, while debt financing is sought to complete development, offering strong returns supported by a projected internal Rate of Return (IRR) of 30% and rapid equity payback.
9	**Contact Person**	Arch. Albert Mwambafu Managing Director K&M Archplans (T) Ltd. P.O Box 32625 Dar es Salaam.
10	**Email**	almwamba2007@yahoo.com kmarchplanslimited@gmail.com
11	**Phone**	255 756700330 (Albert Mwambafu) +255 717246332 (Rogate Sichona)

Table 6.3: Mohamed Yusuf Mirambo project brief

SN	ITEM	DETAILS
1	**Company Name**	Mohamed Yusuf Mirambo
2	**Location of the Project**	Mkunama, Mtawanya Ward, Kibiti District, Coast Region

SN	ITEM	DETAILS
3	**Project Description**	60-acre oil palm plantation (Tenera, 9m × 9m), fully titled and located in Kibiti District. Planting was completed in Year 2, seedling survival rate 85–95% and healthy crop growth. Maintenance and irrigation are planned for Years 3–5; commercial production from Year 6. Strong domestic demand (estimated 400-ton deficit) and potential regional market. By-products (kernel oil and palm kernel cake) add revenue; project owned and managed by Project Owner.
4	**Infrastructure**	48 Acres with title deeds plus approximately 10 acres of unsurveyed land. Located approximatedly 3.2 km from the Dar es salaam to Mtwara tarmac highway.
5	**Project Cost Estimates**	The overall project investment is estimated at TZS 500 million through to full production capacity and initial harvesting of palm oil. To date, the project has been developed using owner's equity amounting to TZS 140 million, demonstrating strong commitment and risk-sharing by the project owner. An additional TZS 360 million is now sought to finance expansion and operational activities during Years 3 to 5.
6	**Project Status**	The project has entered its third year of implementation (Year 0–Year 2). A total of 60 Acres have been fully planted with oil palm seedlings. Current field assessments indicate a strong establishment phase, with an estimated seedling survival rate of approximately 85-95%, reflecting effective land preparation, planting practices, and ongoing field management. This performance demonstrates reduced establishment risk and a positive outlook toward commercial production.
7	**Financing Status**	Owners' contribution: TZS 140 million
8	**Contact Person**	Mohamed Y. Mirambo Project Owner
9	**Email**	mirambo2013@gmail.com
10	**Phone**	+255 759715181 +255 713247098

Table 6.4: Mohamed Isaack Damian Pilla project brief

SN	ITEM	DETAILS
1	**Company Name**	Isaack Damian Pilla (Operating as Chimbuya Blocks)
2	**Project Name**	Integrated Logistics, Hospitality, and Fuel Services Development with Industrial Activities – Tunduma Trade Corridor (8 Hectares JV Investment)
3	**Location of the Project**	Chimbuya Village, Ukwile Ward, Mbozi District, Songwe Region, Tanzania (Approximately 18 km from Tunduma Border Post)
4	**Project Description**	This project involves an 8-hectare (approximately 20 acres) strategic land development along the Tunduma Trade Corridor in Southern Tanzania, approximately 18 km from the Tunduma Border Post (Tanzania–Zambia). The project is a Joint Venture (JV) investment opportunity targeting integrated logistics, hospitality, fuel services, and light industrial operations, making it a diversified, high-potential investment development.
5	**Infrastructure**	i. Land Size: 8 hectares (approximately 20 acres) – Private ownership with a valid title ii. Supporting Facilities: Suitable for logistics yards, warehousing, hospitality, fuel station development, and light industrial operations. iii. Connectivity: Immediate access to a tarmac road and international trade corridor; the TAZARA railway line passes through. Only 18 km from Tunduma Border Post and other amities such as utilities, border services, the TPA office, and social facilities.
6	**Project Cost Estimates**	The estimated total investment cost for the integrated development project is USD 5.0 – 8.5 million, depending on the final project configuration and scale.
7	**Project Status**	The main JV development project has not yet started. However, current small-scale operations on site include block making machines – 3 pcs, moderate jaw crusher, concrete mixers – 3 pcs and car wash machines.
8	**Financing Status**	i. Secured Funds: Owner's land (8 hectares with valid title) and operational machines ii. Required Funds: USD 5.5 – 9.0 million for construction, JV development, and scaling operations iii. Owner's Contribution: Land (valued asset in strategic location) and operational industrial equipment
9	**Contact Person**	Isaack Damian Pilla, Chief Executive Officer (CEO) Yahaya Omary Abdallah, Personal Aassistance to the CEO
10	**Email**	abdallahyahayaomary@gmail.com chimbuyablocks@gmail.com
11	**Phone**	+255748636129

Table 6.5: Mabut Company Limited project brief

SN	ITEM	DETAILS
1	**Company Name**	Mabut Company Limited
2	**Location of The Project**	The project is located at Nyanga Kabailwa, Bukoba Municipal, in the Kagera Region, Tanzania.
3	**Project Description**	Project cost will depend on the investor's chosen business model, the scale of operations, and the level of facility modification required.
4	**Infrastructure**	Land size: Approximately 15,000 square meters of titled land suitable for industrial and commercial use. Existing structure: Former industrial factory building suitable for immediate rehabilitation and repurposing into manufacturing, processing, and logistics. Power supply: Connected to 3-phase electricity. Water supply: Reliable water access available on-site. Road access: Excellent Road connectivity with direct access to main and regional roads.
5	**Project Cost Estimates**	Project cost will depend on the investor's chosen business model, the scale of operations, and the level of facility modification required.
6	**Project Status**	The property consists of a completed industrial facility, with the majority of the structure fully built and functional. Operational floors: Ground and main operational floors; second floors: structurally complete with minor finishing work remaining; Utilities: active and operational.
7	**Financing Status**	The property is fully owned and operational at a basic level, with no immediate requirement for external financing from the owner's side. Current income status:
8	**Contact Person**	Name: Ansbert Andiphance Kilukibi Title: Project coordinator
9	**Email**	hancelabconnect@gmail.com
10	**Phone**	0683188531

6.3. Land-Based Investment Opportunities (Investor–Landowner Linkages)

As part of its investor facilitation mandate, the Tanzania Investment and Special Economic Zones Authority (TISEZA) continues to play a key role in linking investors with Tanzanians who own land suitable for investment.

Through this initiative, landowners are able to present their land parcels for investment promotion, while investors are provided with access to ready-to-develop sites across different regions and sectors. These arrangements offer flexible entry options, including outright purchase, lease arrangements, or joint venture partnerships, depending on investor preferences and project requirements.

The initiative not only expands the pool of investment-ready land, but also promotes inclusive participation of Tanzanians in investment projects, enabling them to benefit directly through partnerships and asset utilization. Table 6.6 portrays selection of land parcels submitted for promotion and partnership development.

Table 6.6: Available Land Parcels for Investment

S/N	Land Location	Survey Status	Legal Document	Size	Land Use	Mode Of Disposition
1.	KIPARANGANDA-MKURANGA DISTRICT	Unserveyed	SALES AGREEMENT	12.5 acres	Industrial	Selling, Joint venture and Leasing
2.	MBALAWALA-DODOMA	Surveyed	Certificate of Occupancy	100 acres	Agriculture	Selling, Joint venture and Leasing
3.	KIBO LUILO LUDEWA-NJOMBE	Surveyed	Customary Right of Occupancy	5.784 acres	Agriculture	Joint venture and Leasing
4.	BOMA NSUNGU MANDA LUDEWA- NJOMBE	Surveyed	Customary Right of Occupancy	1.185 acres	Hotel/ Residential	Joint venture
5.	LUILO MISHENI, LUILO LUDEWA- NJOMBE	Surveyed	Customary Right of Occupancy	2.750 acres	Residential and Hospitality	Joint ventureand Leasing
6.	KIPANGALA ASILIA LUILO, LUDEWA-NJOMBE	Surveyed	Customary Right of Occupancy	3.461 acres	Horticulture	Joint venture and Leasing
7.	ISOTA-MBONGO-LUDEWA- NJOMBE	Surveyed	Customary Right of Occupancy	118.86 acres	Tourism	Joint venture
8.	NSILA KIMELEMBE LUDEWA- NJOMBE	Surveyed	Customary Right of Occupancy	25.341 acres	Agriculture	Joint venture and Leasing
9.	NABERERA VILLAGE-SIMANJIRO DISTRICT	Surveyed	Certificate of Occupancy	139.571 hectares	Plant and Animal Husbandry	Selling, Joint venture and Leasing
10.	NABERERA VILLAGE-SIMANJIRO DISTRICT	Surveyed	Certificate of Occupancy	228.558 hectares	Farming and Livestock Keeping	Selling, Joint venture and Leasing
11.	NABERERA VILLAGE-SIMANJIRO DISTRICT	Surveyed	Certificate of Occupancy	226.73 hectares	Farming and Livestock Keeping	Selling, Joint venture and Leasing
12.	VIGWAZA/VISEZI-CHALINZE	Unserveyed	Certificate of Occupancy	10.7 acres	Farming and Livestock Keeping	Selling
13.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	8.09 hectares	Farming	Leasing
14.	FUKAYOSI - BAGAMOYO	Surveyed	Certificate of Occupancy	7517 sqm	Wholesale and Storage Warehouse	Selling, Joint venture and Leasing
15.	MBWENI	Surveyed	Certificate of Occupancy	2344 sqm	Residential	Joint venture
16.	MTWARA	Surveyed	Certificate of Occupancy	5027 sqm	Hotel and Residential	Selling and Leasing
17.	MTWARA	Surveyed	Certificate of Occupancy	6555 sqm	Hotel and Residential	Selling and Leasing
18.	MTWARA	Surveyed	Certificate of Occupancy	8805 sqm	Hotel and Residential	Selling and Leasing
19.	FUKAYOSI - BAGAMOYO	Surveyed	Certificate of Occupancy	2912 sqm	Yard	Selling, Joint venture and Leasing
20.	FUKAYOSI - BAGAMOYO	Surveyed	Certificate of Occupancy	5408 sqm	Petrol Station	Selling, Joint venture and Leasing

S/N	Land Location	Survey Status	Legal Document	Size	Land Use	Mode Of Disposition
21.	FUKAYOSI - BAGAMOYO	Surveyed	Certificate of Occupancy	40189 sqm	Educational Building	Selling, Joint venture and Leasing
22.	FUKAYOSI - BAGAMOYO	Surveyed	Certificate of Occupancy	7608 sqm	Wholesale and Storage Warehouse	Selling, Joint venture and Leasing
23.	MBIGILI BUSOKELO-RUNGWE	Surveyed	Sales Agreement	1.75 acres	Agriculture	Selling, Joint venture and Leasing
24.	SAENI KIBAHA TOWN COUNCIL	Surveyed	Certificate of Occupancy	7 acres	Industrial	Selling
25.	NAKAHEGWA VILLAGE, SONGEA	Surveyed	Certificate of Occupancy	92.9 hectares	Agriculture	Leasing
26.	KIBAHA	Unserveyed	Certificate of Occupancy	40 acres	Industral/ Agriculture	Selling
27.	ZINGA	Surveyed	Certificate of Occupancy	23 acres	Light Industry/ Warehouse/ Petrol Station	Selling
28.	MAKURUNGE	Surveyed	Certificate of Occupancy	5.461 hectares	Industrial	Selling
29.	MBEZI BEACH TANKI BOVU - DAR ES SALAAM	Surveyed	Certificate of Occupancy	1612 SQM	Industrial	Selling and Leasing
30.	MSALATO-DODOMA	Surveyed	Certificate of Occupancy	8617 SQM	Industrial	Selling
31.	RUVU RAILWAY STATION-UBUNGO		Certificate of Occupancy	2 acres	Industrial	Selling
32.	MISUGUSUGU-KIBAHA TOWNSHIP	Surveyed	Survey map	54258 sqm	Industrial	Selling, Joint venture and Leasing
33.	PANGANI- TANGA	Unserveyed	Certificate of Occupancy	3 Acres	Hotel	joint venture
34.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	10 Hectares	Farming/ Industrial	Selling
35.	ZEGERENI-KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	430,116 SQM	Industrial	Selling
36.	SINZA WARD- DAR ES SALAAM	Surveyed	Certificate of Occupancy	4378 SQM	Residential/ Commercial	Selling, Joint venture and Leasing
37.	KISARAWE DISTRICT-PWANI	Surveyed	Certificate of Occupancy	38.4 ACRES	Agriculture	Selling, Joint venture and Leasing
38.	MIGOMBANI STREET, MIKOCHENI-DAR ES SALAAM	Surveyed	Certificate of Occupancy	1969.54 SQM	Residential	Selling, Joint venture and Leasing
39.	KAGERA -BUKOBA	Unsurveyed	Certificate of Occupancy	2.2 Acres	Beach Plot	Selling, Joint venture and Leasing
40.	PASUA-MOSHI	Surveyed	Certificate of Occupancy	8961 sqm	Industrial	Selling
41.	AMANI GOMVU-TEMEKE MUNICIPALITY	Surveyed	Certificate of Occupancy	14349 sqm	Housing Estate	Selling, Joint venture and Leasing
42.	AMANI GOMVU-TEMEKE MUNICIPALITY	Surveyed	Certificate of Occupancy	9262 SQM	Housing Estate	Selling, Joint venture and Leasing

S/N	Land Location	Survey Status	Legal Document	Size	Land Use	Mode Of Disposition
43.	AMANI GOMVU-TEMEKE MUNICIPALITY	Surveyed	Certificate of Occupancy	25534 sqm	Commercial/ Residential	Selling, Joint venture and Leasing
44.	AMANI GOMVU-TEMEKE MUNICIPALITY	Surveyed	Certificate of Occupancy	21317 Sqm	Educational Building	Selling, Joint venture and Leasing
45.	MABIBO SAHARA-UBUNGO	Surveyed	Certificate of Occupancy	19410 SQM	Industrial	Selling and Joint venture
46.	KEREGE AMANI-BAGAMOYO DISTRICT	Surveyed	Survey map	190565 Sqm	Industrial	Selling and Joint venture
47.	MBUTU-TEMEKE MUNICIPALITY	Surveyed	Certificate of Occupancy	3159 SQM	Residential	Selling, Joint venture and Leasing
48.	MBUTU-TEMEKE MUNICIPALITY	Surveyed	Certificate of Occupancy	5157 SQM	Residential	Selling, Joint venture and Leasing
49.	RUVU DARAJANI - CHALINZE DISTRICT	Surveyed	Certificate of Occupancy	43,645 sqm	Commercial	Selling
50.	MAKURUNGE - BAGAMOYO	Surveyed	Certificate of Occupancy	2010 sqm	Shops	Selling
51.	MAKURUNGE - BAGAMOYO	Surveyed	Certificate of Occupancy	1888 sqm	Shops	Selling
52.	ROBANDA- MUGUMU	Surveyed	Certificate of Occupancy	10.22 hectares	Special Places of Assembly by Maintaining Camp Sites and Caravan Parks	Selling, Joint venture and Leasing
53.	MLALAKUA, MWENGE	Surveyed	Certificate of Occupancy	1478 sqm	Residential	Leasing
54.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	2387 sqm	Fuel Service Station	Selling, Joint venture and Leasing
55.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	2218 sqm	Dwelling Houses	Selling and Leasing
56.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	2296 sqm	Dwelling Houses	Selling and Leasing
57.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	2020 sqm	Dwelling Houses	Selling and Leasing
58.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	1944 sqm	Dwelling Houses	Selling and Leasing
59.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	1927 sqm	Dwelling Houses	Selling and Leasing
60.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	1710 sqm	Dwelling Houses	Selling and Leasing
61.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	1871 sqm	Dwelling Houses	Selling and Leasing
62.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	1786 sqm	Dwelling Houses	Selling and Leasing
63.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	1795 sqm	Dwelling Houses	Selling and Leasing
64.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	2218 sqm	Dwelling Houses	Selling and Leasing
65.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	2087 sqm	Dwelling Houses	Selling and Leasing

S/N	Land Location	Survey Status	Legal Document	Size	Land Use	Mode Of Disposition
66.	MKWALIA KITUMBO - MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	2247 sqm	Dwelling Houses	Selling and Leasing
67.	FUKAYOSI - BAGAMOYO	Unserveyed	Certificate of Occupancy	22.272 acres	Industrial	Selling
68.	MTONI, BAGAMOYO MSATA ROAD	Unserveyed	Certificate of Occupancy	1.457 acres	Industrial	Selling
69.	LUTUKIRA, SONGEA DISTRICT	Surveyed	Certificate of Occupancy	19787.62 Hectares	Agriculture	Joint venture
70.	MSEREKIA-TPC, REMITI, MOSHI	Unserveyed	Customary Right of Occupancy	15.30 Acres	Agriculture	leasing
71.	CHANG'OMBE, MADUKA MAWILI	Surveyed	Certificate of Occupancy	705 Sqm	Commercial/ Residential	Selling
72.	PINGO AREA, CHALINZE	Unserveyed	Certificate of Occupancy	154 Acres	Industrial Area	Selling, Leasing and JV
73.	IRINGA MUNICIPAL, IPOGORO WARD	Unserveyed	Customary Right of Occupancy	8734Sqm	Industrial Area	Selling, Leasing and JV
74.	MKURANGA	Surveyed	Certificate of Occupancy	16 Acres	Industrial Area	Selling
75.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	5357Sqm	Industrial Area	Selling
76.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	4299Sqm	Industrial Area	Selling
77.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	6026Sqm	Industrial Area	Selling
78.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	8442Sqm	Industrial Area	Selling
79.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	4218Sqm	Industrial Area	Selling
80.	VIKAWE- KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	13500Sqm	Industrial Area	Selling
81.	MISUGUSUGU-KIBAHA TOWNSHIP	Unserveyed	Certificate of Occupancy	10 Acres	Industrial Area	Selling
82.	KABUKU, HANDENI DISTRICT	Unserveyed	Certificate of Proof of Farm Ownership	60	Agriculture	leasing and JV
83.	KISAULA LUDEWA	Surveyed	Customary Right of Occupancy	36.893 Acres	Agriculture	leasing and JV
84.	ZEGERENI-KIBAHA TOWNSHIP	Surveyed	Certificate of Occupancy	9106 Sqm	Industrial Area	Selling
85.	KISEMVULE-MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	6.30 Acres	Industrial Area	Selling
86.	MVULENI-MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	93663 Sqm	Industrial Area	Selling
87.	MKIU-MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	134,863 Sqm	Industrial Area	Selling
88.	KISEMVULE-MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	9,896 Sqm	Industrial Area	Selling, Joint venture and Leasing
89.	KISEMVULE-MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	4,629 Sqm	Industrial Area	Selling, Joint venture and Leasing

S/N	Land Location	Survey Status	Legal Document	Size	Land Use	Mode Of Disposition
90.	KISEMVULE-MKURANGA DISTRICT	Surveyed	Certificate of Occupancy	11,000 Sqm	Industrial Area	Selling, Joint venture and Leasing
91.	TANDANGONGORO-LINDI	Surveyed	Certificate of Occupancy	100 Acres	Farming/ Livestock Keeping	selling
92.	TANDANGONGORO-LINDI	Surveyed	Certificate of Occupancy	104 Acres	Farming/ Livestock Keeping	selling
93.	TANDANGONGORO-LINDI	Surveyed	Certificate of Occupancy		Farming/ Livestock Keeping	selling
94.	KISANGA, KISARAWE DISTRICT	Surveyed	Certificate of Occupancy	50 Acres	Agriculture	selling
95.	KISANGA, KISARAWE DISTRICT	Surveyed	Certificate of Occupancy	30 Acres	Agriculture	selling
96.	KISANGA, KISARAWE DISTRICT	Surveyed	Certificate of Occupancy	30 Acres	Agriculture	selling
97.	CHAMAKWEZA-CHALINZE	Surveyed	Certificate of Occupancy	13,389 Sqm	Industrial Area	selling
98.	CHALINZE - VISENZI	Surveyed	Certificate of Occupancy	256 Acres	Industrial Area	Selling, Joint venture and Leasing
99.	KINGANI BEACH BAGAMOYO	Surveyed	Certificate of Occupancy	7 Acres	Institution Area	Selling
100.	MAKURUNGE, BAGAMOYO	Surveyed	Certificate of Occupancy	19 Acres	Industrial Area	Selling
101.	BUSEGA, SIMIYU – LAKE VICTORIA	Unsurveyed	Certificate of Occupancy	9 Acres	Farming, Livestock	Selling
102.	BUNJU A – KINONDONI, DAR ES SALAAM	Surveyed	Certificate of Occupancy	6000 sqm	Residential	Selling
103.	VISIGA MADAFU-COASTAL REGION	Surveyed	Certificate of Occupancy	6 acres	Industrial	Selling
104.	MINDU INDUSTRY AREA, MOROGORO	Surveyed	Certificate of Occupancy	21,540 sqm	Industrial	Joint Venture/ Leasing
105.	MAJENGO, DODOMA	Surveyed	Certificate of Occupancy	2000 sqm	Residential	Joint Venture/ Leasing/ Selling
106.	JANGWANI BEACH AREA, DAR ES SALAAM	Surveyed	Certificate of Occupancy	5389 sqm	Residential	Selling/Joint Venture

6.4. Mapping Investment Potential across Tanzania's Regions - Spatializing Opportunity:

During the third quarter, Tanzania's investment landscape has continued to evolve beyond traditional centres, revealing a more spatially distributed pattern of opportunities across regions. This shift reflects a growing alignment between regional resource endowments, infrastructure development, and emerging investment systems, creating a more diversified and investment-ready economy.

Rather than a one-size-fits-all model, each region is increasingly defining its role within the national economy, offering distinct opportunities across agriculture, tourism, manufacturing, mining, energy, and services.

Table 6.7: Investment Potential across Tanzania's Regions

S/N	Region	Priority Sectors	Investment Rationale	Strategic Opportunity
1	Dar es Salaam	Manufacturing, Logistics, Trade, Services	Port hub, infrastructure concentration	Regional distribution, export manufacturing
2	Pwani (Coast)	Industry, Logistics, Agro-processing	SEZs, proximity to Dar	Industrial clusters, export processing
3	Dodoma	Real Estate, Services, Logistics, Agriculture	Capital city growth	Commercial expansion, logistics hub
4	Mwanza	Fisheries, Agro-processing, Trade, Tourism	Lake Victoria access	Fish processing, regional trade
5	Mbeya	Agriculture, Agro-processing, Tourism, Energy	Highlands and SADC access	Agro-industry and tourism circuits
6	Kagera	Agriculture, Fisheries, Tourism	Border access and lake	Agro-processing, eco-tourism
7	Arusha	Tourism, Services, Trade	Northern tourism circuit	High-value tourism
8	Kilimanjaro	Tourism, Agro-processing	Established tourism brand	Tourism and agri value chains
9	Manyara	Tourism, Agriculture	National parks and land	Eco-tourism and farming
10	Morogoro	Agriculture, Manufacturing, Logistics	Central corridor	Agro-processing hub
11	Tanga	Industry, Logistics, Tourism	Port and coastline	Industrial revival and coastal tourism
12	Geita	Mining, Processing, Trade	Gold production	Mineral processing
13	Shinyanga	Mining, Agriculture	Resource base	Mining and agro linkages
14	Simiyu	Agriculture, Livestock	Expanding farming zone	Agro-processing
15	Tabora	Agriculture, Forestry	Central-west corridor	Timber and agri value addition
16	Katavi	Tourism, Agriculture	National-park and land	Eco-tourism and large-scale farming
17	Rukwa	Agriculture, Livestock	Fertile land	Commercial farming
18	Songwe	Agriculture, Trade	Border (Zambia)	Cross-border agro trade
19	Ruvuma	Agriculture, Forestry	Large land availability	Agro-industry and timber
20	Iringa	Agriculture, Tourism	Highlands and parks	Agro-processing and tourism
21	Njombe	Agriculture, Forestry	Tea, timber	Agro-industrial processing
22	Lindi	Agriculture, Energy, Tourism	Coast and gas potential	Agro and energy-linked investment
23	Mtwara	Energy, Agriculture, Logistics	Gas and port	Energy hub and agro-processing
24	Singida	Agriculture, Mining	Sunflower and minerals	Agro-processing and mining
25	Mara	Mining, Agriculture, Tourism	Gold and Serengeti	Mining and tourism integration

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6.4.1. What This Reveals

The expanded regional mapping highlights several structural shifts:

i. Investment opportunities are becoming more geographically diversified, reducing reliance on traditional hubs.

ii. Regions are increasingly aligning with multiple sectors, not single-sector identities.

iii. Tourism is emerging alongside agriculture and industry as a cross-cutting opportunity in several regions.

iv. Border and coastal regions are strengthening Tanzania's role in regional trade and logistics

6.4.2. Linking Regions to the Investment System

These regional opportunities are increasingly supported by national-level systems:

v. SEZs and industrial zones anchoring production in key regions;

vi. Infrastructure corridors connecting inland production to ports and markets;

vii. Digital and facilitation systems improving access to investment services; and

viii. Enterprise and export platforms enabling participation in value chains.

Together, these elements are transforming Tanzania into a more integrated investment landscape, where regions function as interconnected nodes within a broader economic system.

6.5. Outlook

As investment continues to expand across regions, Tanzania is positioning itself to leverage its geographic diversity as a strategic advantage. The next phase of growth will depend on how effectively the country aligns regional strengths with sectoral investment and supporting systems, enabling a more inclusive, competitive, and production-driven economy.

SECTION SEVEN

SPECIAL ECONOMIC ZONES (SEZS): STRATEGIC INDUSTRIAL PLATFORMS

Tanzania has established a growing network of Special Economic Zones (SEZs) across the country, designed to support industrial development, value addition, and export-oriented investment. While these zones vary in scale, location, and sector focus, a number of them have emerged as strategic industrial growth centers, reflecting their strong alignment with national development objectives and their readiness to support large-scale, export-oriented, and industrial investments.

These strategic zones are distinguished by their location within key economic corridors, access to multimodal infrastructure, proximity to markets and raw materials, and the availability of serviced industrial land. Together, they provide investors with integrated, investment-ready platforms for manufacturing, logistics, agro-industrial processing and industrial production. The following zones represent some of the most prominent strategic SEZs currently being positioned to drive Tanzania's transition toward a more industrialized, export-oriented, and globally competitive economy.

7.1. Bagamoyo Eco Maritime City (BEMC) – Phase I Industrial Park

Powered by the Tanzania Investment and Special Economic Zones Authority (TISEZA)

Tanzania Investment and Special Economic Zones Authority (TISEZA), committed to positioning Tanzania as a leading regional manufacturing, logistics, and industrial investment hub, has demarcated approximately 151 hectares of prime industrial land under the Bagamoyo Eco Maritime City (BEMC) – Phase I Industrial Park, located in Zinga, Bagamoyo

Why Invest in BEMC Phase I?

Strategic Location & Port Proximity

Just 45 km from Dar es Salaam Port, facilitating efficient cargo movement to domestic, regional, and international markets.

Adjacent to the processed Bagamoyo Mega Port (Mbegani Port), projected to become one of the largest and most advanced deep-sea ports in East Africa, significantly enhancing Tanzania's regional trade, maritime logistics, and export capacity.

↗ Excellent Road Connectivity

Direct access via the fully paved Bagamoyo highway ensures reliable connectivity to Dar es Salaam, neighbouring regions, and regional trade corridors supporting efficient supply chain and freight movement.

↗ Seamless Access to Road, Rail, and Sea Transport

Strategically positioned near the proposed railway corridor linking Bagamoyo Port to:

- Central Railway Line (SGR and MGR)
- Tanzania-Zambia Railway (TAZARA)

This integrated transport network supports efficient freight connectivity to regional markets including Zambia, the Democratic Republic of Congo (DRC), Malawi, and other neighbouring counties.

↗ Reliable Energy and Utilities Infrastructure

The park is located close to the proposed power substation and gas distribution infrastructure, supporting reliableand cost-effective energy supply tailored for industrial operations.

In addition, planned water supply and wastewater treatment systems are being designed in accordance with eco-industrial and environmental accordance standards to support long-term industrial development

↗ Ready-to-Use Industrial Plots

The park offers approximately 134 fully demarcated industrial plots within Industrial Park 3 Block 1, designed to accommodate diverse manufacturing, logistics, warehousing, and commercial investment activities.

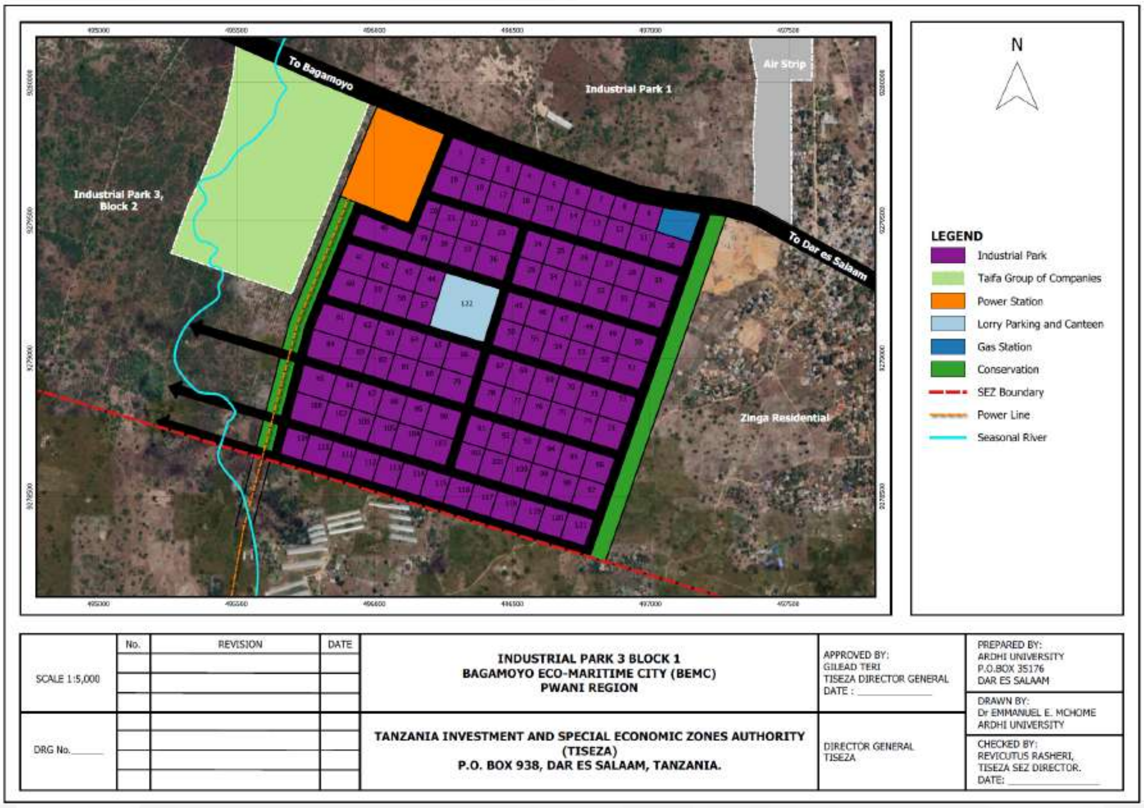
- **Social Infrastructure Nearby**
  - **Education & Workforce Development:**

    Though Bagamoyo is developing rapidly, the University of Dodoma (UDOM) — one of East Africa's largest universities — is located approximately 80 km inland and serves as a major source of skilled labor in engineering, ICT, industrial operations and logistics sectors. Local technical institutions and VETA centers further support the availability of semi-skilled and technical labor.

  - **Healthcare Facilities:**

    Bagamoyo District Hospital provides accessible healthcare services within the area, while specialized medical services remain accessible in Dar es Salaam, j including the Muhimbili National Hospital (MNH), Tanzania's leading tertiary and referral hospital.

- **Ideal Sectors for Investment**
  - **Light and heavy manufacturing industries**
  - **Agro-processing and food value addition**
  - **Logistics and warehousing**
  - **Energy and green technology ventures**
  - **Export-oriented industrial operations**



Picture 7.1: Master Plan of Industrial Park 3 Block 1, Bagamoyo Eco-Maritime City (BEMC)

7.2. Kwala SEZ – Kibaha, Coastal Region

The Tanzania Investment and Special Economic Zones Authority (TISEZA) has allocated approximately 100 hectares of prime industrial land for the development of the Kwala Special Economic Zone (Kwala SEZ), located in Kibaha, Coastal Region.

Strategically positioned adjacent to the Kwala Dry Port, the Kwala SEZ offers seamless connectivity to Tanzania's major domestic, regional, and international trade corridors.

Key Infrastructure Highlights

↗ Direct Rail Links

Kwala SEZ is directly connected to both the Standard Gauge Railway (SGR) and Meter Gauge Railway (MGR) networks, enabling efficient cargo transportation between Dar es Salaam Port and inland as well as cross-border markets.

↗ Modern Highway Access:

The zone is accessible through the tarmacked Dar es Salaam-Morogoro (TANZAM) Highway, providing reliable road connectivity to national markets, industrial centers, and regional trade corridors.

↗ Port Decongestion Advantage:

Positioned as an emerging logistics, warehousing, and manufacturing hub, Kwala SEZ plays a strategic role in supporting the decongesting Dar es Salaam Port By facilitating inland cargo handling, reducing logistics bottlenecks, and improving cargo clearance efficiency.

- Regional Trade Reach:

  Strategically located to serve landlocked neighboring countries including, Uganda, Rwanda, Burundi, Zambia, Malawi, and the Democratic Republic of Congo (DRC)

- The zone further benefits from connectivity through the Isaka Dry port, TAZARA railway system, and the Center Corridor Transport network, strengthening regional trade integration and export distribution capacity.

↗ Healthcare Facilities:

The area is within reach of major healthcare institutions, including:

- Morogoro Regional Referral Hospital
- Bagamoyo District Hospital
- Muhimbili National Hospital (Mloganzila and Upanga campuses)

In addition, plans for on-site health clinics and occupational health services within the SEZ are intended to support employee welfare, workplace safety, and emergency response systems.

↗ Utility Infrastructure:

The zone benefits from access to reliable electricity infrastructure through the TANESCO national grid, with additional potential for dedicated substations and renewable-energy integration, including solar-power systems.

Water supply is expected to be supported through the Lower Ruvu water Treatment plant alongside supplementary borehole infrastructure,

The zone is also designed to accommodate industrial-grade wastewater treatment systems, stormwater drainage infrastructure, and environmental management systems suitable for large-scale industrial operations.

Why Kwala SEZ?

- Multimodal logistics connectivity (port, road, rail)
- Proximity to Dar es Salaam—Tanzania's largest commercial city
- Access to skilled labor, education, and healthcare services
- Government-backed incentives and land allocation for qualifying investors

- Designed to support light and heavy manufacturing, logistics, and export processing

Sectors for Investment

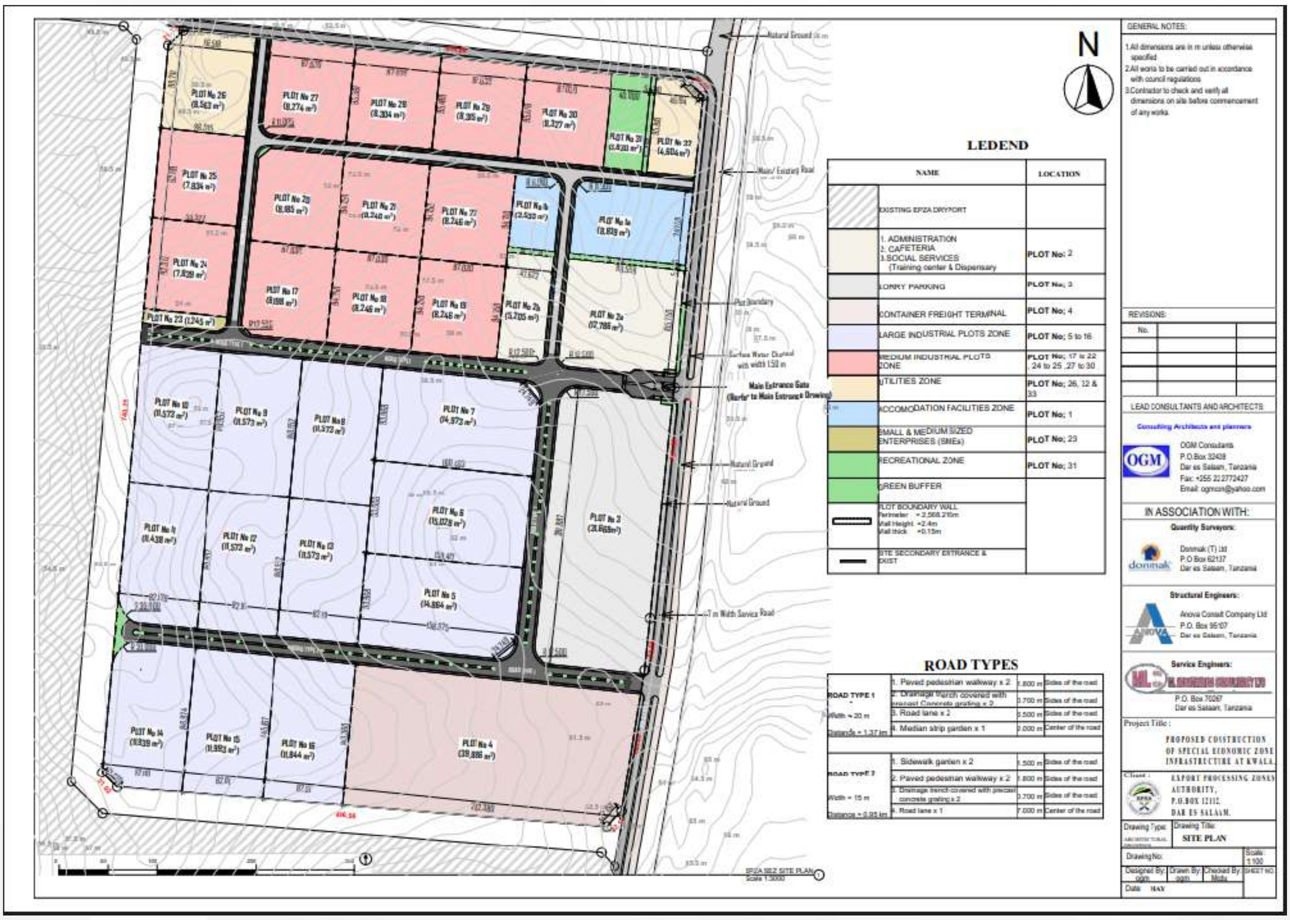
- **Agriculture Value Addition and Fast-Moving Consumer Goods (FMCG)**
- **Manufacturing, with a focus on:**
  - Textiles and clothing
  - Pharmaceuticals
  - Motor vehicle manufacturing, assembly, and spare parts
  - Paper products and packaging materials
  - Rubber and rubber-based products
  - Assembly of engines (vehicles, boats, tractors, motorcycles)
  - Simple machinery production
  - Solar panels, batteries, and other green transition technologies
  - Electronics and household appliances
  - Wood products, furniture, and construction materials

Investors meeting the Kwala SEZ investment criteria may benefit from:

- **Allocation of project land**
- **Provision of essential infrastructure, including:**
  - Reliable electricity supply
  - Clean water access
  - Internal road network
  - Efficient drainage and waste systems

Kwala SEZ offers a rare combination of strategic location, multimodal transport infrastructure, and investor-focused incentives—making it a premier destination for regional manufacturing and trade expansion.

Kwala SEZ Layout Map



Picture 7.2: Site plan for the proposed Construction of Special Economic Zone Infrastructure at Kwala

7.3. Nala SEZ, Dodoma Region

TISEZA has demarcated approximately 607 hectares of land for the Nala Special Economic Zone (Nala SEZ) in Dodoma Region. Nala SEZ is one of the flagship zones identified for strategic industrial development in Tanzania's capital city. Its location near key government institutions, transport infrastructure, and utilities makes it an ideal choice for high-value manufacturing, processing, and logistics investments.

Why NALA Now?

↗ Strategic Connectivity and Infrastructure Highlights

Nala SEZ benefits from superior infrastructure and location advantages, making it a highly attractive destination for both local and international investors:

↗ Air Transport – National & International Access

- Dodoma Airport: Facilitates efficient domestic air connectivity to major cities such as Dar es Salaam, Mwanza, and Arusha.
- Msalato International Airport (under construction): Positioned to provide direct international cargo and passenger flights, further opening global access to the SEZ.

↗ Rail Transport

- Located less than 10 km from the Standard Gauge Railway (SGR) corridor, linking Dodoma with Dar es Salaam Port and the Central Corridor, enabling fast and cost-effective movement of goods across the country and to international markets.

↗ Road Connectivity

- Strategically located along the Dodoma-Singida Highway, with direct access to Tanzania's national road network.
- Connects easily to major trade corridors reaching:
  - Zambia & Malawi via Tunduma
  - Democratic Republic of Congo (DRC) via Kigoma Port
  - Rwanda & Burundi via Rusumo and Kobero
  - Kenya through the Arusha-Namanga corridor
  - Mozambique via southern corridor roads

Institutional and Governmental Access

- Dodoma is Tanzania's Capital City, hosting:
  - The Parliament, State House, and key ministries — enabling fast-tracked decision-making, policy engagement, and regulatory approvals.
  - Direct access to government leadership enhances ease of doing business, investor protection, and responsiveness to private sector needs.

↗ Utilities & Infrastructure

- Electricity: Reliable power supply supported by national grid and renewable energy prospects.
- Water: Clean water supply systems connected to regional utilities
- Roads: Internal road network under development within the SEZ for easy logistics flow
- Telecom & ICT: Planned fiber optic connectivity and ICT infrastructure to support smart manufacturing and e-services
- Drainage & Waste Systems: Infrastructure planned to sustainable zone management.

↗ Social Infrastructure: Education, Health, and Workforce Development

Education & Talent Pipeline

- University of Dodoma (UDOM):
  - Located approximately 15 minutes away, UDOM is one of East Africa's largest universities, offering access to a highly skilled workforce in engineering, ICT, industrial sciences, and logistics.
- Vocational Training Centers (VETA & Private TVETs):
  - Provide technical and hands-on skills for manufacturing, electrical, plumbing, and welding — ensuring a ready pool of semi-skilled labor.

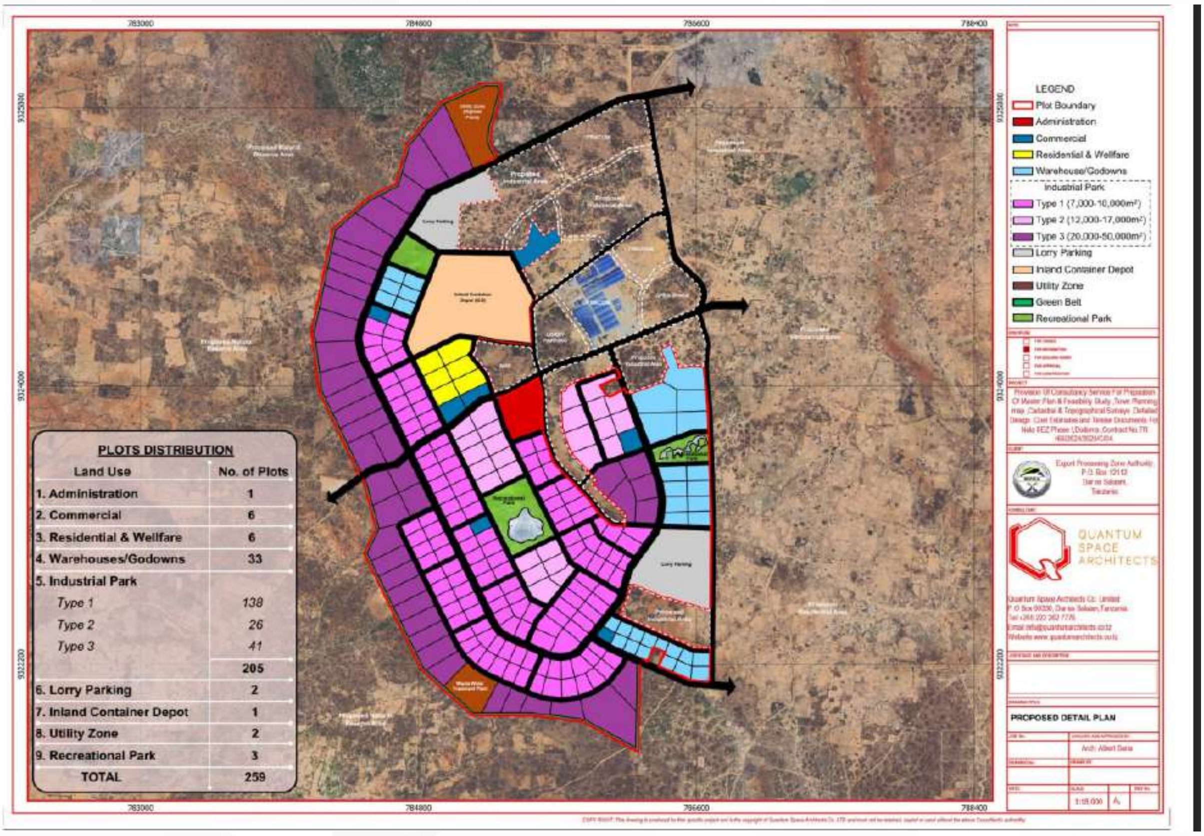
Healthcare Access

- Benjamin Mkapa Hospital and Dodoma Regional Referral Hospital:
  - Provide tertiary care, emergency response, and occupational health services within close proximity to the zone.
  - Plans for on-site clinic development within Nala SEZ to support investor health and safety requirements.

↗ Support Ecosystem and Quality of Life

- Presence of financial institutions, logistics providers, and professional services firms to support business operations.
- Availability of residential developments, hotels, and commercial facilities that make Dodoma an attractive place to live and work.
- Growing government presence and improved urban infrastructure make Dodoma a stable, secure, and investment-friendly environment for business growth.

Nala SEZ is not just a location; it is a competitive platform for industrial expansion, trade facilitation, and value-driven investment at the heart of Tanzania's economic future.



Picture 7.3: NALA SEZ Layout Map

7.4. Buzwagi SEZ

The Tanzania Investment and Special Economic Zones Authority (TISEZA), in its mission to transform Tanzania into a leading manufacturing and industrial destination in Africa, has earmarked approximately 1,333 hectares of land for the development of the Buzwagi Special Economic Zone (Buzwagi SEZ).

Located on the former Buzwagi Gold Mine site in Kahama District, Shinyanga Region, the Buzwagi SEZ is set to become Tanzania's first dedicated mining hub, designed to support value addition in the extractive sector and act as a strategic anchor for mining-related industrial and commercial growth.

Strategic Infrastructure and Location Advantages

↗ Multimodal Connectivity

- Road Access: Connected via a fully paved highway from Dar es Salaam Port, facilitating the efficient movement of cargo to and from the coast.
- Rail Linkages: Just 25 km from the railway line connecting Isaka Dry Port to the Central Railway Line (SGR and MGR) and onward to the Tanzania-Zambia Railway (TAZARA) supporting both domestic and cross-border cargo flow.
- Dry Port Proximity: 30 km from Isaka Dry Port, a key inland logistics hub for bulk and containerized freight.
- Air Access: Features an operational airport on-site with a 1.5 km runway and passenger terminal that accommodates 250 travelers, including VVIP Lounge—offering enhanced air logistics capacity for executives and cargo alike.
- Regional Gateway: Strategically positioned in Kahama, a trade corridor linking Tanzania with the Democratic Republic of Congo (DRC), Rwanda, Burundi, and Uganda.

↗ Industrial-Ready Infrastructure

- Electricity: Powered by a functional 60 MW substation, ensuring reliable, high-capacity energy supply for heavy industry and mineral processing.
- Water Supply: Access to 3 million liters of readily available water reserves, supporting processing, manufacturing, and workforce needs.
- Zone Security: The entire SEZ is enclosed within a 17 km concrete security fence, offering controlled access and enhanced safety and operational security for personnel, assets, and operations.
- Support Facilities:
    - Fully serviced accommodation facilities for staff and management
    - Administrative offices for zone operations and investor support
    - Access to banking, customs, and emergency services within the vicinity

↗ Social Infrastructure and Workforce Ecosystem

- Healthcare Facilities:
    - Access to Kahama Regional Referral Hospital and other private medical facilities within 10–20 km
    - Emergency medical support and on-site health clinics planned within the SEZ
- Education & Skills Development:
    - Proximity to University of Dodoma (UDOM) and mining institutes in Mwanza & Dodoma, offering a pool of trained engineers, technicians, and industrial labor
    - Presence of technical training colleges in Shinyanga and Kahama supporting TVET programs aligned with SEZ industries
- Residential Amenities:
    - Affordable housing schemes nearby for workers
    - Local access to shopping, banking, schools, and religious facilities for seamless living and workforce retention

Targeted Investment Sectors

The Buzwagi SEZ is designed to attract strategic, high-value investments in:

- Mineral Value Addition
    - Gold, copper, and other mineral refining and beneficiation
    - Mining equipment manufacturing and support services
- Industrial Manufacturing
    - Agro-processing (maize, sunflower, tobacco, etc.)
    - Livestock value addition (meat, hides, dairy processing)
    - Motor vehicle manufacturing and assembly
    - Machinery and equipment fabrication

↗ Renewable Energy Development

- Solar panel manufacturing
- Battery assembly
- Biomass and waste-to-energy solutions

Incentives & Investor Support

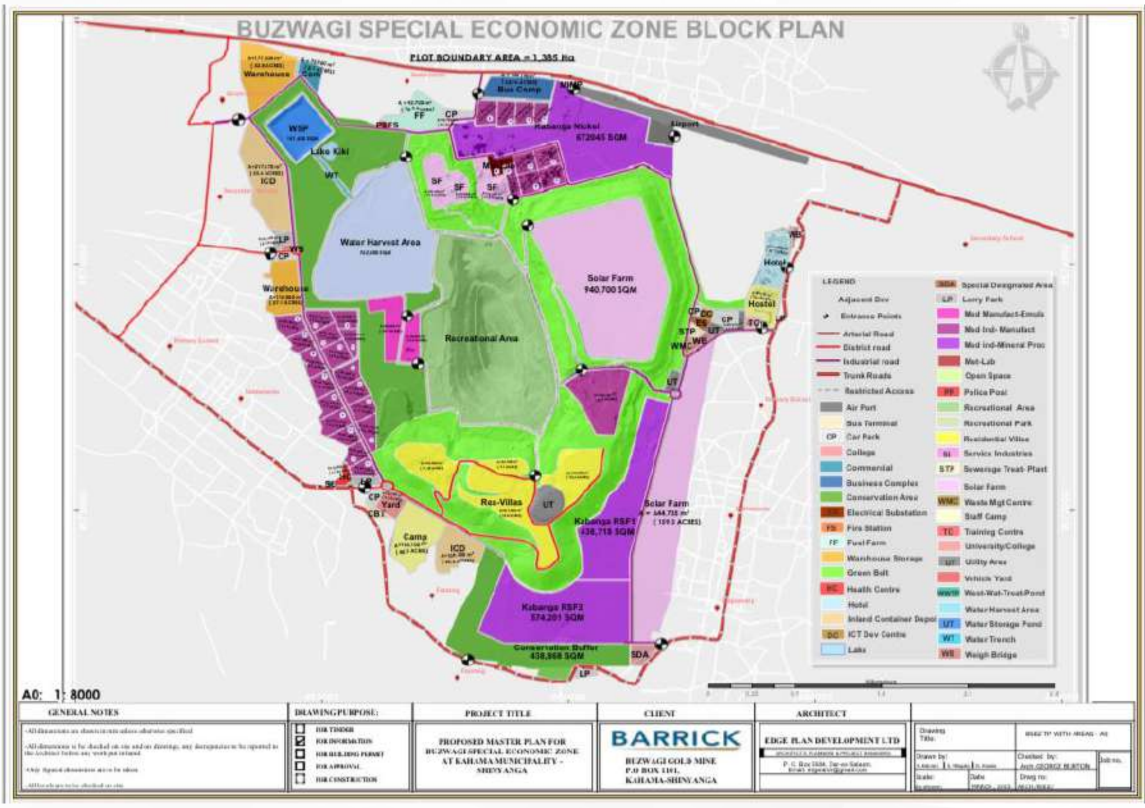
Investors meeting the Buzwagi SEZ enrolment criteria will benefit from:

- Access to ready-built infrastructure (power, water, roads, telecommunications)
- Comprehensive support via TISEZA's One-Stop Service Centre (OSSC) for registration, licensing, permits, and aftercare
- Eligibility for fiscal and non-fiscal incentives, including:
  - Tax holidays
  - Import/export duty exemptions
  - Simplified profit repatriation procedures

Why Buzwagi SEZ?

- Only SEZ in Tanzania dedicated to mineral value addition
- Offers ready-to-use infrastructure for quick operationalization
- Close proximity to regional markets and strategic transport nodes
- Supported by a stable policy environment and strong government commitment
- Access to skilled labor, education institutions, and workforce services
- Located within a strategic transport corridor linked to EAC and SADC markets

Buzwagi SEZ represents a strategic industrial hub integrating value chains, facilitating trade, and supporting Tanzania's industrial transformation agenda



Picture 7.4: Buzwagi SEZ Layout map

7.5. Outlook

As these systems continue to strengthen, Tanzania is positioning itself as a more competitive and execution-ready investment destination, where investors are able not only to enter the market, but to operate efficiently, scale production, and integrate into regional and global value chains.

SECTION EIGHT

PRESIDENTIAL /EXECUTIVE CORNER

"What investors seek today is not only opportunity, but trust — trust in institutions, policy consistency, and governments that honor commitments." ***H.E. Dr. Samia Suluhu Hassan***

During the third quarter of the 2025/26 financial year, the Government of the United Republic of Tanzania, under the leadership of Her Excellency President Samia Suluhu Hassan, continued to strengthen its economic diplomacy agenda through strategic global and regional engagements aimed at attracting investment, promoting trade cooperation, and positioning Tanzania as a competitive and investment-ready economy.

On 02 February 2026, the President commenced an official working visit to the United Arab Emirates (UAE) to participate in the World Governments Summit (WGS 2026) and the launch of the Global Africa Investment Summit (GAIS) held in Dubai. The meetings brought together Heads of State, policymakers, investors, and international institutions to deliberate on future governance, economic resilience, and investment opportunities.

During the engagements, Tanzania showcased investment opportunities in infrastructure, energy, agriculture, logistics, manufacturing, tourism, and regional trade while highlighting ongoing policy and regulatory reforms aimed at strengthening the business environment and increasing Foreign Direct Investment (FDI) inflows.

President Samia Suluhu Hassan during bilateral talks aimed at positioning Tanzania as a competitive investment destination for infrastructure, energy, and logistics sectors.

At the Global Africa Investment Summit (GAIS), President Samia emphasized the importance of shifting from aid dependency toward investment-led growth and called for stronger partnerships between African governments and global investors. The Summit also provided Tanzania with an opportunity to position priority investment projects before international investors and development partners.

On the sidelines of the meetings, the President held a series of high-level bilateral engagements with global leaders and institutions, including discussions with the Vice President and Prime Minister of the UAE and Ruler of Dubai, Sheikh Mohammed bin Rashid Al Maktoum, focusing on strengthening cooperation in investment, trade, tourism, infrastructure development, and economic collaboration. Additional bilateral engagements were held with leaders and institutions from various countries and international organizations to promote Tanzania's strategic economic interests.

The visit, which concluded on 06 February 2026, strengthened Tanzania's international investment profile and enhanced the country's visibility as a stable, reform-oriented, and investor-friendly destination. The engagements also laid a foundation for continued cooperation and follow-up investment discussions in priority sectors.

Picture 8.1: H.E. President Samia Suluhu Hassan contributes to a high-level presidential panel on driving future investment flows and sustainable economic transformation across Africa.

At the regional level, on 07 March 2026, the President participated in the 25th Ordinary Summit of the East African Community (EAC) Heads of State held in Arusha. The Summit focused on regional integration, trade facilitation, institutional reforms, and enhancement of cross-border investment and economic cooperation among Partner States.

Among the key outcomes of the Summit were the adoption of the 7th EAC Development Strategy (2026/27–2030/31), endorsement of mechanisms aimed at reducing regional trade barriers, and introduction of the Regional Customs Bond intended to facilitate trade and strengthen regional supply chains.

The Summit also witnessed the appointment of Ambassador Steven Patrick Mbundi of Tanzania as the new Secretary General of the East African Community for the 2026–2031 term, further reinforcing Tanzania's strategic role within the regional bloc.

Collectively, these high-level engagements demonstrate Tanzania's growing visibility on the global and regional stage and reinforce the country's position as a stable, reform-oriented, and investment-focused economy actively engaging international partners to unlock new opportunities for inclusive growth and sustainable development.

SECTION NINE

OUTLOOK

Looking ahead to the fourth quarter of the 2025/2026 financial year, Tanzania is expected to sustain positive investment and economic growth momentum, supported by continued implementation of strategic infrastructure projects, investment facilitation reforms, industrialization initiatives, and expanding regional trade integration. The outlook reflects both current investment trends observed during Q3 and the Government's continued focus on strengthening Tanzania's competitiveness as a regional production, trade, and logistics hub.

Priority attention during Q4 is expected to focus on accelerating implementation of registered investment projects, strengthening investor facilitation systems, and expanding industrial investment within Special Economic Zones (SEZs) and Export Processing Zones (EPZs). Particular emphasis is likely to remain on manufacturing, agro-processing, logistics, renewable energy, mining value addition, tourism, and digital economy investments, which continued to attract significant investor interest during Q3.

At the policy level, the Government is expected to continue implementation of the Blueprint for Regulatory Reforms to Improve the Business Environment (MKUMBI II), alongside broader institutional reforms aimed at improving efficiency, predictability, and transparency in investment administration. Continued digitalization of investment facilitation systems, strengthening of inter-agency coordination, and enhancement of investor aftercare services are also expected to remain key priorities during the quarter.

Major strategic infrastructure projects are expected to remain important drivers of investment confidence and economic activity. Progress in the Standard Gauge Railway (SGR), modernization and expansion of the Port of Dar es Salaam, energy generation and transmission projects, and logistics infrastructure development are anticipated to further strengthen Tanzania's regional connectivity and competitiveness. These developments are expected to support industrial production, regional trade flows, and export-oriented investments.

Sector Outlooks and Key Indicators to Watch in Q4

i. **Manufacturing:** Manufacturing is expected to remain the leading investment sector, supported by SEZ and EPZ development, improving logistics infrastructure, and increasing regional market access through EAC, SADC, and AfCFTA frameworks. Key indicators to watch include the number of new industrial projects operationalized, industrial land uptake within SEZs, and manufacturing-related investment registrations.

ii. **Agriculture and Agro-Processing:** Continued investor interest is anticipated in agro-processing, horticulture, irrigation systems, and export-oriented agriculture following Tanzania's participation in platforms such as BIOFACH and AGRITEQ during Q3. Key indicators include agro-processing project registrations, export-oriented agriculture investments, and investor partnerships linked to agricultural value chains.

iii. **Mining and Mineral Value Addition:** The mining sector is expected to continue attracting investment interest, particularly in mineral processing, beneficiation, and strategic minerals linked to global industrial supply chains. Key indicators include new mineral value-addition projects, investment partnerships, and industrial processing initiatives.

iv. **Energy:** Energy investment is expected to remain critical in supporting industrial productivity and long-term competitiveness. Ongoing expansion of generation and transmission infrastructure is likely to strengthen electricity reliability and support industrial operations. Key indicators include progress in strategic power projects and industrial energy connectivity.

v. **Tourism:** The tourism sector is expected to sustain recovery and growth momentum, supported by increased international promotion activities, improved air connectivity, and rising investor interest in hospitality and tourism infrastructure. Key indicators include tourism-related investment projects, hotel developments, and international tourism flows.

vi. **ICT and Digital Economy:** Digital transformation is expected to continue shaping Tanzania's investment environment through increased adoption of digital systems, fintech growth, and investment facilitation technologies. Key indicators include expansion of digital investment services, ICT-related investments, and technology partnerships.

Despite the positive outlook, several external and domestic risks may continue to affect investment and economic performance during Q4. These include global economic uncertainty, commodity price volatility, climate-related shocks, geopolitical tensions, and supply chain disruptions that may affect trade and investment flows. In response, the Government is expected to continue strengthening macroeconomic stability, improving infrastructure resilience, promoting investment diversification, and enhancing institutional coordination to mitigate potential risks.

Overall, Tanzania enters Q4 2025/2026 with strong growth prospects, increasing investor confidence, expanding infrastructure capacity, and continued institutional reforms that collectively reinforce the country's position as an emerging investment and industrial hub in Africa.

INVEST TANZANIA

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